

LEGISLATION AND BACKGROUND

The legislation and policy that guides integrated development planning principles are in the Constitution and the White Paper on Local Government. This section will also cover other legislations and policies that deal with specific aspects of integrated development planning.

Constitution

In terms of the Constitution of the Republic of South Africa, Act 108 of 1996 in particular Chapter 7, outlines the constitutional mandate of Local Government in respect to status, object and developmental duties, cooperative governance as well as its own development and planning processes.

This Constitutional mandate relates to management, budgeting and planning functions to the objectives, which are outlined as follows for the intended purpose of the municipal IDP processes:

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment; and
- To encourage the involvement of communities and community organizations in the matters of local government.

White Paper on Local Government

The White Paper on Local Government, 1998 (WPLG) considers integrated development planning explicitly as a tool for developmental local government. Besides relating integrated development planning to the developmental outcomes which are largely in line with the objectives stated in the constitution, the WPLG outlines why integrated development planning is considered a necessary tool to achieve these purposes.

Integrated development planning will:

- help to align scarce resources behind agreed policy objectives and programmes;
- make sure that actions are prioritized around urgent needs;
- ensure the necessary integration with other spheres of government, it will serve as a tool for communication and interaction with them; and
- Serve as a basis for engagement between local government and communities/residents.

Legislation (Municipal Systems Act, 2000):

It is crucial for Sedibeng District Municipality to adhere to relevant legislation and policies regulating municipal planning. An Integrated Development Plan, adopted by the Council, is the key strategic planning tool for the municipality. It is described in the Chapter 5 of Local Government: Municipal Systems Act No. 32 of 2000 (MSA) as:

In terms of clause 24 of Chapter 5 of Municipal Systems Act- No. 32 of 2000, relating to "Municipal Planning in cooperative government-

- (1) The planning undertaken by a municipality must be aligned with, and complement, the development plans and strategies of other affected municipalities and other organs of state so as to give effect to the principles of cooperative government contained in section 41 of the Constitution.

- (2) Municipalities must participate in national and provincial development programmes as required in terms of section 153 of the Constitution.
- (3) If municipalities are required to comply with planning requirements in terms of national or provincial legislation, the responsible organs of state must;
 - (a) Align the implementation of that legislation with the provisions of this Chapter; and in such implementation-
 - (i) Consult with affected municipality; and
 - (ii) Take reasonable steps to assist the municipality to meet the time limit mentioned in section 25 and other requirements of this Chapter applicable to its integrated development plan.

Section 26 of the Local Government: Municipal Systems Act, Act 32 of 2000, states that an Integrated Development Plan must reflect:

- A vision of the long-term development of the municipality with special emphasis on the municipality's most critical development and internal transformation needs;
- An assessment of the existing level of development in the municipality, which must include an identification of communities which do not have access to basic municipal services;
- The Council's development priorities and objectives for its elected term including its local economic development aims and its internal transformation needs;
- The Council's development strategies which must be aligned with the National or Provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;
- A spatial development framework which must include the provision of basic guidelines for a land use management system for the municipality;
- The Council's operational strategies;
- Applicable Disaster Management Plan;
- A financial plan, which must include a budget projection for at least the next three years; and
- The key performance indicators and performance targets determined in terms of section 41.

SEDIBENG IDP REVIEW 2015/16:

In terms of Section 34 of the Municipal Systems Act of 2000, the municipalities are legally required to do Annual Review of their IDP's and relate to assess the municipalities performance against organizational objectives as well as implementation delivery.

Sedibeng District Municipality and the three local municipality (Emfuleni, Midvaal and Lesedi) had developed their five (5) year Integrated Development Plans (IDP's) covering the period 2012 – 17, also referred to as their comprehensive IDP's for the said term of office. The 2015/16 IDP is thus the fourth review of the five year IDP that was adopted by the Council in May 2012.

The Process Methodology:

The legislation compels the municipalities to develop an IDP framework, Process and Budget that will guide the development of the IDP. As part of the preparation stage, the district council, in consultation with its local municipalities adopted a review framework 2012-17, IDP and Budget process plan 2015/16 for integrated development planning in September 2014.

The framework determines procedures for coordination, consultation and alignment between the district and the local municipalities and therefore binds them both. The framework guided each local municipality in preparing its process plan. The programme is necessary to ensure proper management of the planning process. The approved process contains the following:

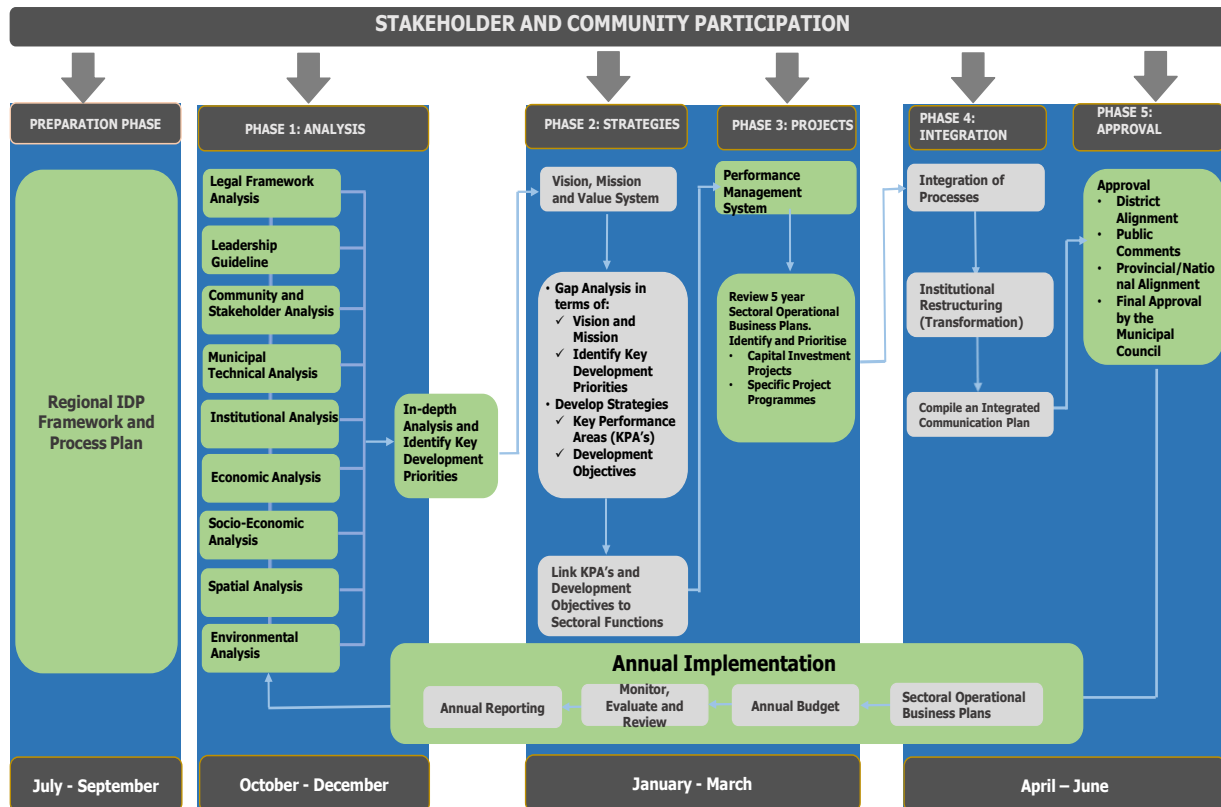
- Institutional structures to be established for management of the process
- Approach to public participation
- Structures to be established for public participation
- Time schedule for the planning process
- Roles and responsibilities (who will do what)
- How the process will be monitored.

The review undertaken by the Sedibeng District Municipality will focus only on the aspects of the IDP that relates to the financial year 2015/16.



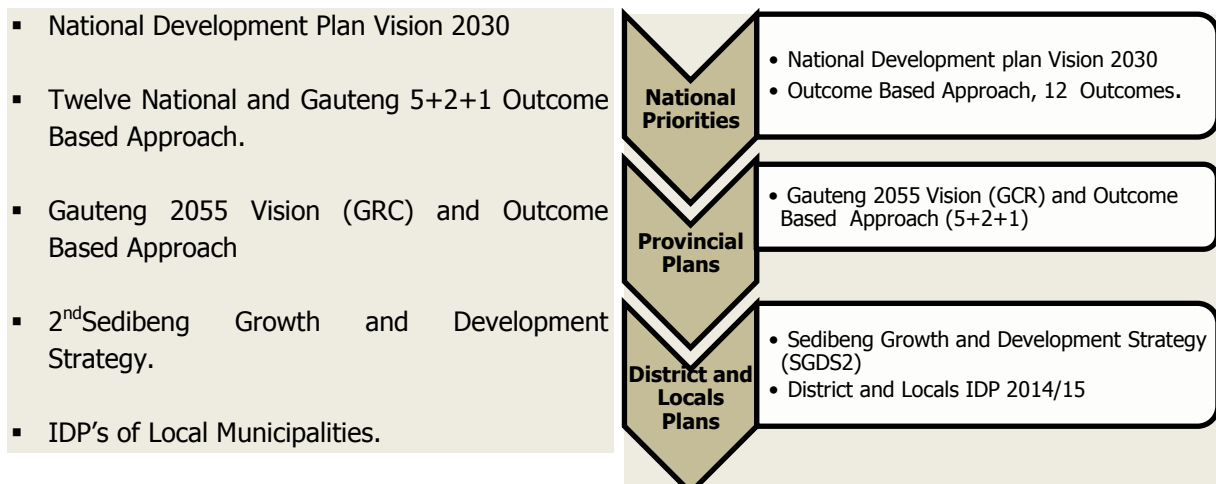
Diagram: Process followed for the development of IDP, SDBIP and Annual Reporting:

The Integrated Planning methodology consist of the following as included in the below structure.



IDP KEY DEVELOPMENT PRIORITIES:

The IDP development process was undertaken within the legislation and framework of National, Provincial and District policies. The current review of the IDP 2015/16 is in line with the Sedibeng Growth and Development Strategy two (2) (SGDS 2), Five year IDP 2012/17 as well as guidelines from the National and Provincial government . All IDP 2014/15 related information contained in the IDP is informed by the following priorities:



National Development Plan (Vision 2030):

The National Development Plan is the plan introduced by the National Government Planning Commission (Vision 2030) and it was released in June 2011. The plan is about writing a different story about South Africa in the year ahead.

The National Development Plan (NDP) aims to deal with the causes of poverty and income inequalities in the country, identifying the challenges and targeting specific sectors in order to achieve the desired outcomes. In the document, the National Planning Commission (NPC) outlines the projects that the nation should focus on in order to eliminate poverty and income inequality. The NDP identifies nine challenges that hinder these national developments and are as follows in the table below.

National and Provincial Outcomes Based Approach:

After the 2009 National and Provincial elections, the President of the Republic of South Africa (Mr. Jacob Zuma) signed delivery agreements with the ministers. These delivery agreements were based on the 12 National and Provincial Outcomes. Alignment of the SGDS, Provincial and National Outcomes based approach & National Development Plan Vision 2030:

| Sedibeng Growth and Development Strategy | Provincial and National Priorities (Outcome Based Approach) | National Development Plan |
|--|---|---|
| Reinvent the Economy | <ul style="list-style-type: none"> ✓ Creating decent work and building a growing, inclusive economy ✓ A skilled and capable workforce to support an inclusive growth path ✓ Vibrant, equitable and sustainable rural communities with food security for all. | <ul style="list-style-type: none"> ✓ Economy and Employment |
| Renew our Communities | <ul style="list-style-type: none"> ✓ Sustainable human settlements and improved quality of household life | <ul style="list-style-type: none"> ✓ Human Settlement ✓ Improving Infrastructure |
| Reviving a Sustainable Environment | <ul style="list-style-type: none"> ✓ Environmental assets and natural resources that are well protected and continually enhanced | <ul style="list-style-type: none"> ✓ Transition to a low carbon economy |
| Reintegrating our Region | <ul style="list-style-type: none"> ✓ An efficient, competitive and responsive economic infrastructure network | <ul style="list-style-type: none"> ✓ Transforming urban and rural space ✓ Improving Infrastructure |
| Releasing Human Potential | <ul style="list-style-type: none"> ✓ Improved quality of basic education ✓ A long and healthy life for all South Africans ✓ All people in South Africa are and feel safe | <ul style="list-style-type: none"> ✓ Improving Education, Innovation and Training ✓ Social Protection ✓ Promoting Health ✓ Building safer communities |
| Good and Financial Sustainable Governance | <ul style="list-style-type: none"> ✓ A responsive, accountable, effective and efficient local government system ✓ Create a better South Africa and contribute to a better and safer Africa and World | <ul style="list-style-type: none"> ✓ Fight corruption and enhancing accountability ✓ Building a capable state |
| Vibrant Democracy | <ul style="list-style-type: none"> ✓ An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship | <ul style="list-style-type: none"> ✓ Transforming the society and uniting the country |

Sedibeng Growth and Development Strategy:

SDM has worked with key stakeholders to develop the Sedibeng Growth and Development Strategy (SGDS2). The Second Generation Growth and Development Strategy is an update of the 1st SGDS as a response to numerous challenges facing the Sedibeng Region. The update of the review takes stock of what has been achieved over the past five years under the banner of GDS 1.



Source: (Sedibeng 2nd SGDS)

Vaal 21 Initiative:

Vaal 21 initiative was introduced and approved by the SDM to bring together all the municipalities with Emfuleni included along the Vaal River to leverage off the potential of the river to enhance development.

In October 2007, the Mayors of the SDM, Emfuleni, and Midvaal, Lesedi and Metsimaholo and other senior leadership undertook a study tour to Bilbao, Spain and attended a waterfront conference in Lisbon, Portugal. The key lessons learnt from this study trip was that waterfronts have enormous potential to create jobs and promote growth and development.

Objectives:

The Vaal 21 initiative will be implemented through a set of GDS and IDP flagship projects. The projects need not be 'brand new'. The Vaal 21 municipalities have committed themselves to collectively grow and stimulate the Vaal region economy;

- By creating an enabling environment and infrastructure
- Through short-term and long-term catalytic projects which could be new or existing implemented by individuals or collectively
- By maximising the potential of our heritage, the river and the dam, to ensure public access and usage of the river system (both waterways and banks)
- Through ensuring clean air and water and safeguarding our biodiversity
- By aligning to the Growth and Development Strategies and other government priorities

- By incorporating the projects in the Integrated Development Plans
- Through promoting good governance and accountability
- By healthy collaboration between municipalities
- By creating and strengthening partnerships with all stakeholders and promoting community participation; and
- By respecting the mandate of the collective and legal and constitutional imperatives.

Comments made by MEC for Local Government on Sedibeng District Municipality IDP 2014/15:

After the Adoption of the IDP 2014/15 by council, the Sedibeng District Municipality submitted its 2014/15 IDP to MEC for Local Government for comments. Below are the comments from the MEC for Local Government and Housing on Sedibeng District Municipality IDP.

| MEC COMMENTS ON IDP 2014/15 | DEPARTMENTAL RESPONSE |
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| SPATIAL PLANNING: <ul style="list-style-type: none"> ▪ Municipal IDP does not acknowledge the SDF as overarching sector plan from which other take cue, as articulated in the revised IDP Framework 2012. Though relevant national and provincial policies and legislation are referred to in the IDP Document, Specific implications of such in relation to spatial planning are not contextualized the municipality to note SPLUMA and Its implications. ▪ Spatial expression of the municipality in relation to the Gauteng City Region is limited. There is lack of concrete analysis in municipality's morphology in nodes and corridors of neighbouring municipalities as well as Gauteng Region. It is noted that a new District SDF has been developed however, there is no integration of spatial planning at local level. ▪ A spatial expression and analysis stretching beyond municipal boundaries is imperative to advance planning for a functional Gauteng City Region, therefore the municipality should purposefully utilize Gauteng Spatial Framework (GSDF) to achieve this. ▪ Though the existence of growth management practices is acknowledged. The municipality should explore the applicability of growth management mechanisms outlined in Gauteng Growth Management Perspective (GGMP). | <p>The revised IDP like to previous IDPs has always put SDF at its centre for analysis, sector plans and strategies. The only difference is that, in the period under review SDM was completing its five year SDF ending 2013 and hence Gauteng Planning Commission worked with SDM and Local Municipalities to develop a new five year SDF 2014/15- 2019/20. SPLUMA came into effect in August 2014 and even now there are capacity challenges for municipalities in the implementation of Planning and Land Use Act so it is for this reason that SALGA is addressing the matter.</p> <p>The District nodes are well articulated, having taken into account the neighbouring municipality and the conurbation spine well defined. The Gauteng Planning Commission's involvement was to harmonize spatial architect of the District to include the SDFs of the Local Municipalities and that of the province to give a context to Gauteng Global City Region</p> |
| <ul style="list-style-type: none"> ▪ The Municipality indicates that the current revision of SDF will, amongst others, address the natural resources scarcity and the multi dimensional impacts of climate change. ▪ The municipalities should be in liaison with Department of Agriculture and Rural Development to develop a single | <p>The current five year SDF has taken into account the Gauteng Spatial Framework</p> <p>The comment is noted and is now</p> |

| MEC COMMENTS ON IDP 2014/15 | DEPARTMENTAL RESPONSE |
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| <p>Gauteng Environment Management Framework to advance a uniform approach to environment management ,climate change, resource scarcity and waste output reduction.</p> | <p>considered going forward.</p> <p>The natural resources scarcity and multi-dimensional impact of climate change have been taken into account with all interventions around spillage into the river, sanitation capacity that is being addressed and the Turnaround of Suikerbosrand Nature and Conservation Area in Midvaal.</p> |
| <p>LOCAL ECONOMIC DEVELOPMENT :</p> <ul style="list-style-type: none"> The District Manufacturing sector has been on a deficit since global economic crisis and has struggled to recover ever since .It is not observable through 2014/15 draft IDP on how the district plans to address the trade deficit caused by the reduction in export of goods manufactured in the district. | <p>Manufacturing activities are purely private and influenced as well as dictated upon by demand and supply. Trade policy is a competency of national and provincial governments with very limited scope for Local Government.</p> |
| <ul style="list-style-type: none"> The District with the help of Gauteng Growth & Development Agency (GGDA) can develop an export strategy as one of the channels through which the trade deficit can be addressed. | <p>There is limited scope as a District Municipality can achieve in this regard.</p> |
| <ul style="list-style-type: none"> The District has over the years struggled with pollution from manufacturing sector and currently is one of the most polluted regions in Gauteng .The situation is as a result of economic choices made. | <p>The Sedibeng District Municipality is currently continuing issuing Atmospheric Emission License to regulate industries and undertaking clean smoke campaign to the communities to reduce pollution</p> <p>Pollution in this instance can refer to air pollution (Air Quality) and pollution as a result of poor waste management.</p> <p>Air pollution:</p> <p>Most of the bigger manufacturing industries are still using old technology and are struggling to meet the norms and standards as set in the National Environment Management Act: Air Quality Act, 2004.</p> <p>However, the SDM is fulfilling its role as a licensing authority which will see improvement in air quality through enforcement of license conditions.</p> <p>Fossil fuel burning as a means of heating and cooking amongst communities is also exacerbating the situation and contribute largely to high particulate matter and SO₂ in the atmosphere</p> <p>Cross border pollution from ESKOM (Lethabo Power station) is having a negative impact on the air quality in</p> |

| MEC COMMENTS ON IDP 2014/15 | DEPARTMENTAL RESPONSE |
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| | <p>the district as the plant is run at full capacity which results in breakdowns and poor maintenance of air pollution abatement apparatus</p> <p>Industrial Waste:</p> <p>There is no waste facility in the area to accommodate all available industrial waste(unable to account for all industrial waste generated in the area).</p> <p>Waste management, as such, is a local municipality function.</p> <p>The SDM, in partnership with the Department of Trade and Industry in response, have embarked on an Industrial Symbiosis Program, to facilitate recycling of surplus materials (waste) which end up at landfills.</p> |
| <ul style="list-style-type: none"> The Green Economy agenda of Gauteng proposes practical solutions that the district should take into consideration in dealing with the challenge The District is therefore encouraged to invest in a programme for conversion of waste from manufacturing sector to create a green economy niche. | <p>The provincial government has identified Green Economy initiatives for West Rand and Agro-processing for Sedibeng but our GDS has targeted actions towards waste conversion to Green and alternative energy.</p> |
| <ul style="list-style-type: none"> The Gauteng Department of Economic Development and Industrial Development Corporation (IDC) provide funding towards green economy initiatives and the district is urged to take appropriate steps and establish partnerships in this regard. | <p>SDM is currently the implementing Bio-digest project in two Schools in Sharpeville as a renewable energy initiative in Partnership with GDED and in process of expanding the first phase of the Pilot project</p> |
| <p>INFRASTRUCTURE AND SERVICE DELIVERY:</p> <ul style="list-style-type: none"> The implementation of the Sebokeng and Meyerton Waste and Water Treatment Works has been delayed by its migration from municipality to Rand Water .The municipality is urged to respond to details of when this issue is going to be resolved as this is urgent project. Under sanitation, energy and transport sections of IDP Reviewed 2014/15 there is only R4bn consolidated budget, with breakdown thereof .There is to ring fence budgets for all projects for smooth implementation. | <p>The migration of the Sedibeng Regional Sanitation Scheme (SRSS) to Rand Water has been completed, and the implementation of the Phase 1 of the project is well underway, save for the local employment issues at the Sebokeng WWTW project.</p> <p>The funding for the SRSS is from the Department of Water and Sanitation and is ring fenced.</p> |

| MEC COMMENTS ON IDP 2014/15 | DEPARTMENTAL RESPONSE |
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| INSTITUTIONAL DEVELOPMENT AND GOOD GOVERNANCE : <ul style="list-style-type: none"> It is not clear whether is a dedicated IGR unit in the municipality .An establishment of such unit will would strengthen intra and intergovernmental alignment .As per MSA of 2000 it is the responsibility of District Municipality to coordinate IDPs of local municipalities and alignment development in the entire district space. | <p>A Mainstreaming committee involving representative from departments has been established.</p> <p>The committee will facilitate mainstreaming of GEYODI to ensure that all relevant departments integrate GEYODI in the implementation of their projects.</p> |
| <ul style="list-style-type: none"> The municipality is commended for establishment of a forum for people with disabilities (PWDs).The IDP is reflective of GEYODI chapter but mainly on advocacy ,training, and workshop .What is missing is reporting on the impact of the abovementioned initiatives .Furthermore ,GEYODI seemed to be confined to social development department instead of mainstreaming it across the municipal departments . | <p>Quarterly reporting by departments will be monitored and handled as an integral part of Service Delivery and Budget Implementation Plan (SDBIP) reporting.</p> |
| FINANCIAL VIABILITY <ul style="list-style-type: none"> As a result of the municipality being district, the capital budget is mainly comprised of repairs and maintenance of existing assets as well as installing fibre optic cables .From cash perspective it appears the municipality will be able to achieve the set targets .Capital projects should be multiyear and adequately costed in the IDP .As it is currently stands, only budget year is accommodated in the document. | <p>The budget is prepared and presented in terms of the MBRR in a seven-year format: 3 prior year's actual, current year (original, adjusted and actual forecast) and three outer years forecast. The IDP document should be adjusted to accommodate the outer years in alignment to the MTREF prescribed format.</p> |
| <ul style="list-style-type: none"> The municipality attained a clean audit in the previous financial year in the IDP, and it has been indicated that municipality has adopted an action plan in addressing the minor administration issues raised in AG Report in order to ensure that it maintains clean audit opinion going forward the district is commended in this regard. | <p>The comment is appreciated. The municipality will endeavor at all costs to sustain the "Clean" audit status. Various internal control mechanism have been put in place to ensure sustenance thereof</p> |
| <ul style="list-style-type: none"> There is high level of alignment between the strategic documents of the municipality in terms of plans as well as plans as well as execution; the municipality however still needs to ensure that all allocations (Anticipated revenue) from National Government are aligned to what is contained in the budget. This should be done in order to prevent the municipality from under/over budgeting. The IDP of the municipality adequately covers issues of financial sustainability and paints a picture of a municipality which has a short to medium term strategy for the region. The strategy appears viable from cash perspective as the municipality is mostly dependent on funding from National Government to carry out its operations. | <p>National and provincial allocations are aligned to the allocations as gazette and in accordance with the prescripts of DORA.</p> <p>The FMCMM tool prescribed by National Treasury as well as the Circular 71 ratio analysis has been implemented by management to assess and analyze the 13/14 actual financial position and performance (audited) and the trends are therein applied to budgetary forecasting to ensure that municipal operations are</p> |

| MEC COMMENTS ON IDP 2014/15 | DEPARTMENTAL RESPONSE |
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| | based on financial sustainability and viability. |

SEDIBENG DISTRICT MUNICIPALITY IDP MAYORAL BREAKFAST 30 APRIL 2015

| PUBLIC COMMENTS FROM IDP MAYORAL BREAKFAST 30 APRIL 2015 | DEPARTMENTAL RESPONSE |
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| <ul style="list-style-type: none"> Sedibeng Region has been identified as Gauteng Food basket By Provincial Government and the challenge is land availability from local municipalities earmarked for Agricultural Purposes to be provided especially to the emerging farmers who will contribute immensely into the mainstream of the economy in the Region. | <p>It merits mentioning that it is not only government inclusive of local government that owns land. The recent land audit has revealed that vast tracks of land belong to private persons or concerns. Nonetheless where land belongs to the municipality the Sedibeng District Municipality will facilitate engagements with the relevant municipality. It should also be noted that the Sedibeng DM has initiated a process of continuous engagement with emerging farmers with a view of addressing their concerns which stretch from land availability to sources of funding.</p> |
| <ul style="list-style-type: none"> Does the municipality have a township revitalization strategy that's inline with the metro objectives as well as enhancing township tourism? Art, Culture and Heritage should be the driving force for township tourism attraction and what are the benefits for the emerging entrepreneurs that focus on the SRACH sector? | <p>The strategic linkages of the development of the proposed Historical Epochs of the Vaal in the Constitutional Square is meant to promote the region as a tourist attraction.</p> <p>The Sharpeville Heritage struggle route is facilitated through the Gauteng Tourism Agency. The</p> |

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| | <p>Heritage Department in conjunction with the relevant stakeholders will develop Tour Routes for Boipatong, Sebokeng, Evaton and Peace treaty sites. Tour Routes will be accompanied by brochures with maps, GPS coordinates and historical information; these will be launched in conjunction with the local municipalities, GTA GP SACR and the relevant community.</p> <p>The intention of developing Sharpeville Craft Hub in the Cultural Precincts was meant to promote Creative Industries as the preferred developmental approach over the medium to long term.</p> |
| <ul style="list-style-type: none"> A need for Municipalities collaboration with Home Affairs to ensure rate payers are provided and recipients of good quality services as immigrants are getting these services illegally and advantaged over our communities to enhance social cohesion. The Influx and Mushrooming of Informal Settlements that are not designated as residential areas and in the eventuality harboring illegal immigrants with no proof of documents and not eligible to be in the country legally. | <p>Local Municipalities keep Indigent registers to ensure that deserving communities receive basic services. Municipalities are working with Home Affairs to ensure that only South Africans with bar coded IDs get free basic services including housing.</p> |
| <ul style="list-style-type: none"> Leadership in Municipalities should constantly engage communities and different sectors of society even those who preserve a negative attitude in order to show maturity and promote cooperation between society and local government on their intended planning of addressing service delivery backlog and challenges. | <p>Engagement with communities and different sectors is done through various forms, i.e. Mayoral Imbizo's, IDP Stakeholder engagement, Caucus Sub-committee's oversight visits to communities to check on progress made on Service Delivery especially on issues related to housing development in the region. Sector engagement is also conducted through moral regeneration movement.</p> <p>Presently a round table was held with SACC to respond to such negatives. SEDIFO will be re-launched to respond to Disabilities needs in the region. Sedibeng Faith Based Organization is to be Launched. Moral Regeneration is there to asset Sedibeng on positives values by Communities. Citizen Responsibility Campaign is ongoing within the Office of The Speaker.</p> |
| <ul style="list-style-type: none"> Employment of disabilities in local government in line with Equity Act of 2 % ratio has not been addressed adequately. Business opportunities for doing business with municipalities has not been addressed as 25 entrepreneurs from SEDIFO has registered and filled in Vending Forms at level of Local Municipalities and to date they have not benefitted from | <p>Disabled companies must clearly state their designated group on the municipalities' database registration documents in order to identify their company being classified as preferential in terms of our SCM</p> |

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| <p>economic opportunities .</p> <ul style="list-style-type: none"> • Disabled persons lack of Access to public facilities in all our local municipalities. • Provision of Offices for Disability Sector in the region from either Local Government or Private Sector. | <p>policy. The municipality through our Supply Chain department has undertaken to meet with the group with the purpose to advise the group internally how to tender and how to become competitive in the commodities they aspire to perform in business.</p> <p>Business opportunities are promoted for legible PWDs who are also encouraged to register on the supply chain data base of Municipalities to ensure that they benefit accordingly. Suitable transportation and venues are made available when needed for PWD meetings and activities within the region.</p> |
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SEDIBENG DISTRICT MUNICIPALITY STAKEHOLDERS AND COMMUNITY PARTICIPATION PROCESS 2014/15:

| Comments from Local Municipalities IDP Public Participation 2014/15 | DEPARTMENTAL RESPONSE |
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| <ul style="list-style-type: none"> • Water leakages is a problem as the infrastructure remains a challenge in all our townships and CBDs and develop a programme in partnership with youth formations in order to address these challenges by providing them with plumbing skills and in return the youth could address the leakage challenge after skills acquired. • The storm water project that is incomplete and of poor workmanship in Tshepiso • Installation of storm water drainages and cash pits in access roads across the district that will sustain current road infrastructure life span especially Dr Nkomo and Tshekedi Streets which are waterlogged during rainy seasons and water enters into houses. • A bridge has to be constructed behind the stadium as is urgently needed. | <p>The Sedibeng DM is providing support and facilitation to Emfuleni in the identification and compiling of service delivery issues and public complaints.</p> <p>These concerns and comments raised were also referred to relevant departments in Emfuleni Local Municipality for consideration as well.</p> |
| <ul style="list-style-type: none"> • Installation of speed humps in access roads of all 5 old townships in Sedibeng. • Poor Quality of roads infrastructure of the new projects to date, for example Mbatha Street in Sharpeville. • The municipality needs to address the potholes which are all over the streets that are hazardous to transport have a negative impact our local economy. • Electrical high mast installation that are not serviced across the townships. • Resealing of the main road leading to Zone 16 ,Sebokeng and Mthombolwazi that is adjoining Bikitsha streets and inaccessible . | |

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| <ul style="list-style-type: none"> A lack of commitment and poor planning of Emfuleni Local municipality which deviated from original plans because Moeli Primary School was earlier earmarked for skills development, which is now to be converted into home for the destitute and orphans. | |
| <ul style="list-style-type: none"> There is a need to provide Wheelie bins for refuse removal in our townships and CDBs across the district. Development of parks to close illegal dumping Cutting off and pruning of Trees next to Boipatong police station. | |
| <ul style="list-style-type: none"> 30% Stake for local contractors pose a challenge and threat towards development in the new projects of within our municipality space ,such as Mr Mvelase`s appointment in all projects across the region. Flouting the prices in Debonair park projects as amounts have been increased yet the projects are incomplete. | <p>CFO comments – Debonair Park projects are under the authority of the local municipality and therefore the project management and procurement strategy is at the prerogative of the governing Council. The District has made numerous attempts to align procurement across the region through a District wide Procurement Strategy and Integrated Supply Chain Framework; however SDM remains unsuccessful in attaining the necessary executive and legislative approval through existing IGR structures. The Procurement Strategy will afford all Councils within the District to alignment Preferential Procurement to meet the Regional LED initiatives and EPWP targets. Integrated SCM Framework will open up broader work opportunities for SMMEs and local businesses in the Region and increase market competition. These factors in turn will benefit individual Councils through increasing value-for-money and reducing prices offerings.</p> |
| Constant of Promotion of young entrepreneurs in various fields assisted by the municipality to address unemployment in the district. | SDM is in partnership with BHP Billiton in implementing the enterprise development Programme for Youth Development |
| <p>Comments from Local Municipalities IDP Public Participation 2014/15</p> <p>A need for to build Early Childhood Development centre in Ward 30.</p> | Proposal has been made to build Early Childhood Development centre by Emfuleni in the 2015/ 2016 budget financial year. |
| Community health workers are struggling to get salaries abused by service providers appointed by Provincial Health Department should be urgently addressed. | Provincial Department of Health has absorbed community health workers and they are been paid directly from the department pay-roll. |
| Upgrading of Bophelong clinic as it is too small to service the entire community of the area. | Proposal to build a new clinic at Bophelong Extension forwarded to province, however it is not included in the 2015/16 financial year budget. |
| <ul style="list-style-type: none"> Old cemetery need to have palisades. | A schedule 4 and 5 of the Constitution of South Africa, 1996, |

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| <ul style="list-style-type: none"> • Lack of recreational facilities • Upgrading of George Thabe stadium. • A need of building a Community hall in Zone 20 and conversion of Old buildings into public libraries. • A lack recreational facilities in Boipatong culminate to series of crimes committed by youth who idling in the streets. • An investigation should be conducted as foreign nationals • Illegally owning local shops without valid permits and evading paying tax. | <p>describes areas of exclusive provincial legislative competence. Part A of the schedules lists the following as provincial competencies, amongst others: Libraries, other than National Libraries, Provincial Recreation and amenities and Provincial Sports. Part B of the same schedule lists the competencies in which the Provincial Department has a role to support and monitor local government's amusement facilities, local amenities, sports facilities, municipal parks and recreational facilities. The Sedibeng District Municipality therefore does not have a direct legislative competency to provide the respective functional areas mentioned above. In this regard, Emfuleni local Municipality has been requested to provide a response in this regard.</p> <p>The departments of Home affairs, SARS and SAPS have joint programmes to follow up on foreign nationals legal or illegal business operations, as part of the Community Safety Forum initiatives.</p> |
| <p>Comments from Local Municipalities IDP Public Participation 2014/15</p> <ul style="list-style-type: none"> • Dissatisfaction of Ward Committee's performance and a lack of capacity to execute their tasks. | <p>Ward Committees have been capacitated through Provincial CoGTA in partnership with Sedibeng DM and local municipalities. Locals have further resourced Ward Committees by incentivizing them with stipend. Despite Ward committees are located at local municipality level, they are integrated into public participation processes and during mobilization for public meetings.</p> |

| COMMENTS FROM PROGRESSIVE YOUTH ALLIANCE (2015/16) | DEPARTMENTAL RESPONSE |
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| <ul style="list-style-type: none"> • SDM should develop Youth Policy, which would be used as a basis for the development of an Integrated Youth Development Strategy that was adopted Sedibeng District Council Youth Summit held in 2008 & 2012 respectively • This document sets out to provide guidance and program areas for the design, implementation, monitoring and evaluation of youth development programs at local government level and has to be developed in recognition of the importance of the youth of Sedibeng and in response to their diverse needs. • It will also provide a strategic, programmatic and institutional framework and mechanisms for mainstreaming youth | <p>All the programmes as identified by the Youth Alliance are currently being considered. The municipality has over the past few years facilitated and coordinated programmes aimed at addressing these issues. For instance the municipality has over the past few years run 3 Youth Centres which have assisted 81 846 youth in various areas.</p> <p>Whilst the proposals of the youth are</p> |

development in all policies, programs and institutions of local government and ensure that all the Sedibeng District Municipality departments and Municipally-Owned Entities have a role to play in youth development

- Due to the crosscutting nature of youth issues, the program will be in an integrated form, and ensure that all the District Council departments and Municipally-Owned Entities have a role to play in youth development.

- Local Youth Service Program:

The District council should develop and implement a Vaal Youth Service Program whose aim will be to involve young people in activities, which provide benefits to the community whilst developing their own abilities through service and learning. These programmes will have specific themes and address specific community needs and be linked to Mayoral Priorities.

- International relations and work Program:

The District Council should develop and implement programs aimed at ensuring that it works together with other international communities on youth development and that will include among others work around international solidarity, peace, human, natural disasters and human rights.

- Poverty Alleviation Programs:

The district council should have programs targeting young people who are poverty stricken. Such programs will address issues such as access to education, skills development and access to the District Council Social Package that targets children and youth in child headed households has to be implemented.

- Skills Development Programs :

The District Council should implement skills development programs in its Skills Centers. Such programs will be aimed at providing young people with skills that will help them gain access to economic opportunities. Life skills training will be provided to the youth. The training provided will be aimed at ensuring that the skills acquired can be used by trainees in responding to the labour market needs and the economy.

- Health and Environment Programs :

The District should implement programs aimed at ensuring that young people live a healthy lifestyle. There should be specific programmes that address issues of HIV/AIDS, teenage pregnancy, drug and alcohol abuse, to engage the youth in conserving and protecting the environment that has to be implemented. The District should involve young people in projects such as greening the District and waste management.

- Public Safety and Social Crime Prevention Programs

noted it is critical to note that the District Municipality is grant dependent and therefore cannot execute all the requests.

It is also important to note that the municipality had learnerships in which 246 students participated, 29 of which were absorbed into permanent employment.

The municipality also has over the years supported in excess of 246 students finically in their tertiary education. This is an on-going program.

The Youth Alliance will be advised to approach other relevant government departments both at Provincial and National level (such as Social Development Department) as well as the private sector (e.g. Arcelor Mittal) to assist in addressing these challenges they are faced with.

The Department of Social Development within the Social Services cluster has a unit dedicated to youth issues. The units are also supported by the Office of the Executive Mayor which also has a dedicated official for this purpose. These offices will engage with the Youth Alliance to find a way of addressing its proposals.

The District council should implement programs that involve young people in creating safer communities and In addition to address issues such as victim empowerment and the rehabilitation of ex-offenders and youth in conflict with the law. To target youth at risk, youth in conflict with the law and ex-offenders will be implemented. To also involve the youth in proactive initiatives to promote safety and combat crime will be implemented.

- Arts, Culture and Heritage Promotion Programs:

The District Council should provide resources and implement the promotion of arts, culture and heritage among young people. To ensure that youth have access to facilities such as the theaters for young people to develop their talents in the arts and culture sphere.

- Youth Moral Regeneration Programs

The District Council should champion a youth moral regeneration program. This program will be aimed at ensuring that young people are at the center of programs aimed at regenerating the moral fiber of society. Under this programme the council will focus on issues such as human rights, xenophobia, gender equality, etc. This will be done through various forms such as workshops, seminars, campaigns, etc.

- Youth Economic Development Programs

The District council should develop a partnership with other stakeholders such as the Gauteng Enterprise Propeller and the National Youth Development Agency in implementing programs aimed at developing young people's skills in the economic sector. Such programs will address issues such as business proposal writing skills, financial management, a business incubator programme aimed at developing youth owned businesses and it should also develop and implement and district wide entrepreneurship development programme.

In order to realize its goal of developing the district youth, the district council may choose one of the two options put forward during the summit held in VUT & Ingwe in developing the youth policy:

OPTION ONE:-

The first option would be to establish a Youth Development Directorate located in the Municipal Manager's Office.

This Directorate will be responsible for the following:

- To develop/align youth development policies and strategies of the Council in line with provincial and national legislation, policies and strategies
- To develop an integrated youth development strategy of the council and an implementation plan
- To develop guidelines for the implementation of the integrated youth development strategy of the council.
- To initiate, design, coordinate, monitor and evaluate, youth development programmes

- To develop and sustain partnerships aimed at the development of the youth
- To coordinate and oversee the mainstreaming of youth development in the Council
- To ensure that there is provision of resources (finance, personnel and material) and access to municipal facilities, for programme implementation in the council
- Interact and liaise with the Council departments, MOE's and external partners regarding youth development
- To continuously engage in research projects aimed at informing, monitoring, evaluating, and improving service delivery to the youth
- To facilitate fair and transparent youth participation in relevant youth development programmes.
- To report to Council through the Municipal Manager who reports to the Executive Mayor on progress regarding youth development
- To develop a municipality Youth Directory: An information booklet on youth services and opportunities that are provided by the various Departments and MOE's as well as their contact details.

In addition to this Youth Development Directorate the municipality shall also ensure that all departments and municipal owned entities appoint Youth Development Managers that shall be responsible for the implementation of youth development programmes in various departments and entities.

OR

OPTION TWO :-

Youth Participation Model :

The District council will facilitate the establishment of the ward, regional and district wide youth development forums. The district council shall provide office space and equipment to assist the forums to operate. The District Council will also avail human resources whose responsibility will be to provide assistance regarding the establishment and sustenance of the forums.

Where possible the council shall provide a grant to the district wide youth forum for programmes and operational costs. The youth forums shall be independent civil society organs whose main task will be to play an oversight role over the district council in respect of youth development matters. The forums shall also be partners/stakeholders working with the district council on matters of youth development.

| | |
|---|---|
| <p>Good Governance :-</p> <p>The District Council must to promote good governance within the council and civic education programs. These programs will be aimed among others at promoting, deepening democracy and enhancing public participation. Introduce a specific education programmes to educate the youth about the system of local government and IDP processes will be implemented.</p> | <p>The office of the Speaker in promoting good governance visited Parliament Joint Ethics committee, to benchmark good ethical standards and practices, Gauteng Deputy Speaker has developed framework in this regard Parliament Civic education was rolled out to various stakeholders to learn how legislature work. Citizen responsibility Campaign has been rolled- out in Sedibeng with emphasis on Voter Education and Cleaning the environment. Youth Council sitting is to be re-launched on 28 May 2015.</p> <p>Provincial Youth Parliament is to be hosted by Sedibeng District on 26 June 2015.</p> <p>Junior Council sitting is to be launched 29 May 2015.</p> |
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OVERVIEW OF METRO SYSTEM OF GOVERNANCE:

The Municipal Demarcation Board announced the move to a Metropolitan Municipality on 15 August 2013. This important announcement had a significant impact on the future planning of the Sedibeng District Municipality. The District and its three local municipalities met between 03-05 March 2014 at a District Wide Lekgotla to align their IDP's and to map out a transition process toward the Metro.

The formal process was initiated with the publication of Section 14(5) Notice and the first Joint Sitting of the incoming Municipality Metro Council (Sedibeng, Emfuleni and Midvaal) was held on 16 April 2014. The purpose of the sitting was to nominate members who will serve on various political and technical steering committees, have not as yet been convened by the MEC for CoGTA. This process had unfolded in parallel to a legal challenge from the Midvaal Local Municipality. The year under review closed with great uncertainty on the future of the Metro and the impact on forward planning has been severely hamstrung. It is expected that this uncertainty will be resolved to enable important forward planning to unfold, especially on institutional development.

On 09 September 2014, the Minister of Cooperative Governance and Traditional Affairs published the formulae for the determination of the number of councilors in the Government Gazette. The Municipal

Demarcation Board embarked on an awareness campaign for the upcoming ward delimitation process for the 2016 Local Elections. On 17 September 2014, an information sharing session was held with all municipalities and stakeholders in the region, thus to encourage future participation in the ward delimitation process. The MDB presented the municipalities with draft ward boundaries to consider which served as a starting point in the consultative process.

SALGA and Gauteng CoGTA were approached by MDB to facilitate the preparation of awareness campaigns and public engagements. This initiative was set to maximize the involvement of communities and stakeholders in municipalities. To give effect to this process, various workshops are scheduled, and the municipal ward delimitation task teams were also set to be rolled out. Ward configuration process has been completed to give further guidelines for public inputs on ward delimitation. Further public engagements are set for the year 2015.

INTRODUCTION:

In this section, an overview is provided on available information that helps us to analyze, interpret and understand the Sedibeng region.

The Sedibeng District Municipality is developing IDP 2015/16 taking into account analysis relating to the region-wide issues, co-ordinate and align key development priorities with National, Provincial departments, the local municipalities as well as other private sector departments.

An analysis of the existing problems and challenges faced by the people of Sedibeng District Municipality was conducted. The Sedibeng district municipality did not make assumptions on what the problems are in its area.

The people affected were involved in determining the problems and priorities through IDP process undertaken during 2014/15 financial year.

1. HISTORY OF SEDIBENG:

Sedibeng Region landscape reveals the Stone Age circles marking settlements of people that lived in the area from the dawn of time. The area has moved on from its pre-historic roots to play a crucial role in shaping the South Africa we live in. While the landscape has been shaped by the Vaal River, our communities have been carved out of struggles for freedom. The long and bloody history of South Africa's journey through the Boer War, and the long years of apartheid, can also find an expression of our history right here in the heart of Sedibeng.

The Treaty of Vereeniging (commonly referred to as Peace of Vereeniging) was the peace treaty, signed on 31 May 1902, which ended the South African War between the South African Republic and the Republic of the Orange Free State, on the one side, and the British Empire on the other. This settlement provided for the end of hostilities and eventual self-government to the Transvaal (South African Republic) and the Orange Free State as colonies of the British Empire.

The Boer republics agreed to come under the sovereignty of the British Crown and the British government agreed on various details. None of this meant a great deal during the long, dark, oppressive years of apartheid that were to follow, and the brutal and violent fight to break down a tyranny of oppression and inhumanity.

The world will never forget what is now marked as our day of Human Rights in South Africa. On 21 March 1960, events were planned for many parts of the country, for people to protest against one of the unjust laws of apartheid. The Pass Law required all Africans living or working in and around towns to carry documents (known as passes) with them at all times. Failure to carry this document would lead to arrest by the police.

On this day people decided to go to police stations without their passes and to demand that they be arrested. The idea was that many people demand that they be arrested. The idea was that many people unjust laws would be exposed to the international world. There was hope that this would lead to the draconian laws being scrapped. At Sharpeville in Sedibeng, thousands of unarmed people gathered at the police station demanding to be arrested.

They were met by 300 police officers who opened fire on the crowd. Sixty-nine people were killed and more than 180 others were injured in the Sharpeville Massacre. This event precipitated the banning of the ANC and PAC and the start of the armed struggle. Every year on the 21st March, the people of Sedibeng, the country, and the entire world bow their heads to observe the brutal killings of anti-pass laws and apartheid protestors - making it one of the most historic political events which shook the world and changed the course of history in South Africa.

And so began decades of further oppression and restrictions of freedom that ultimately culminated in the dawning of democracy in 1994. But Sedibeng was to see some much darker days before that beacon of light came into sight. The early 1990s in South Africa, the period when negotiations were unfolding between the ruling National Party and the ANC, is marked as one of the most violent and turbulent times in our history to democracy. And Sedibeng saw some of the worst of it.

On 12 January, 1991, at the Night Vigil of the late Christopher Nangalembe in Sebokeng, 39 mourners were viciously murdered and over forty were injured. Mourners were paying their final respects to their community leader, when a sudden invasion by a gang of armed men resulted in a hand grenade being set off and the aggressors began to shoot randomly into the crowd. The Sebokeng Night Vigil Massacre will go a long way into the books of our history as it heralded an undefined and unresolved period of brutal attacks against the Sebokeng community.

Just over a year later, Sedibeng was at mourning again. On the night of 17 June 1992, heavily armed forces of Inkatha members, secretly raided the Vaal Township of Boipatong and killed 46 people. The Boipatong Massacre caused the African National Congress to walk out of CODESA, the initial formal negotiations to end apartheid, accusing the ruling National Party of complicity in the attacks. The massacre drew the attention of the United Nations Security Council, which passed Resolution 765 on July 16, 1992, urging a full investigation into the incident.

Sedibeng cannot bring back its fallen heroes, but it can celebrate them through its continued struggles to end poverty and bring about economic equality. From 1902, the region seemed to almost have come full circle, and appears to be a most fitting place for the Signing of South Africa's First Democratic Constitution in 1996. The 10th December 2015 will be marked as the 19th Anniversary of the signing of the South African Constitution into law - by the first democratically elected President of South Africa, Mr. Nelson Mandela, in Sharpeville.

The year 2015 will turn out to be a remarkable and amazing year in the history of South Africa and Sedibeng as a rainbow nation, we will both be celebrating 60th Anniversary of signing of the Freedom Charter that was signed on 26 June, 1955 and 21st Anniversary of Freedom and democracy since first democratic elections held on 27th April 1994, as the ruling party ANC will also be turning 103 years since its inception and in pursuance of her selfless struggle to liberate South Africa and the African continent, making it a historic moment for all the people of South Africa. The Sedibeng District Municipality has embarked on a major drive to promote and develop the in the region as a direct result of the decline in economic activity in the Steel manufacturing and related sectors of the region. Special emphasis is on revitalization of Township economy and tourism Industry in partnership with Gauteng Provincial department of Economic development.

2. OVERVIEW: SEDIBENG DISTRICT MUNICIPALITY:

The Overview of Sedibeng District Municipality aims to quantify the economic, demographic and socio economic environment of the area in context of its neighbouring regions, the province and South Africa. A better understanding of the demographic, economic and socio economic environment could inform stakeholders to implement and monitor plans and policies that will allow for a healthy, growing and inclusive economy and society. Understanding the changes in the composition of the population with respect to population group, Age and gender is vital in the face of growing pressure on food, energy, water, jobs and social Support on the country's citizens. An understanding of how the total fertility rates, age-specific Fertility rates, sex ratios at birth, life expectancies and international migration affect the respective population groups, ages and genders is essential for effective planning on a spatial level. The first section of the Statistical Overview Report will aim to disentangle the changes in the Sedibeng District Municipality demographics in context of other districts, the Province and South Africa.

The second section will provide insights into the economic environment of Sedibeng District Municipality in relation to the other district municipality in the region, the province and South Africa's performance. The analysis will also include for the economic contribution of the regions within in Sedibeng as well. The changing economic environment subsequently has an effect on the ability of the economy to create jobs this section will therefore also include analysis on the employment and subsequent income dynamics of Sedibeng District Municipality.

The third component of the Statistical Overview will investigate issues pertaining to the socioeconomic environment of residents in Sedibeng District Municipality. Analysis will include a review of the Human Development Index (HDI), gini, poverty, education, population density, crime, bulk infrastructure, international trade and tourism indicators relative to that of the other districts, the Province and South Africa.

The administrative seat of Sedibeng District Municipality is located in Vereeniging. Sedibeng straddles a geographic region of some 4,630 km² and covers the entire southern area of Gauteng. The district consists of three local municipalities, namely Lesedi, Midvaal and Emfuleni. As part of the 2016 municipal re-demarcation process, Lesedi will be incorporated into the Ekurhuleni Metropolitan Municipality.

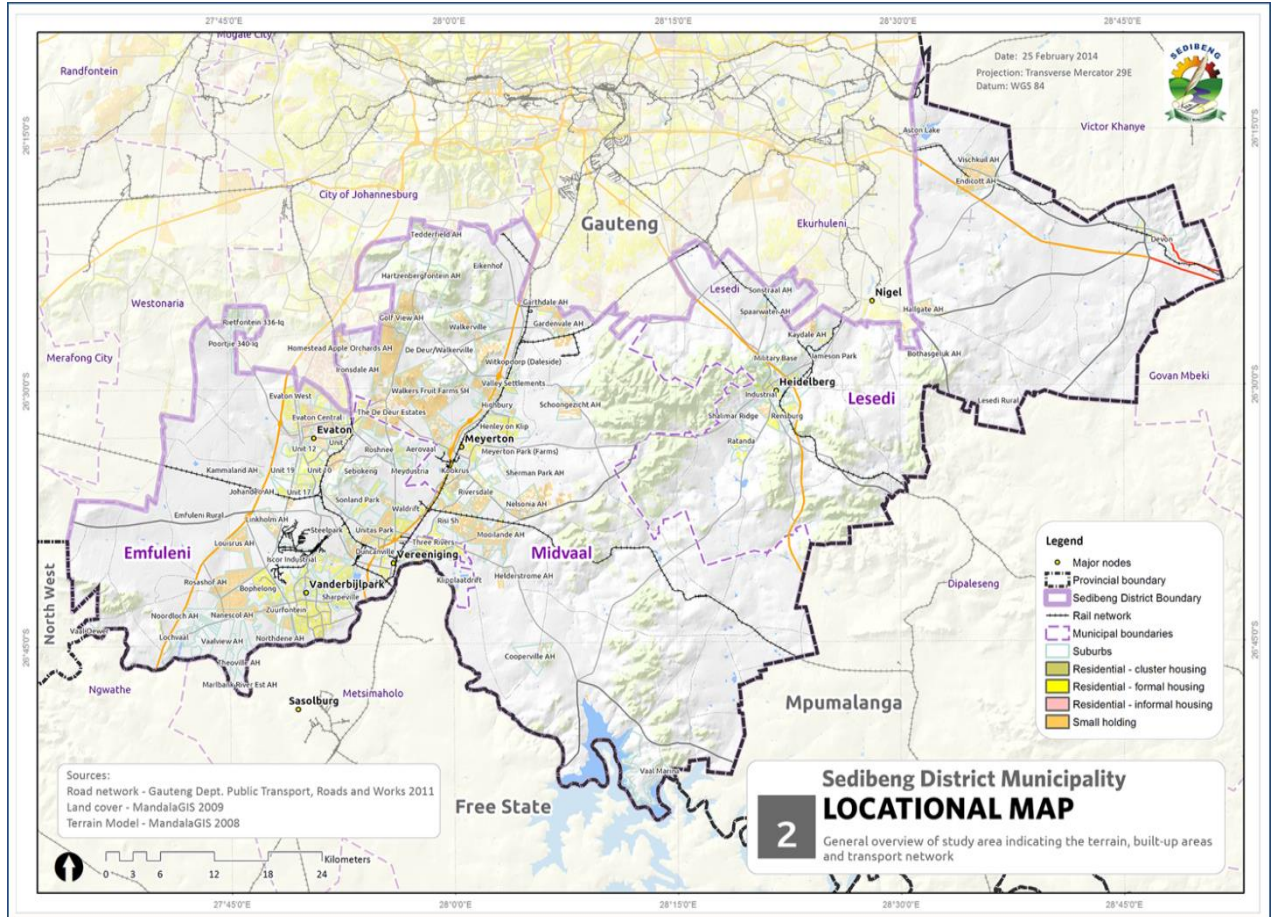
The Vaal River on the southern border of Sedibeng constitutes one of the most important sources of water in South Africa. Water from the river meets the residential, industrial and agricultural needs for much of Gauteng. The Vaal River is also a key supplier of other tributaries located in Mpumalanga, the Free State, North West and the Northern Cape. Construction of the Vaal Dam was completed in 1938 but its capacity was later extended during the 1950s. The tourism town of Vaal Marina is located on the banks of the dam in the Midvaal Local Municipality. Development of irrigation farming, tourism and agro-processing industries are of central importance to Sedibeng, especially in the Midvaal and Lesedi municipal areas.

2.1. Demography

"Demographics", or "population characteristics", includes analysis of the population of a region. Distributions of values within a demographic variable, and across households, as well as trends over time are of interest. In this section, an overview is provided of the demography of the Sedibeng District Municipality and all its neighbouring regions, the Gauteng Province and South Africa as a whole.

2.2. Regional Context

Sedibeng District Municipality comprises of three local Municipalities that make up the District, namely, Midvaal, Emfuleni and Lesedi Local Municipalities, as illustrated on the map below.



Emfuleni

Emfuleni functionally links to Pretoria and the Free State. Areas of Sasolburg and Vaalpark in the Free State are economically linked to Emfuleni. In addition, Vereeniging and Vanderbijlpark the Gauteng Spatial Development Framework has been identified as important urban development nodes of provincial importance. These nodes are to be linked through rail and road networks.

Emfuleni road and rail infrastructure is well developed; the major roads and rail lines traversing the area include the following:

- The N1 linking Pretoria with the Free State continuing to Cape Town
- The K178 linking Vereeniging with the N1 and the North West Province to the west
- The K53 linking Vereeniging in the south with Johannesburg in the north
- The K59 linking Vereeniging with De Deur, Walkerville and Johannesburg to the north
- The rail line that links Vereeniging and Johannesburg to the north.

Emfuleni is in such a state that the non-agricultural and tourism land uses, namely commercial, industrial, residential and educational activities, are concentrated in a triangle formed by Vanderbijlpark, Vereeniging and Sebokeng. The agricultural activities are concentrated in the west of the municipality. Tourism activities and facilities are concentrated along the Vaal River.

Midvaal

Midvaal Local Municipality is located between Emfuleni in the west and Lesedi in the east. The municipal area straddles the banks of the Vaal River and the Vaal Dam in the south and extends to the borders of Johannesburg in the North West and those of Ekurhuleni in the north east.

Major national and provincial roads traversing the municipal area include:

- The R59, a north/south route that links Vereeniging with Alberton and the N12 in Johannesburg. This route is situated in the central part of Midvaal Local Municipality area.
- The N1, which is the major national north/south National Road linking Messina, on the northern border of South Africa, to Cape Town in the south and which passes the Midvaal area adjacent to the western boundary of the municipality.
- The N3, which is the major transport link between Gauteng Province and Ethekewini (Durban) and which passes through the Midvaal area a few kilometres to the north-east border of the municipality;
- The R82, a secondary north/south route linking Vereeniging and Johannesburg via Walkerville, situated in the western parts of Midvaal.
- The M61, a secondary north-south route running parallel to the R59 linking Vereeniging and Alberton via Meyerton, Randvaal and Klipriver.
- The R42, which runs east/west through Midvaal and links Meyerton with Heidelberg and the N17 in the Lesedi Local Municipality.
- The R551, an east/west route between the N1 and the Suikerbosrand Nature Reserve. This road merges with the R42 at the Nature Reserve.
- The R550, an east-west link between the N3, R59 and R82 in Midvaal.
- The R54, which links Vaal Marina to the R82 in Midvaal

Midvaal is largely rural/agricultural in nature. Suikerbosrand Nature Reserve and the Vaal Dam are significant natural features and important conservation/environmentally sensitive areas in the Municipal Area.

Development is concentrated in the north eastern areas, occurring around and along the R59 in the east and the R82 in the west. Urban nodes occurring along these routes include:

- R59: Waterval, Randvaal, Henley-on-Klip and Meyerton.
- R82: Tedderfield, Walkerville, Savannah City and De Deur.

The R59 corridor will link Johannesburg, Ekurhuleni, Meyerton and Vereeniging and it is the close proximity of Johannesburg to Midvaal, and also linked by the R59, R82, M61 and N1, has contributed to the development of residential areas in the north of Midvaal as dormitory areas for people working in Johannesburg. Recently industrial/commercial areas have also developed in the northern part of the Midvaal Municipality adjacent to the R59 route, which takes advantage of the accessibility, low land costs and proximity to the Johannesburg, Tshwane and Ekurhuleni Metropolitan areas. Areas of strategic development are mainly focusing on future development along the R59 corridor, Henley-on-Klip, Vaal Marina/Mamello, De Deur, Walkerville and Savannah City. In addition, the densification of existing urban areas and emerging areas such as Riversdale is a key priority for the Municipality.

Lesedi

Lesedi Local Municipality is located in the south eastern part of Gauteng Province. The municipality has a land mass of 1 042 km² and is traversed by the N3 and N17 national roads. The N3 is the main link between Gauteng and Durban/Ethekewini in KwaZulu Natal (KZN), whilst the N17 serves to link Johannesburg to the Sasol-Secunda industrial node, KZN and Swaziland further east.

Major provincial roads traversing the municipal area include:

- R42 that links Heidelberg with Vereeniging to the south-west and Nigel to the northeast
- R29 that runs parallel to the N17
- R549 that links Heidelberg with Vaal Marina and the Vaal River in the south.
- R550 that runs east-west, linking Nigel with Devon

- R23 that links the area with Balfour in the south east and Benoni to the north.
- R51 linking Nigel with Balfour
- R548 linking Balfour with Devon
- R103 that runs parallel to the N3 freeway.

Lesedi is largely rural/agriculture in nature, with Heidelberg/Ratanda and Devon/ Impumelelo serving as the main urban nodes. A large number of people in these urban areas work in Springs and other areas of Ekurhuleni outside of the District.

3. ROAD TRANSPORT NETWORK

The Sedibeng District Municipality has infrastructure for 3 modes of transportation, namely road, air and rail.

Sedibeng District Municipality has a relatively well developed road transport network.

A Bus Network operates on the following routes:

- 1) Vereeniging to Sebokeng, along the K59 and the K45 routes.
- 2) Vereeniging to Meyerton.
- 3) Evaton to Meyerton

Mini-bus taxi networks operate between the CBDs throughout the municipal areas. These routes run mostly between the CBDs into residential and industrial townships.

National Roads

National roads in the District are:

1. The N3 national freeway, which connects Gauteng, Free State and KwaZulu Natal.
2. The N17 national road, which links Gauteng, southern Mpumalanga, KwaZulu Natal and Swaziland.

Provincial and Municipal Roads

The provincial and municipal roads for each of the local municipalities are as listed below per municipality:

Lesedi Local Municipality

1. The R42 links Heidelberg with Vereeniging to the south-west and Nigel to the north-east
2. The R29 runs parallel to the N17
3. The R549 links Heidelberg with Vaal Marina and the Vaal River in the south.
4. The R550 runs east/west linking Nigel with Devon
5. The R23 links the area with Balfour in the south-east and Benoni to the north
6. The R51 links Balfour with Devon
7. The R103 runs to the N3 freeway.
- 8.

Midvaal Local Municipality

- The R59, north/south route links Vereeniging with Alberton and the N12 in Johannesburg
- The R82 north/south route links Vereeniging and Johannesburg via Walkerville
- The M61 north/south route runs parallel to the R59, linking Vereeniging and Alberton via Meyerton, Randvaal and Kliprivier.
- The R42 east/west route through Midvaal links Meyerton with Heidelberg.
- The R551 east/west route between the N1 and the Suikerbosrand Nature Reserve
- The R550 east/west route between the N3, R59 and the R82
- The R54 route linking the Vaal Marina to the R82

- The K154 east/west route between R82 and R59

Emfuleni Local Municipality

1. The K178 route links Vereeniging with N1 and the North West Province to the west
2. The K53 route links Vereeniging in the south with Johannesburg in the north
3. The K59 route links Vereeniging with De Deur, Walkerville and Johannesburg to the north.

Corridors

Two main corridors exist in the District namely:

1. The N3 south corridor, which links Johannesburg, Ekurhuleni and Heidelberg. This corridor was identified by the Gauteng Spatial Development Framework.
2. The R59 corridor, which links Johannesburg, Ekurhuleni, Meyerton and Vereeniging.

3.1 Air Transportation

There are a number of private air transport services that operate through the following airfields:

1. In Lesedi there is a small private airfield which is situated south of Bergsig. This airport is largely utilised by farmers who have built the airstrips.
2. The Aero Vaal Airport, situated on the boundary between Midvaal and Emfuleni, has two runways and accommodates approximately 64 aeroplanes.
3. The Tedderfield Airport, situated in Midvaal, is privately owned and is used mostly for recreational purposes. The Tedderfield Airport provides a training academy for pilots.
4. The Vanderbijlpark airport is located in Bophelong in Emfuleni.

3.2 Rail Transportation

Rail transportation infrastructure is well developed within the Sedibeng District Municipality.

There are two railway lines in Lesedi Municipality. These are the railway line that runs parallel to the N17 through Devon and the rail linkage between Ekurhuleni with Belfour that runs through to Heidelberg. Both of these are freight lines.

The main railway line in Midvaal runs parallel to the R59 from north to south. It connects Vereeniging with Germiston and Johannesburg.

In Midvaal there is an east/west line which is used for freight only. A further railway line, running through Vereeniging, Sebokeng and Orange Farm, is used as a passenger rail line.

4. ENVIRONMENTAL ANALYSIS

Environmental quality has been an ongoing concern in the Sedibeng Region for a number of years. The Growth and Development Strategy through the pillar of "Reviving Our Environment" finally gives the region the means to comprehensively address this issue and ensure that its citizens live in an environment that supports a positive quality of life for them, their children and future generations. Sedibeng has identified awareness as a key intervention to assist communities to understand issues around the environment.

A number of programmes are implemented such as Bontle Ke Botho (Clean and Green programme) celebration of ad-hoc environmental calendar days. Lack of environmental skills in the region is

addressed through the implementation of career exhibition programs which are supported by various stakeholders. The Environmental Division developed an Environmental Programme of Action (EPoA) as one of the outcomes of the regional environmental retreat that was held in June 2007. The aim of the EPoA is to provide strategic guidance for the environmental revival as envisaged in the Sedibeng Growth and Development Strategy.

The aim of the EPoA is to assist in ensuring a consistent approach across the municipalities and other key government stakeholders towards environmental management in the region. The EPoA identified three priority areas for intervention to address major environmental challenges namely: only 3 are mentioned i.e. water, waste and air quality.

4.1 Water Pollution:

Sedibeng is faced with serious water pollution challenges in river systems and water bodies, notably the Kliprivier and Blesbokspruit which are polluted from runoffs from industrial areas, townships and waste water treatment works.

The Kliprivier is one of the most polluted rivers in the Sedibeng District as a result of mining and industrial activities in the upper catchments, outside the borders of the Sedibeng.

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The Kliprivier is one of the most polluted rivers in the Sedibeng District as a result of mining and industrial activities in the upper catchments, outside the borders of the Sedibeng.

The state of Sedibeng's surface and ground water quality is influenced by activities within and beyond the boundaries of Sedibeng. External pressures, emanating from mining and industrial activities on the West Rand (Roodepoort and Randfontein) and East Rand (Germiston, Boksburg, Brakpan and Springs), are major contributing factors to the current state of surface and ground water quality in Sedibeng.

The largest internal pressures are limited to the industrialised and urban areas in Emfuleni, including Meyerton, Vanderbijlpark and Vereeniging. Rural areas in Midvaal and Lesedi, where agricultural activities dominate, have a lesser, but nonetheless important, influence on the surface and ground water quality. Heidelberg and Devon, which are the main urban areas of Lesedi, also contribute to surface and groundwater deterioration through urban associated pollution.

The main pressures on the quality of surface and groundwater resources in the Sedibeng District are the following:

- Mining activities, including physical mining practices and mining effluent release from mineral extraction and mine dumps;
- Industrial activities;
- Water treatment works;
- Informal settlements, which usually lack services;
- Poorly serviced high-density residential settlements;
- High-density urban areas;
- Coal combustion on the Mpumalanga Highveld, which results in acid rain in the Sedibeng District;
- Water abstraction for urban and agricultural use;

- Flow reduction in streams and rivers as a result of dams and weirs; and
- Agricultural activities.

4.2 Waste:

Sedibeng's history with regards to waste management is not that different to the South African situation in general. The issue of waste as with most local, provincial and national departments has many facets including economical, physical, social and political. Waste management has traditionally taken place on an ad-hoc basis to meet the current needs, with very little foresight into the future needs of an ever-increasing population.

Identification of landfill sites has generally taken the form of unplanned site location with little or no thought of design to reduce potential impacts to the environment, neighbouring communities, etc. With the development of the minimum requirements by the Department of Water Affairs and Forestry (DWAF) for waste disposal by landfill the identification of landfill sites now take a much more pro-active approach in reducing further negative consequences related to an activity such as planning and design.

Local authorities in Sedibeng have indicated that they have neither sufficient funding nor adequate trained staff, to effectively plan and execute their waste management functions in a sustainable manner. Communities have also not been involved in the identification of the landfills, which has resulted in community resistance and/or limited support. The level of services varied by area and in particular the previously disadvantaged areas have been left without proper waste management services. In order for Sedibeng to address waste management it needs to address the following:

- Waste prevention;
- Waste minimization;
- Resource recovery;
- Treatment; and
- Safe disposal

4.3 Air Quality:

Air quality is affected by the climate, the landscape, natural and economic activities that take place in an area. There are different sources of Air pollution: emissions from industrial processes, domestic fuel burning, vehicle exhaust emissions and waste facilities. Sedibeng District Municipality is regarded as one of the most polluted municipality because of the level of industrialization in the areas within the Emfuleni Local Municipality and Midvaal Local Municipality.

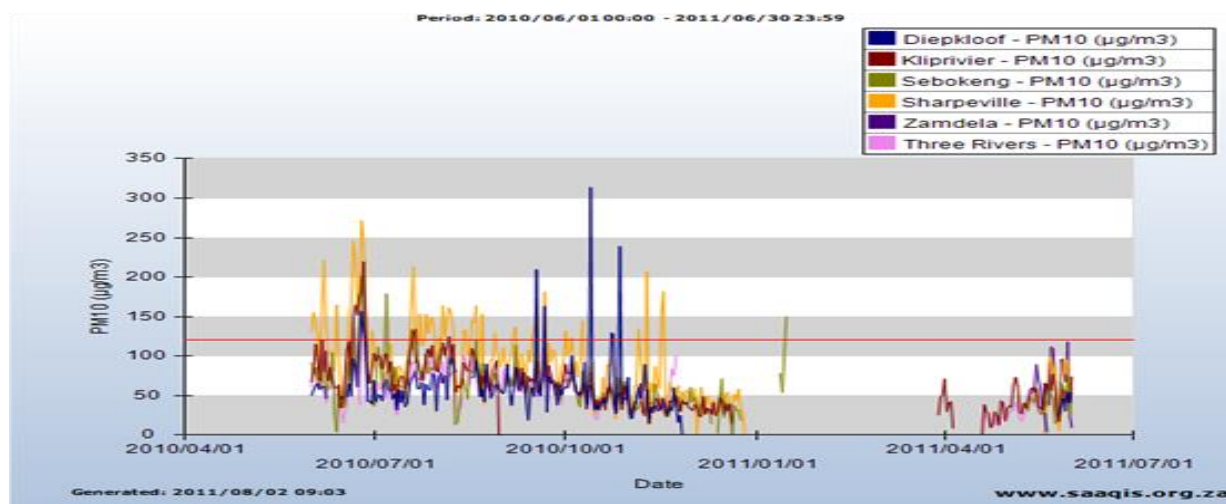
The Emfuleni Local Municipality and Midvaal Local Municipality have been declared to be part of the first national priority area the Vaal Air-shed Priority Area because of the elevated level of pollution within the area. Lesedi local Municipality is also included in the second declared priority area, that of the Highveld Priority Area which includes areas in Mpumalanga and Ekurhuleni. Particulate matter has been identified as a pollutant of concern within the region and the major contributors for particulate matter (PM10) is both industrial sources and domestic sources especially in winter.

4.4 Climate Change:

SDM needs to assess the vulnerability of the region towards effects of climate change. The assessment will inform adaption or mitigation measure which the district can implement. In an attempt to improve the quality of air in the region Sedibeng is participating fully in both priority area Air-shed implementation forum that seeks to ensure the implementation of projects that are identified in the priority area plans (Vaal Triangle Air-shed Priority Area and Highveld Priority Area Air Quality Management Plan).

The plans have been adopted by Sedibeng District Municipality as the region's Air Quality Management plan in order to inform the management of air quality within the region. The objectives of the priority area plans are the same as the district objectives that of achieving clean air for the residents of the region.

The graph below indicates the elevated levels of particulate matter as measured by ambient monitoring stations within the priority area. It is evident that most of the accidents are recorded in winter months which could be linked to domestic coal burning and temperature inversions over this period.



Source: www.saaqis.org.za

Sedibeng District Municipality has as of the 1st April 2010 been delegated the function of an Atmospheric Emission licensing authority in terms of the Air Quality Act 39 of 2004. The licensing authority functions involves the licensing of listed industrial activities. The licensing of industrial activities is identified as an important function of the municipality towards regulating emissions and ensuring atmospheric emission control

The municipality is currently having a number of challenges with regard to availability of both human and financial resources to efficiently execute the function of air quality management. The lack of these minimum resources results in the district not being able to implement programmes that are directed at reducing air pollution within the region.

Despite the number of challenges to date the municipality has managed to issue a number of licenses to industries in the region. The licensing of industries has been identified as a critical mechanism of ensuring that industries are regulated and emissions improved. The focus is rather not on issuing licenses only, but together with the local municipalities and with the support from province compliance monitoring exercises are conducted in the region.

a) Municipal Health Services

All citizens in the Sedibeng District require a safe and clean environment to work and live in. Analysis on the state of Municipal Health Services in the district highlighted the following aspects:

- Poor ambient air quality as a result of Industrial activities and the burning of fossil fuel at household level(Poor indoor air quality)
- Unhygienic production, storage and transport of fresh milk within the District.(The bulk of fresh milk for the Gauteng province is produced in the Sedibeng District)
- Non compliance of Funeral Undertakers with minimum environmental health standards.
- Poorly maintained sanitation facilities at some state owned premises (schools, public buildings and health institutions)
- Preparation, storage and transport of game meat specifically during winter months from May – September
- Hygienic standard of Informal foods specifically at pay out points for pensioners and other social grants
- Non compliance at Informal crèches with minimum environmental health standards
- Occasional Organo Phosphate poisoning in rural areas from time to time.
- Indiscriminate dumping of waste including hazardous waste.(None of the solid waste sites are licensed within the District)
- The illegal use of tobacco products within public buildings, facilities and in the workplace

4.5 Disaster Management

The Sedibeng District Municipality is aware of the potential impact of disasters and other related risks on its service delivery mandate and how they continue to be a threat to the day to day lives of its communities. Several extensive disaster risk management and mitigation measures are therefore executed for both strategic and operational risks in order to prevent and minimize the impact of such situations.

4.5.1 Municipal Disaster Management Policy Framework

In compliance with the Disaster Management Act, the Sedibeng Municipality has compiled a Disaster Management Framework, as set out below which is consistent with that of National Government. The Framework was adopted by council in 2007. The Framework is based on the nationally accepted four key performance areas (KPA) each of which is underpinned by three “enablers” that facilitate a consistent approach to the function.

4.5.2 KPAs

- Integrated institutional capacity for disaster risk management.
- Disaster risk assessment.
- Disaster risk reduction.
- Response and recovery.

4.5.3 Enablers

- Information management and communication.
- Education, training, public awareness and research.
- Funding arrangements for Disaster Risk Management.

5. MUNICIPAL DISASTER MANAGEMENT PLAN

The Disaster Management Plan has been developed and approved by council in 2013. The Plan will be reviewed and synchronized with the outcomes of risk assessments and any prevailing circumstances that may change. The Disaster Management Plan aims to facilitate an integrated and coordinated approach to disaster management in the region which will ensure that the Region achieves its vision for disaster management which is to build resilient, sustainable and liveable communities.

5.1 Municipal Disaster Management Advisory Forum

A Municipal Disaster Management Advisory Forum [DMAF], a body in which a municipality and relevant disaster management role-players in the municipality consult one another and co-ordinate their actions on matters relating to disaster management in the municipality, has been established. Terms of reference which informs its composition and defines its purpose have been done.

5.2 Emergency Communication and Information Management

The Emergency Communication Centre which is a component of a Disaster Management Centre, operates on 24/7 basis and deals with emergency call taking and dispatching or mobilization of emergency response vehicles and or resources.

After the transfer of Emergency Medical Services(EMS) back to Gauteng Province, it was resolved that Sedibeng District Municipality continue to provide the Provincial EMS call taking and dispatching service on an agency basis. A Memorandum of Agreement was therefore drawn up in consultation with GPG for SDM to provide such services in our area of jurisdiction. As reflected in the table below, most of the calls taken in the past financial year are Provincial EMS calls.

| Service | Daily Count | Weekly Count | Monthly count | Current year to Date | Year end 2013 |
|--|-------------|--------------|---------------|----------------------|---------------|
| Ambulance-Related calls | 73 | 515 | 2232 | 12111 | 26788 |
| Fire & Rescue related calls | 8 | 61 | 265 | 2687 | 3180 |
| Disaster related calls | 4 | 21 | 45 | 260 | 540 |

5.2.1 Early Warning Strategy

Early weather warnings are supplied by the South African Weather Service and these are further disseminated to relevant role-players and decision makers by the Emergency Communication Centre. The Emergency Communications Centre have installed a Bulk SMS notification system, to keep principal emergency services staff informed of incidents of significance.

5.2.2 Education, Training, and Public Awareness Programmes

The directorate facilitates and continues to accelerate disaster awareness and education campaigns within communities in the region. Such programs are aimed at educating community members on the prevalence of most of the top identified risks and also to create disaster resilient communities.

5.2.3 Emergency Resources

The region is mostly prone to severe flooding, informal settlement fires and other disaster related incidents. To improve service delivery, The Directorate has:

- Procured the Disaster Rescue boat, to assist those trapped during floods.
- Improved the mobile Communication Unit by installing a remote (on-site) CCTV system for Scene Management up to 10km radius.
- Upgraded the Emergency Services System (utilized in the 10177 centre) for improved call-taking and dispatching.

5.2.4 Response and Recovery

Development and implementation of contingency plans is one of the key priorities of the Disaster Management directorate in order to ensure rapid, appropriate and effective disaster response and recovery to disasters which are threatening to occur within the boundaries of the Municipality. The municipality further ensures that it assesses the effect of any disaster which may occur in the region as well as to examine any further consequences.

5.2.5 Mobile Communication and Incident Management Unit

The Directorate is in possession of Mobile communication and Incident Management unit. This truck carrying these units can be taken to an incident/emergency site and can assist in managing and controlling of the incident. This vehicle or truck can carry interchangeable units or pods to be used when required, these includes the Communication pod, the joint operations pod, transporter and also the water tanker pod. It can assist in addressing communication during emergencies and performing as a mobile Joint Centre for such incidents. The communication unit is mounted with a CCTV camera that can cover or zoom for a radius of 10km providing information from the scene into the unit. This camera can effectively assist in monitoring the developments of an emergency/disaster/incident.

5.2.6 Fire Services

Sedibeng has got 6 Fire & Rescue stations in the District, of which 4 are in Emfuleni, one in Lesedi and one in Midvaal. The challenge is that these stations are not able to provide adequate services to all communities of the region. The need for the establishment of satellite stations at strategic areas still exists.

Sedibeng has an obligation to ensure support and capacity building of Local Fire Fighting Services including training in various Fire fighting skills needed.

6. TOTAL POPULATION

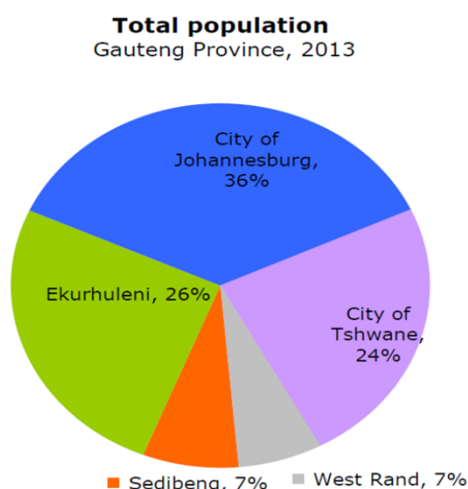
Population statistics is important when analysing an economy, as the population growth directly and indirectly impacts employment and unemployment, as well as other economic indicators such as economic growth and per capita income.

**TABLE 1: TOTAL Population - Sedibeng, Gauteng and National Total, 2003-2013
(Numbers Percentage)**

| | Sedibeng | Gauteng | National Total | Sedibeng as % of province | Sedibeng as % of national |
|---------------------------------|--------------|--------------|----------------|---------------------------|---------------------------|
| 2003 | 803,000 | 9,790,000 | 46,600,000 | 8.2% | 1.72% |
| 2004 | 812,000 | 10,000,000 | 47,100,000 | 8.1% | 1.72% |
| 2005 | 821,000 | 10,300,000 | 47,600,000 | 8.0% | 1.73% |
| 2006 | 833,000 | 10,500,000 | 48,200,000 | 7.9% | 1.73% |
| 2007 | 847,000 | 10,800,000 | 48,800,000 | 7.8% | 1.74% |
| 2008 | 864,000 | 11,100,000 | 49,400,000 | 7.8% | 1.75% |
| 2009 | 878,000 | 11,400,000 | 50,000,000 | 7.7% | 1.76% |
| 2010 | 895,000 | 11,700,000 | 50,800,000 | 7.6% | 1.76% |
| 2011 | 912,000 | 12,100,000 | 51,500,000 | 7.6% | 1.77% |
| 2012 | 927,000 | 12,400,000 | 52,200,000 | 7.5% | 1.77% |
| 2013 | 942,000 | 12,700,000 | 53,000,000 | 7.4% | 1.78% |
| Average Annual growth 2003-2013 | 1.62% | 2.64% | 1.30% | | |

Source: IHS Global Insight Regional eXplorer version 745

With 942 000 people, the Sedibeng District Municipality housed 1.8% of South Africa's total population in 2013. Between 2003 and 2013 the population growth averaged 1.62% per annum which is slightly higher than the growth rate of South Africa as a whole (1.30%). Compared to Gauteng's average annual growth rate (2.64%), the growth rate in Sedibeng's population at 1.62% was close to half that of the province.

CHART 1: TOTAL Population– Sedibeng and the Rest of Gauteng, 2013 (Percentage)


Source: IHS Global Insight Regional eXplorer version 745

When compared to other regions, Sedibeng District Municipality accounts for a total population of 942,000, or 7.4% of the total population, in Gauteng ranking as the most populous district municipality in 2013. The ranking in terms of the size of Sedibeng compared to the other regions remained the same between 2003 and 2013. In terms of its share Sedibeng District Municipality was slightly smaller in 2013 (7.4%) compared to what it was in 2003 (8.2%). When looking at the average annual growth rate, it is noted that Sedibeng ranked fourth (relative to its peers in terms of growth) with an average annual growth rate of 1.6% between 2003 and 2013.

TABLE 2: TOTAL population - local municipalities of Sedibeng District Municipality, 2003, 2008 and 2013 (Numbers Percentage)

| | 2003 | 2008 | 2013 | Average Annual growth |
|-----------------|----------------|----------------|----------------|-----------------------|
| Emfuleni | 656,000 | 688,000 | 732,000 | 1.10% |
| Midvaal | 70,800 | 84,900 | 101,000 | 3.61% |
| Lesedi | 75,900 | 90,600 | 110,000 | 3.74% |
| Sedibeng | 802,801 | 863,803 | 942,470 | 1.62% |

Source: IHS Global Insight Regional eXplorer version 745

The Lesedi local municipality increased the most, in terms of population, with an average annual growth rate of 3.7%, the Midvaal local municipality had the second highest growth in terms of its population, with an average annual growth rate of 3.6%. The Emfuleni local municipality had the lowest average annual growth rate of 1.10% relative to the other within Sedibeng District Municipality.

6.1 Population Projections

Based on the present age-gender structure and the present fertility, mortality and migration rates, Sedibeng's population is projected to grow at an average annual rate of 1.5% from 942 000 in 2013 to 1.01 million in 2018.

**TABLE 3: Population projections - Sedibeng, Gauteng and National Total, 2013-2018
(Numbers Percentage)**

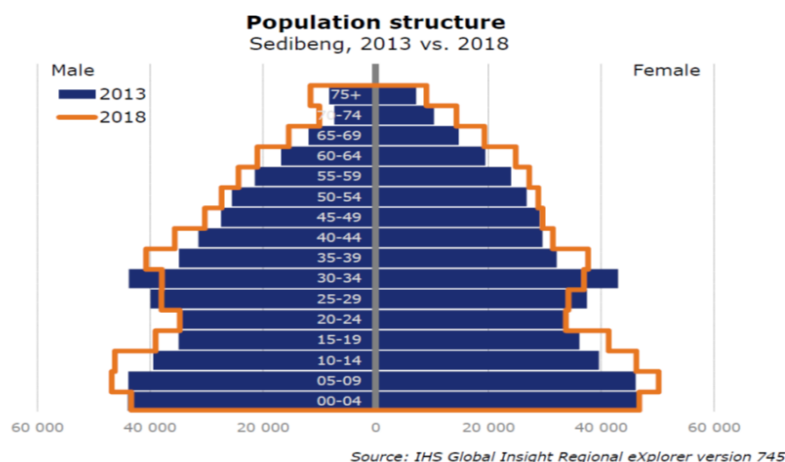
| | Sedibeng | Gauteng | National Total | Sedibeng as % of province | Sedibeng as % of national |
|--|--------------|--------------|----------------|---------------------------|---------------------------|
| 2013 | 942,000 | 12,700,000 | 53,000,000 | 7.4% | 1.78% |
| 2014 | 957,000 | 13,000,000 | 53,700,000 | 7.4% | 1.78% |
| 2015 | 972,000 | 13,300,000 | 54,400,000 | 7.3% | 1.79% |
| 2016 | 986,000 | 13,600,000 | 55,000,000 | 7.3% | 1.79% |
| 2017 | 1,000,000 | 13,900,000 | 55,600,000 | 7.2% | 1.80% |
| 2018 | 1,010,000 | 14,100,000 | 56,200,000 | 7.2% | 1.80% |
| Average Annual growth 2013-2018 | 1.48% | 2.12% | 1.19% | | |

Source: IHS Global Insight Regional eXplorer version 745

When looking at the population projection of Sedibeng District Municipality shows an estimated average annual growth rate of 1.5% between 2013 and 2018. The average annual growth rate in the population over the forecasted period for Gauteng Province and South Africa is 2.1% and 1.2% respectively. The Gauteng Province is estimated to have average growth rate of 2.1% which is higher than the Sedibeng District Municipality. South Africa as a whole is estimated to have an average annual growth rate of 1.2% which is lower than that of Sedibeng's growth rate.

CHART 2: Population pyramid-Sedibeng District Municipality , 2013 vs. 2018 (Percentage).

CHART 2. POPULATION PYRAMID - SEDIBENG DISTRICT MUNICIPALITY, 2013 VS. 2018
[PERCENTAGE]

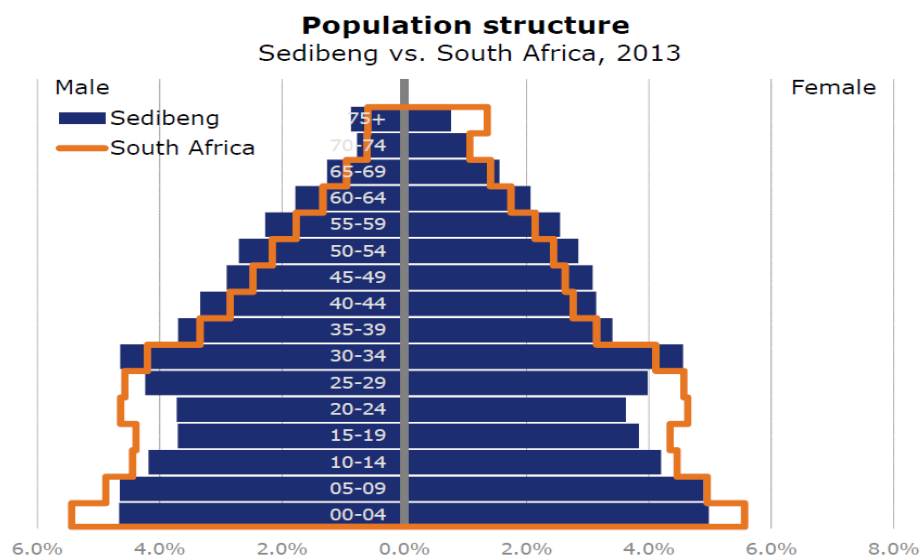


The population pyramid reflects a projected change in the structure of the population from 2013 and 2018. The differences can be explained as follows: In 2013, there is a significantly larger share of young working age people between 20 and 34 (24.8%), compared to what is estimated in 2018 (21.3%). This age category of young working age population will decrease over time. The fertility rate in 2018 is estimated to be very similar compared to that experienced in 2013. The share of children between the ages of 0 to 14 years is projected to be very similar (27.6%) in 2018 when compared to 2013 (27.6%). In 2013, the female population for the 20 to 34 years age group amounts to 12.2% of the total female population while the male population group for the same age amounts to 12.6% of the total male population. In 2018, the male working age population at 10.9% still exceeds that of the female population working age population at 10.3%, although both are at a lower level compared to 2013.

6.2 Population by Population Group, gender and age

The total population of a region is the total number of people within that region measured in the middle of the year. Total population can be categorised according to the population group, as well as the sub-categories of age and gender. The population groups include African, White, Coloured and Asian, where the Asian group includes all people originating from Asia, India and China. The age subcategory divides the population into 5-year cohorts, e.g. 0-4, 5-9, 10-13, etc.

CHART 3: Population by gender - Sedibeng and the rest of Gauteng Province, 2013 (Number).

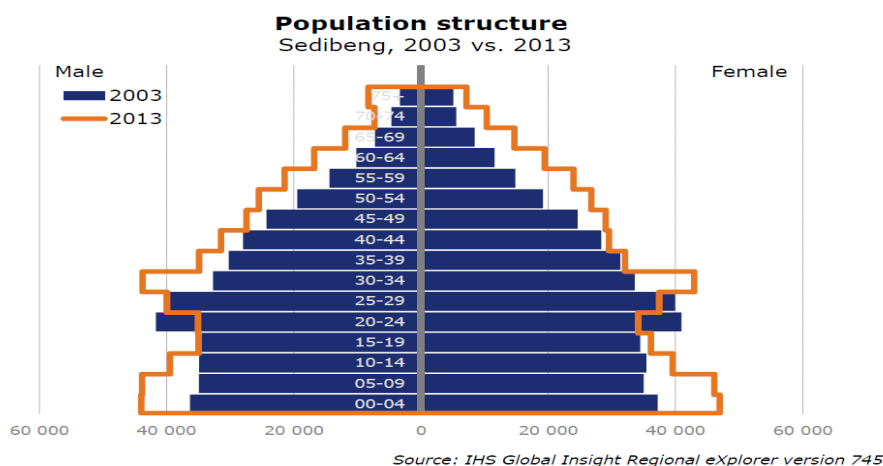


By comparing the Sedibeng District Municipality's population pyramid with South Africa's differences. The most significant differences between the Sedibeng and South Africa are:

- There is a significant smaller share of young working age people - aged 20 to 34 (24.8%) –in Sedibeng, compared to the national picture (26.7%).
- Fertility in Sedibeng is slightly lower compared to South Africa as a whole. Spatial policies changed since 1994.
- The share of children between the ages of 0 to 14 years is significant smaller (27.6%) in Sedibeng compared to South Africa (29.7%).

Demand for expenditure on schooling as percentage of total budget within Sedibeng District Municipality will therefore be lower than that of South Africa.

CHART 4: Population pyramid - Sedibeng District Municipality, 2003 vs. 2013 (Percentage)



The comparison the 2003 with the 2013 population pyramid for Sedibeng District Municipality, interesting differences are visible: In 2003, there were a significantly larger share of young working age people - aged 20 to 34(28.6%) - compared to 2013 (24.8%).

- Fertility in 2003 was significant lower compared to that of 2013.
- The share of children between the ages of 0 to 14 years is slightly smaller in 2003 (26.6%) compared to 2013 (27.6%).
- Life expectancy is increasing.

In 2013, the female population for the 20 to 34 years age group amounted to 14.3% of the total female population while the male population group for the same age amounted to 14.3% of the total male population. In 2003 the male working age population at 12.6% still exceeds that of the female population working age population at 12.2%.

Number of households by Population Group

Definition: A household is either a group of people who live together and provide themselves jointly with food and/or other essentials for living, or it is a single person living on his/her own. An individual is considered part of a household if he/she spends at least four nights a week within the household. To categorise a household according to population group, the population group to which the head of the household belongs, is used. If the number of households is growing at a faster rate than that of the population it means that the average household size is decreasing, and vice versa. In 2013, the Sedibeng District Municipality comprised of 300 000 households.

This equates to an average annual growth rate of 2.34% in the number of households from 2003 to 2013. With an average annual growth rate of 1.62% in the total population, the average household size in the Sedibeng District Municipality is by implication decreasing. This is confirmed by the data where the average household size in 2003 decreased from approximately 3.4 individuals per household to 3.1 persons per household in 2013.

**TABLE 4: number of households - Sedibeng, Gauteng and National total, 2003-2013
(Number Percentage)**

| | Male | Female | Total |
|----------------------|------------------|------------------|-------------------|
| Sedibeng | 466,000 | 477,000 | 942,000 |
| Ekurhuleni | 1,660,000 | 1,610,000 | 3,270,000 |
| City of Johannesburg | 2,300,000 | 2,320,000 | 4,620,000 |
| City of Tshwane | 1,500,000 | 1,540,000 | 3,050,000 |
| West Rand | 426,000 | 401,000 | 828,000 |
| Gauteng | 6,360,000 | 6,360,000 | 12,700,000 |

Source: IHS Global Insight Regional eXplorer version 745

Sedibeng District Municipality's male/female split in population was 97.7 males per 100 females in 2013. The Sedibeng District Municipality appears to be a fairly stable population with the share of female population (50.57%) being very similar to the national average of (51.40%). In total there were 477 000 (50.57%) females and 466 000 (49.43%) males. This is different from Gauteng Province as a whole where the female population counted 6.36 million which constitutes 49.99% of the total population of 12.7 million.

**TABLE 5: POPULATION BY POPULATION GROUP, GENDER AND AGE -
SEDIBENG DISTRICT MUNICIPALITY 2013 (NUMBER).**

| | African | | White | | Coloured | | Asian | |
|--------------|----------------|----------------|---------------|---------------|--------------|--------------|--------------|--------------|
| | Female | Male | Female | Male | Female | Male | Female | Male |
| 00-04 | 41,900 | 38,600 | 4,120 | 4,410 | 563 | 556 | 407 | 417 |
| 05-09 | 40,900 | 38,400 | 4,270 | 4,340 | 559 | 600 | 362 | 477 |
| 10-14 | 34,400 | 34,300 | 4,280 | 4,320 | 509 | 481 | 373 | 413 |
| 15-19 | 30,600 | 29,300 | 4,760 | 4,900 | 563 | 479 | 294 | 311 |
| 20-24 | 28,800 | 29,300 | 4,520 | 4,800 | 558 | 539 | 282 | 400 |
| 25-29 | 32,300 | 34,200 | 4,350 | 4,650 | 475 | 582 | 351 | 468 |
| 30-34 | 37,800 | 38,200 | 4,370 | 4,530 | 475 | 494 | 351 | 496 |
| 35-39 | 26,600 | 29,200 | 4,680 | 4,750 | 450 | 462 | 356 | 441 |
| 40-44 | 23,400 | 25,300 | 5,440 | 5,310 | 437 | 439 | 273 | 377 |
| 45-49 | 22,900 | 21,800 | 5,570 | 4,970 | 367 | 374 | 241 | 293 |
| 50-54 | 21,000 | 20,000 | 5,290 | 4,960 | 294 | 299 | 242 | 222 |
| 55-59 | 18,800 | 16,200 | 4,810 | 4,840 | 254 | 221 | 173 | 185 |
| 60-64 | 15,100 | 12,500 | 4,050 | 3,980 | 165 | 158 | 150 | 138 |
| 65-69 | 10,700 | 8,120 | 3,740 | 3,540 | 129 | 122 | 131 | 123 |
| 70-74 | 7,160 | 4,400 | 3,060 | 2,750 | 56 | 57 | 88 | 104 |
| 75+ | 4,520 | 4,460 | 2,490 | 3,620 | 58 | 39 | 82 | 94 |
| Total | 397,000 | 384,000 | 69,800 | 70,700 | 5,910 | 5,900 | 4,160 | 4,960 |

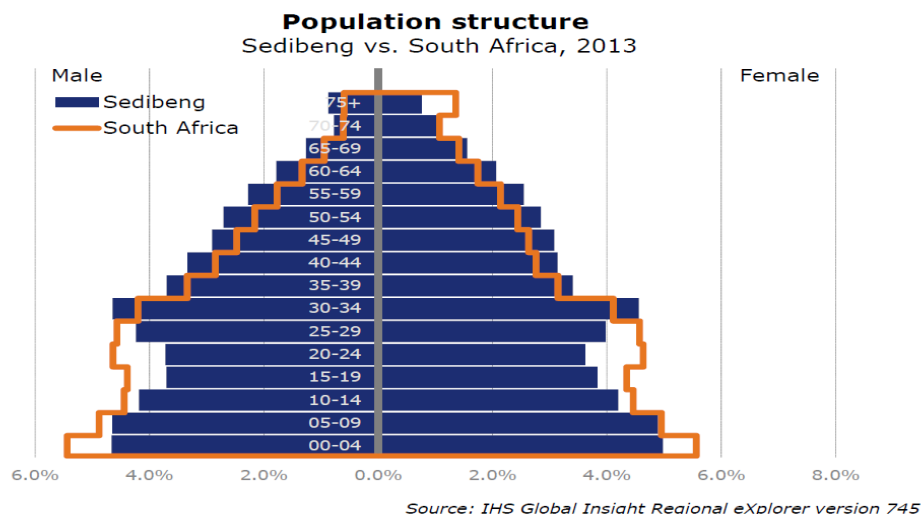
Source: IHS Global Insight Regional eXplorer version 745

In 2013, the Sedibeng District Municipality's population consisted of 82.87% African (781 000), 14.91% White (140 000), 1.25% Coloured (11 800) and 0.97% Asian (9 120) people. The largest share of population is within the young working age (25-44 years) age category with a total number of 292 000 or 31.0% of the total population. The age category with the second largest number of people is the babies and kids (0-14 years) age category with a total share of 27.6%, followed by the older working age (45-64 years) age category with 190 000 people. The age category with the least number of people is the retired / old age (65 years and older) age category with only 59 600 people, as reflected in the population pyramids below.

6.3 Population Pyramids

Definition: A population pyramid is a graphic representation of the population categorised by gender and age, for a specific year and region. The horizontal axis depicts the share of people, where the male population is charted on the left-hand side and the female population on the right-hand side of the vertical axis. The vertical axis is divided in 5-year age categories. With the African population group representing 82.9% of the Sedibeng District Municipality's total population, the overall population pyramid for the region will mostly reflect that of the African population group. The chart below compares Sedibeng's population structure of 2013 to that of South Africa.

**CHART 5. Population Pyramid - Sedibeng District Municipality VS South Africa, 2013
(Percentage)**

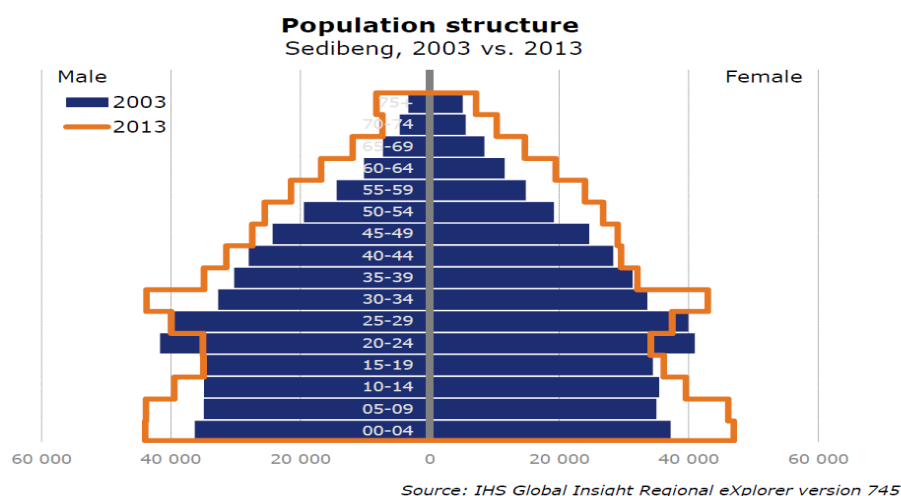


By comparing the Sedibeng District Municipality's population pyramid with South Africa's differences. The most significant differences between the Sedibeng and South Africa are: There is a significant smaller share of young working age people - aged 20 to 34 (24.8%) – in Sedibeng, compared to the national picture (26.7%).

Fertility in Sedibeng is slightly lower compared to South Africa as a whole.

Spatial policies changed since 1994. The share of children between the ages of 0 to 14 years is significant smaller (27.6%) in Sedibeng compared to South Africa (29.7%). Demand for expenditure on schooling as percentage of total budget within Sedibeng District Municipality will therefore be lower than that of South Africa.

**CHART 6: Population Pyramid -Sedibeng District Municipality, 2003 VS 2013
(Percentage)**



Comparing the 2003 with the 2013 population pyramid for Sedibeng District Municipality, interesting differences are visible: In 2003, there were a significantly larger share of young working age people - aged 20 to 34(28.6%) - compared to 2013 (24.8%).

- Fertility in 2003 was significant lower compared to that of 2013.
- The share of children between the ages of 0 to 14 years is slightly smaller in 2003 (26.6%) compared to 2013 (27.6%).
- Life expectancy is increasing.

In 2013, the female population for the 20 to 34 years age group amounted to 14.3% of the total female population while the male population group for the same age amounted to 14.3% of the total male population. In 2003 the male working age population at 12.6% still exceeds that of the female population working age population at 12.2%.

6.4 Number of households by population group

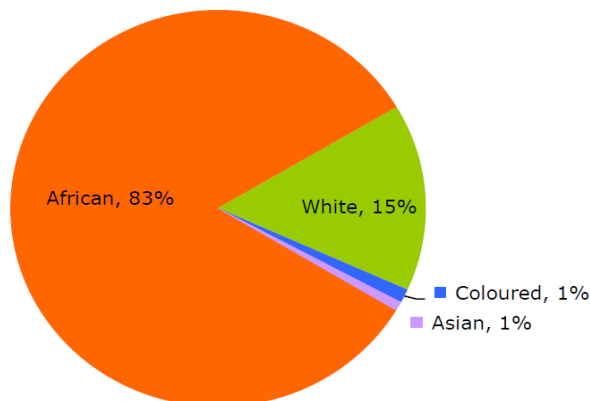
Definition: A household is either a group of people who live together and provide themselves jointly with food and/or other essentials for living, or it is a single person living on his/her own. An individual is considered part of a household if he/she spends at least four nights a week within the household. To categorise a household according to population group, the population group to which the head of the household belongs, is used. If the number of households is growing at a faster rate than that of the population it means that the average household size is decreasing, and vice versa. In 2013, the Sedibeng District Municipality comprised of 300 000 households. This equates to an average annual growth rate of 2.34% in the number of households from 2003 to 2013. With an average annual growth rate of 1.62% in the total population, the average household size in the Sedibeng District Municipality is by implication decreasing. This is confirmed by the data where the average household size in 2003 decreased from approximately 3.4 individuals per household to 3.1 persons per household in 2013.

TABLE 6: Number of Households - Sedibeng, Gauteng AND National total, 2003-2013 (Number Percentage)

| | Sedibeng | Gauteng | National Total | Sedibeng as % of province | Sedibeng as % of national |
|------------------------------|--------------|--------------|----------------|---------------------------|---------------------------|
| 2003 | 238,000 | 3,130,000 | 12,400,000 | 7.6% | 1.92% |
| 2004 | 245,000 | 3,240,000 | 12,700,000 | 7.6% | 1.92% |
| 2005 | 252,000 | 3,350,000 | 13,100,000 | 7.5% | 1.93% |
| 2006 | 258,000 | 3,450,000 | 13,400,000 | 7.5% | 1.93% |
| 2007 | 265,000 | 3,560,000 | 13,700,000 | 7.4% | 1.93% |
| 2008 | 272,000 | 3,670,000 | 14,100,000 | 7.4% | 1.93% |
| 2009 | 276,000 | 3,760,000 | 14,300,000 | 7.3% | 1.93% |
| 2010 | 281,000 | 3,850,000 | 14,500,000 | 7.3% | 1.94% |
| 2011 | 286,000 | 3,930,000 | 14,600,000 | 7.3% | 1.95% |
| 2012 | 291,000 | 4,030,000 | 14,900,000 | 7.2% | 1.96% |
| 2013 | 300,000 | 4,130,000 | 15,100,000 | 7.3% | 1.98% |
| Average Annual growth | | | | | |
| 2003-2013 | 2.34% | 2.80% | 2.00% | | |

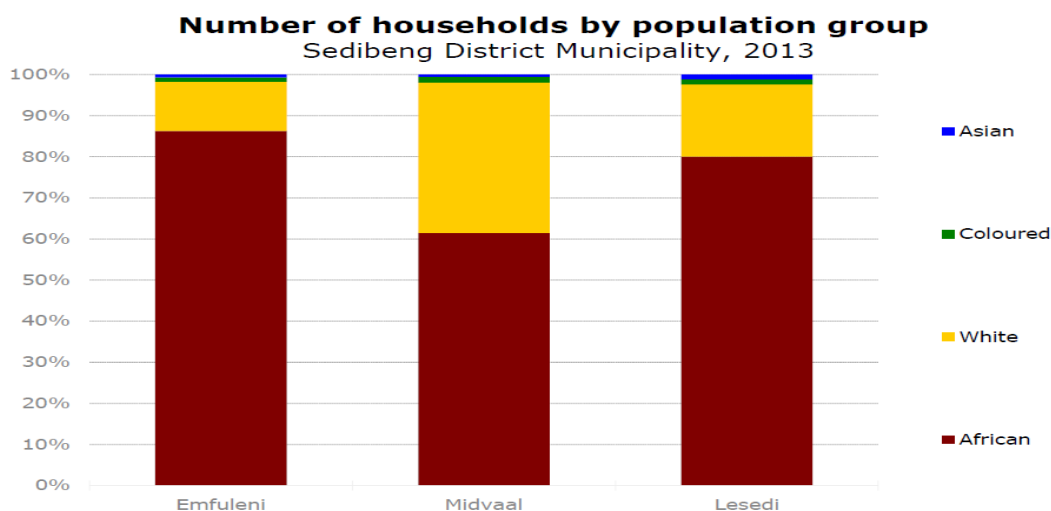
Source: IHS Global Insight Regional eXplorer version 745

Relative to the province, the Sedibeng District Municipality had a lower average annual growth rate of 2.34% from 2003 to 2013. In contrast, South Africa had a total of 15.1 million households, with a growth rate of 2.00%, thus growing at a lower rate than the Sedibeng. The composition of the households by population group consists of 82.9% which is ascribed to the African population group with the largest amount of households by population group. The White population group had a total composition of 15.3% (ranking second). The Coloured population group had a total composition of 1.1% of the total households. The smallest population group by households is the Asian population group with only 0.8% in 2013.

CHART 7: Number of Households by Population Group - Sedibeng District Municipality, 2013 (Percentage)
Number of Households by Population group
Sedibeng, 2013


Source: IHS Global Insight Regional eXplorer version 745

The growth in the number of African headed households was on average 2.83% per annum between 2003 and 2013, which translates in the number of households increasing by 60 600 in the period. Although the Coloured population group is not the biggest in size, it was however the fastest growing population group between 2003 and 2013 at 3.16%. The average annual growth rate in the number of households for all the other population groups has increased with 2.33%.

TABLE 7: Number of households by population group – Local Municipalities of Sedibeng District Municipality, 2013 (Percentage)


Source: IHS Global Insight Regional eXplorer version 745

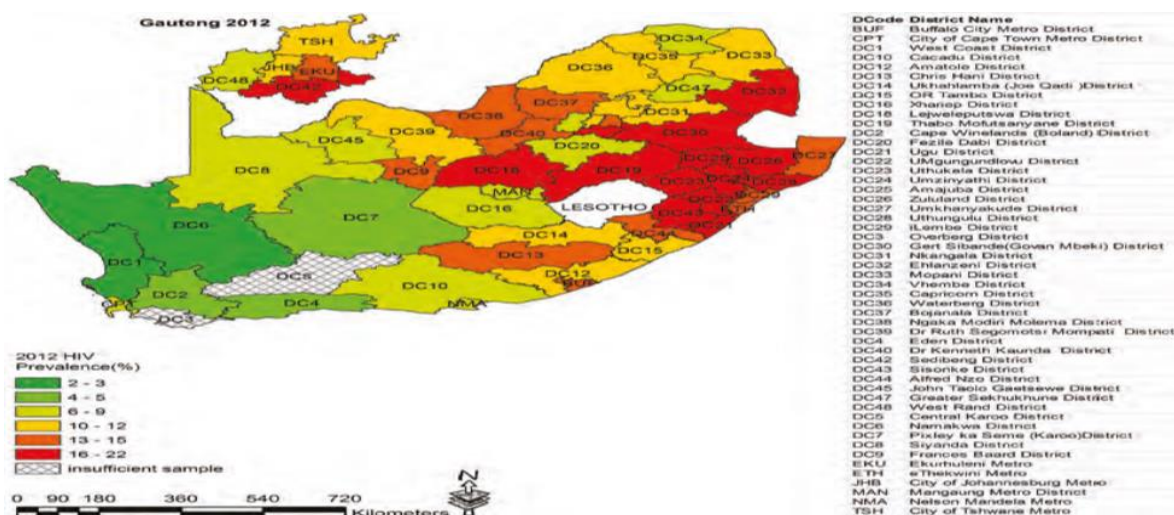
7. HIV+ and AIDS estimates:

HIV and AIDS can have a substantial impact on the growth of a particular population. However, there are many factors affecting the impact of the HIV virus on population progression: adult HIV prevalence rates; the speed at which the virus progresses; age distribution of the virus; the mother to-child transmission; child treatment; adult treatment; and the percentage by which the virus decreases total fertility. ARV treatment can also prolong the lifespan of people that are HIV+. In the

absence of any treatment, people diagnosed with HIV live for approximately 10 years before reaching the final stage of the disease (called AIDS). When patients reach this stage, recovery is highly unlikely. HIV+ and AIDS estimates are defined as follows: The HIV+ estimates are calculated by using the prevalence rates from the HIV/AIDS model built by the Actuarial Society of Southern Africa (ASSA-2008). These rates are used as base rates on a provincial level. IHS slightly adjusted the provincial ASSA-2008 data to more accurately reflect the national HIV Prevalence rate per population group as used in the national demographic models. The ASSA model in turn uses the prevalence rates from various primary data sets, in particular the HIV/AIDS surveys conducted by the Department of Health and the Antenatal clinic surveys. The rates are further adjusted for over-reporting and then smoothed.

In the past decade, Sedibeng has made significant progress in reversing new HIV-infection and the devastation of AIDS. From 2008 the district experienced a decline in new HIV-incidences among young people as prevention, treatment, care and support intervention had begun to bear fruits. For the 15–24 year age group, there was an initial rise in prevalence from 2002 to 2005, but since then prevalence has been declining. For adults older than 25 years of age, in contrast to HIV prevalence among children, prevalence has been increasing from 15.5% in 2002 to 19.9% in 2012; a sign of successful adjusted quality life years brought by successful antiretroviral therapy and the increased of enrolment thereof; which leads to prolonged life.

Through these programmes, the district has increased the number of people on antiretroviral and thus had reduced mortality due to HIV-related illnesses and along the road experiencing exponential increase in the life expectancy. The table below as an extrapolation from the HSRC report 2012 shows DC42 (Sedibeng District) with HIV-prevalence rate of between 16-22%. This percentage, coupled with the reduction in mortality as evidenced by the dwindling numbers of funeral undertakers; Statistic South Africa Mortality report 2012 which has revealed that HIV in Sedibeng is the least cause of death; and the reduction in deaths as outlined by statistics from Home Affairs; attest to the fact that the district experiences fewer deaths due to HIV.



In contrast, the National Antenatal Sentinel and Herpes Simplex type-2 Prevalence Survey 2012 report also contradicts the HSRC report. The age group 15–24 years is the most important indicator to use to provide evidence when monitoring HIV incidence (new infections). HIV prevalence in this age group has been suggested as a proxy measure for incidence because of sexual onset and; hence prevalent infections are assumed to be recent while this age group is less likely to be affected by AIDS mortality.

According to this report, HIV- prevalence among the 15-24 year old pregnant women in the district was 19.6 % in 2012 compared with 18.7 % in 2011, an increase of 0.9%. This is a sign that this age group had not heeded the call for a slowdown in sexual debut, reduction in multiple and concurrent partnerships and/or transactional sex. In details, the age group 15-29 years shows a small increases in HIV-prevalence whereas the older age groups (30-39 years) jointly show statistically significant decrease.

Overall, HIV-prevalence in Sedibeng declined from 30.9% (2010), 31.7% (2011) to 29.9%; a sign that there is decline in HIV-prevalence among pregnant women; an encouraging feat in that it shows that the district is experiencing fewer HIV-infection, especially in reproductive category and an economically active age group. This allows for more people being employable and entering the economic mainstream.

TABLE 8: Number of HIV+ people - Sedibeng, Gauteng and National total, 2003-2013 (Number and Percentage)

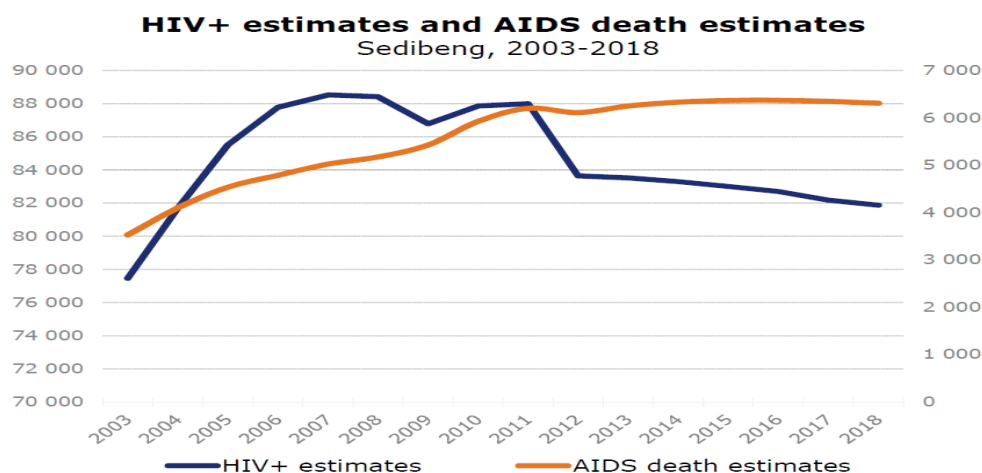
| | Sedibeng | Gauteng | National Total | Sedibeng as % of province | Sedibeng as % of national |
|--|--------------|--------------|----------------|---------------------------|---------------------------|
| 2003 | 77,500 | 928,000 | 4,330,000 | 8.3% | 1.79% |
| 2004 | 81,700 | 991,000 | 4,600,000 | 8.2% | 1.78% |
| 2005 | 85,500 | 1,040,000 | 4,810,000 | 8.2% | 1.78% |
| 2006 | 87,800 | 1,080,000 | 4,970,000 | 8.2% | 1.77% |
| 2007 | 88,500 | 1,100,000 | 5,090,000 | 8.1% | 1.74% |
| 2008 | 88,400 | 1,120,000 | 5,190,000 | 7.9% | 1.70% |
| 2009 | 86,800 | 1,140,000 | 5,270,000 | 7.6% | 1.65% |
| 2010 | 87,900 | 1,160,000 | 5,350,000 | 7.6% | 1.64% |
| 2011 | 88,000 | 1,180,000 | 5,420,000 | 7.4% | 1.62% |
| 2012 | 83,600 | 1,200,000 | 5,470,000 | 7.0% | 1.53% |
| 2013 | 83,500 | 1,210,000 | 5,530,000 | 6.9% | 1.51% |
| Average Annual growth 2003-2013 | 0.76% | 2.68% | 2.47% | | |

Source: IHS Global Insight Regional eXplorer version 745

In 2013, 83 500 people in the Sedibeng District Municipality were infected with HIV. This reflects an increase at an average annual rate of 0.76% since 2003, and in 2013 represented 8.86% of the district municipality's total population. Gauteng Province had an average annual growth rate of 2.68% from 2003 to 2013 in the number of people infected with HIV, which is higher than that of the Sedibeng District Municipality. When looking at South Africa as a whole it can be seen that the number of people that are infected increased from 2003 to 2013 with an average annual growth rate of 2.47%.

"The lifespan of people that are HIV+ could be prolonged with modern ARV treatments. In the absence of any treatment, people diagnosed with HIV can live for 10 years and longer before they reach the final AIDS stage of the disease."

CHART 8: AIDS Profile and forecast - Sedibeng District Municipality, 2003-2018 (numbers)



Presenting the number of HIV+ people against the number of people living with AIDS, the people with AIDS added up to 3530 in 2003 and 6250 for 2013. This number denotes an increase from 2003 represented 0.66% of the total population of the entire district municipality.

8 . ECONOMY

8.1 Overview of the Economy:

Gauteng is the smallest of South Africa's nine provinces, covering only 1.5% of the country's land area, it contributes more than 35% to the country's GDP in 2015 and some 10% to Africa's GDP. This confirms that Gauteng is the economic engine of South Africa and the centre of its commercial, financial and industrial sectors. The province also accounts for some 3.6 million jobs, which translates into 29.5% of total employment in the country.

8.1.1. Regional Production Profile:

Figure 1 provides a regional perspective of economic production and growth in the province. It is evident that the metropolitan municipalities contribute the most to total GDP (i.e. 90.9% in 2015). In 2015, Sedibeng contributed 4.7% or some R31 billion to the economy of Gauteng at basic prices.

8.1.2. Gross Domestic Product by Region (GDP-R)

The Gross Domestic Product (GDP), an important indicator of economic performance, is used to compare economies and economic states.

Definition: Gross Domestic Product by Region (GDP-R) represents the value of all goods and services produced within a region, over a period of one year, plus taxes and mini subsidies. GDP-R can be measured using either current or constant prices, where the current prices measures the economy in actual Rand, and constant prices measures the economy by removing the effect of inflation, and therefore captures the real growth in volumes, as if prices were fixed in a given base year.

TABLE 9: Gross Domestic Product (GDP) - Sedibeng, Gauteng and National total, 2003-2013 (R Billions, Current Prices)

| | Sedibeng | Gauteng | National Total | Sedibeng as % of province | Sedibeng as % of national |
|------|----------|---------|----------------|---------------------------|---------------------------|
| 2003 | 16.2 | 438.4 | 1,272.5 | 3.7% | 1.27% |
| 2004 | 18.2 | 488.4 | 1,415.3 | 3.7% | 1.29% |
| 2005 | 20.5 | 550.4 | 1,571.1 | 3.7% | 1.31% |
| 2006 | 23.2 | 610.8 | 1,767.4 | 3.8% | 1.31% |
| 2007 | 27.1 | 699.4 | 2,016.2 | 3.9% | 1.34% |
| 2008 | 30.2 | 777.7 | 2,256.5 | 3.9% | 1.34% |
| 2009 | 32.3 | 834.4 | 2,408.1 | 3.9% | 1.34% |
| 2010 | 35.1 | 924.9 | 2,673.8 | 3.8% | 1.31% |
| 2011 | 37.8 | 1,023.0 | 2,932.7 | 3.7% | 1.29% |
| 2012 | 40.2 | 1,107.0 | 3,139.0 | 3.6% | 1.28% |
| 2013 | 42.7 | 1,209.0 | 3,385.4 | 3.5% | 1.26% |

Source: IHS Global Insight Regional eXplorer version 745

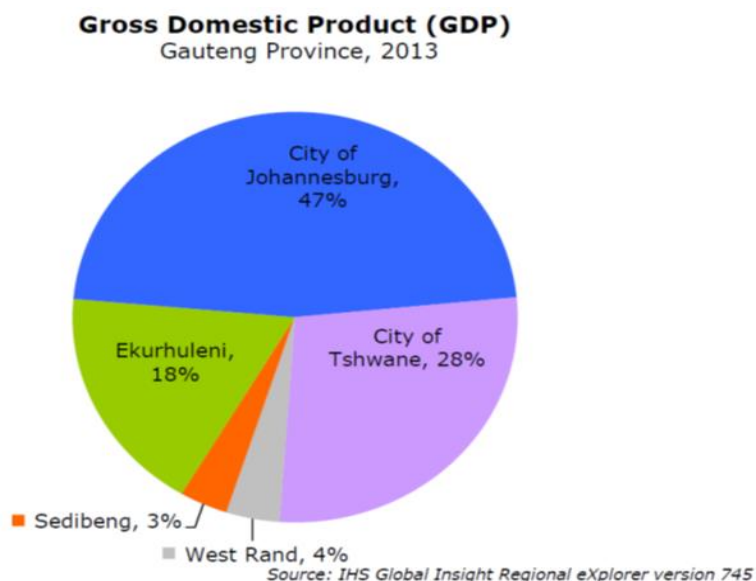
With a GDP of R 42.7 billion in 2013 (up from R 16.2 billion in 2003), the Sedibeng District Municipality contributed 3.53% to the Gauteng Province GDP of R 1.21 trillion in 2013 increasing in the share of the Gauteng from 3.69% in 2003. The Sedibeng District Municipality contributes 1.26% to the GDP of South Africa which had a total GDP of R 3.39 trillion in 2013 (as measured in nominal or current prices). Its contribution to the national economy stayed similar in importance from 2003 when it contributed 1.27% to South Africa, but it is lower than the peak of 1.34% in 2007.

TABLE 10: Gross Domestic Product (GDP) - Sedibeng, Gauteng and National total, 2003-2013 (annual percentage change, constant 2005 prices)

| | Sedibeng | Gauteng | National Total |
|---|--------------|--------------|----------------|
| 2003 | -1.1% | 2.9% | 2.9% |
| 2004 | 5.4% | 5.0% | 4.6% |
| 2005 | 4.6% | 5.4% | 5.3% |
| 2006 | 8.7% | 6.4% | 5.6% |
| 2007 | 7.3% | 5.9% | 5.5% |
| 2008 | 4.9% | 3.9% | 3.6% |
| 2009 | -4.3% | -1.3% | -1.5% |
| 2010 | 5.1% | 3.4% | 3.1% |
| 2011 | 3.8% | 4.3% | 3.6% |
| 2012 | 0.6% | 2.8% | 2.5% |
| 2013 | -0.4% | 2.2% | 1.9% |
| Average Annual growth 2003-2013+ | 3.50% | 3.78% | 3.40% |

Source: IHS Global Insight Regional eXplorer version 745

In 2013, the Sedibeng District Municipality achieved an annual growth rate of -0.35% which is a significant lower GDP growth than the Gauteng Province's 2.15%, and is lower than that of South Africa, where the 2013 GDP growth rate was 1.89%. Contrary to the short-term growth rate of 2013, the longer-term average growth rate for Sedibeng (3.50%) is very similar than that of South Africa (3.40%). The economic growth in Sedibeng peaked in 2006 at 8.66%.

CHART 9: Gross Domestic Product (GDP) - Sedibeng District Municipality and the rest of Gauteng, 2013 (Percentage)


The Sedibeng District Municipality had a total GDP of R 42.7 billion and in terms of total contribution towards the Gauteng Province the Sedibeng District Municipality ranked lowest relative to all the regional economies to total Gauteng GDP. This ranking in terms of size compared to other regions of Sedibeng remained the same since 2003. In terms of its share, it was in 2013 (3.5%) slightly smaller compared to what it was in 2003 (3.7%). For the period 2003 to 2013, the average annual growth rate of 3.5% of Sedibeng was the fourth relative to its peers in terms of growth in constant 2005 prices.

TABLE 11: Gross Domestic Product (GDP) - Local Municipalities of Sedibeng District Municipality, 2003 to 2013, share and growth

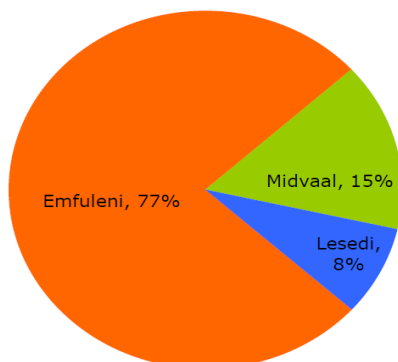
| | 2013 (Current prices) | Share of district municipality | 2003 (Constant prices) | 2013 (Constant prices) | Average Annual growth |
|----------|--------------------------|-----------------------------------|---------------------------|---------------------------|--------------------------|
| Emfuleni | 32.70 | 76.61% | 15.09 | 20.52 | 3.12% |
| Midvaal | 6.52 | 15.27% | 2.24 | 3.79 | 5.40% |
| Lesedi | 3.47 | 8.13% | 1.29 | 1.96 | 4.29% |
| Sedibeng | 42.68 | | 18.63 | 26.28 | |

Source: IHS Global Insight Regional eXplorer version 745

Midvaal had the highest average annual economic growth, averaging 5.40% between 2003 and 2013, when compared to the rest of the regions within the Sedibeng District municipality. The Lesedi local municipality had the second highest average annual growth rate of 4.29%. Emfuleni local municipality had the lowest average annual growth rate of 3.12% between 2003 and 2013.

**CHART 10: GDP contribution - Local Municipalities of Sedibeng District Municipality, 2013
(current prices, percentage)**

Gross Domestic Product (GDP)
Sedibeng District Municipality, 2013



Source: IHS Global Insight Regional eXplorer version 745

The greatest contributor to the Sedibeng District Municipality economy is the Emfuleni local municipality with a share of 76.61% or R 32.7 billion, increasing from R 13.1 billion in 2003. The economy with the lowest contribution is the Lesedi local municipality with R 3.47 billion growing from R 1.13 billion in 2003.

8.1.3 Economic Development and Outlook

TABLE 12: Gross Domestic Product (GDP) - Local Municipalities of Sedibeng District Municipality, 2013 to 2018, share and growth

| | 2018 (Current prices) | Share of district municipality | 2013 (Constant prices) | 2018 (Constant prices) | Average Annual growth |
|-----------------|--------------------------|-----------------------------------|---------------------------|---------------------------|--------------------------|
| Emfuleni | 51.23 | 76.29% | 20.52 | 23.64 | 2.87% |
| Midvaal | 10.44 | 15.55% | 3.79 | 4.59 | 3.87% |
| Lesedi | 5.48 | 8.16% | 1.96 | 2.31 | 3.37% |
| Sedibeng | 67.16 | | 26.28 | 30.54 | |

Source: IHS Global Insight Regional eXplorer version 745

The Sedibeng District Municipality's economy is made up of various industries. The GVA-R variable provides a sector breakdown, where each sector is measured in terms of its *value added* produced in the local economy. Definition: Gross Value Added (GVA) is a measure of output (total production) of a region in terms of the value that was created within that region. GVA can be broken down into various production sectors.

There are strong linkages between the population structure of a region, its economic activity and its development indicators. The Sedibeng district municipality accounted for about 3.8 per cent of Gauteng's GDP-R in 2004, but this had declined to 3.6 per cent by 2014. This may be partly as a result of the declining contribution of the manufacturing sector. The sector contributed the most to the economic activities in the region, at 31.6 per cent in 2014.

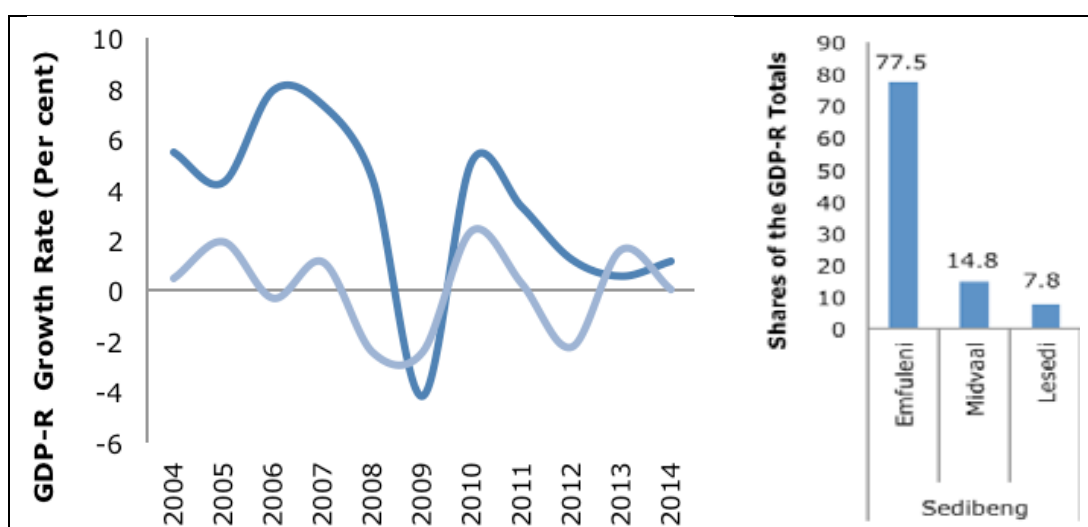
Overall, this section provides a review of Sedibeng economic activity and the economic performance of the district is analysed. It includes a sectoral analysis and makes reference to the manufacturing

and mining & quarrying sectors as major contributors to the economic activity of the district. The latter part of this section also provides analysis of employment by different sectors.

GDP-R Growth

Growth in economic activities of a region is important for development and employment creation. However, just as the country's growth has not managed to create enough employment for the labour force, the sectors dominating in the district is not the one that provides employment (see the labour analysis sub-section below). This section provides an analysis of GDP-R growth and the municipal share of the districts total, before looking at the drivers of growth in the regions. It also provides a brief review of the regions' labour market and trade.

Figure: 1 : GDP-R Growth & Percentages of GDP-R, Municipalities, 2004-2014



Source: IHS Global Insight, 2015

Figure 1. Shows the GDP-R growth and shares for the Sedibeng district and its local municipalities from 2004 to 2013 . The shares of the GDP-R by the local municipalities of the two districts are also included. The figure indicates that Sedibeng had the highest GDP-R growth in the review period. GDP-R growth for Sedibeng district reached negative territory in 2009 due to the global financial crisis. Despite the recovery in 2010, economic growth remained volatile from 2011 to 2013. This follows the economic performance of the country as the global recovery remains somewhat slow. The figure also shows that Emfuleni accounted for the largest proportion of the Sedibeng economic activity at 77.5 per cent. It is followed by the Midvaal at 14.8 per cent and Lesedi at 7.8 percent .

Drivers of Economic Growth

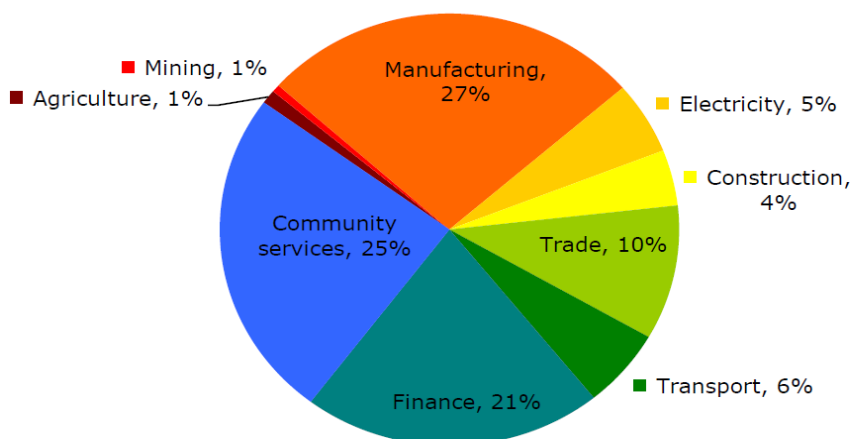
In order to introduce any form of radical economic change or transformation, policy-makers need to understand the current economic structure of Sedibeng district municipality and its local municipalities. This section provides sectoral analysis of the district and identifies the sectors that account for the largest shares of economic activity in the regions.

TABLE 14: Gross Value added (GVA) by broad economic sector - Sedibeng District Municipality, 2013 (Rand billions, current prices)

| | Sedibeng | Gauteng | National Total | Sedibeng as % of province | Sedibeng as % of national |
|-------------------------|-------------|----------------|----------------|---------------------------|---------------------------|
| Agriculture | 0.4 | 4.3 | 72.4 | 9.0% | 0.54% |
| Mining | 0.2 | 33.8 | 279.7 | 0.6% | 0.07% |
| Manufacturing | 9.9 | 144.8 | 350.3 | 6.8% | 2.81% |
| Electricity | 2.0 | 31.9 | 92.2 | 6.2% | 2.16% |
| Construction | 1.5 | 51.0 | 113.6 | 3.0% | 1.34% |
| Trade | 3.7 | 180.8 | 502.4 | 2.0% | 0.73% |
| Transport | 2.2 | 96.4 | 268.8 | 2.2% | 0.80% |
| Finance | 7.7 | 282.6 | 652.2 | 2.7% | 1.18% |
| Community services | 9.0 | 256.4 | 698.7 | 3.5% | 1.29% |
| Total Industries | 36.5 | 1,082.0 | 3,030.3 | 3.4% | 1.21% |

Source: IHS Global Insight Regional eXplorer version 745

In 2013, the manufacturing sector is the largest within Sedibeng District Municipality accounting for R 9.85 billion or 27.0% of the total GVA in the district municipality's economy. The sector that contributes the second most to the GVA of the Sedibeng District Municipality is the community services sector at 24.7%, followed by the finance sector with 21.1%. The sector that contributes the least to the economy of Sedibeng District Municipality is the mining sector with a contribution of R 209 million or 0.57% of the total GVA.

CHART 11: Gross Value Added (GVA) by Broad Economic sector -Sedibeng District Municipality, 2013 (Percentage Composition)


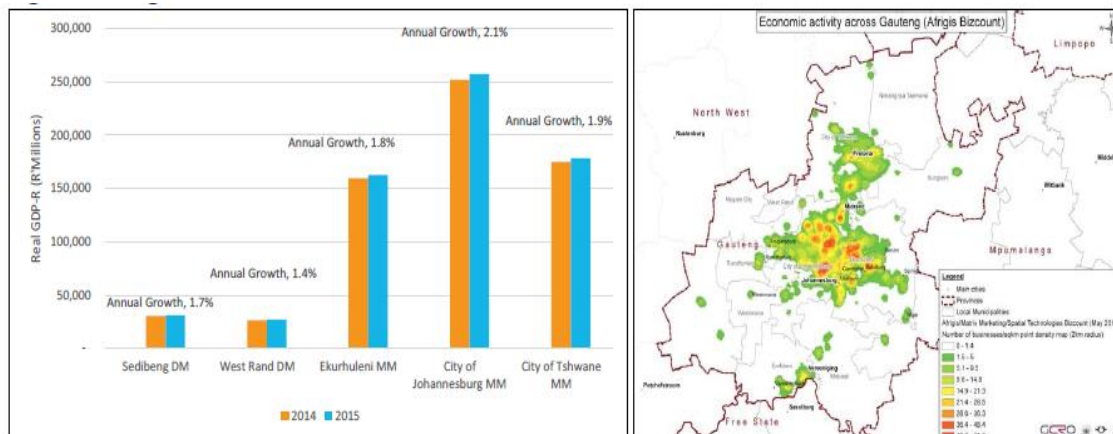
Source: IHS Global Insight Regional eXplorer version 745

The community sector, which includes the government services, is generally a large contributor towards GVA in smaller and more rural local municipalities. When looking at the regions within Sedibeng District Municipality it is clear that community services sector within the Emfuleni local municipality contributed 76.37% towards its own GVA. The Emfuleni local municipality contributed R27.8 billion or 76.08% to the GVA of Sedibeng District Municipality, making it the largest local municipality in terms of its contribution to the overall GVA of Sedibeng District Municipality.

The economic state of Sedibeng District Municipality is put in perspective by comparing it on a spatial level with its neighbouring district municipalities, Gauteng Province and South Africa. The section will also allude to the economic composition and contribution of the regions within Sedibeng District

Municipality. The Sedibeng District Municipality does not function in isolation from Gauteng, South Africa and the world and now, more than ever, it is crucial to have reliable information on its economy for effective planning. Information is needed that will empower the municipality to plan and implement policies that will encourage the social development and economic growth of the people and industries in the municipality respectively. The economy of Gauteng is currently expanding at 2.0% per annum in line with the national growth rate. Regionally, economic growth in the metropolitan municipalities is generally more robust. At present, the economy of Sedibeng is growing at an annualised rate of only 1.7%.

Figure 2 :



Source: Quantec Research, 2015 / Map produced by the Gauteng City-Region Observatory

8.1.5. Regional Labour Profile:

Figure 2: - presents a regional overview of formal employment in Gauteng. In 2015, the province accounted for just over 3 million formal jobs and another 1.1 million informal employment opportunities in South Africa. Similar to the production profile, most jobs exist in the metropolitan municipalities. It is estimated that Sedibeng currently provides for almost 200,000 formal employment opportunities.

8.1.6 Key Labour Indicators:

The economic hub of the country, large numbers of people migrate to Gauteng in search of better opportunities. For those who are unable to find employment, as the duration of time spent unemployed increases, it becomes even more difficult to find jobs. Unemployment and in particular long-term unemployment are increasingly becoming problematic in the province. The official unemployment rate of Gauteng stood at 24.6% in 2014 (Table 01) while the absorption rate was only 51.5%. Comparatively, unemployment in Sedibeng was even more severe at 36.3% in 2014.

Figure 3 – Key Labour Indicators, 2014-2015

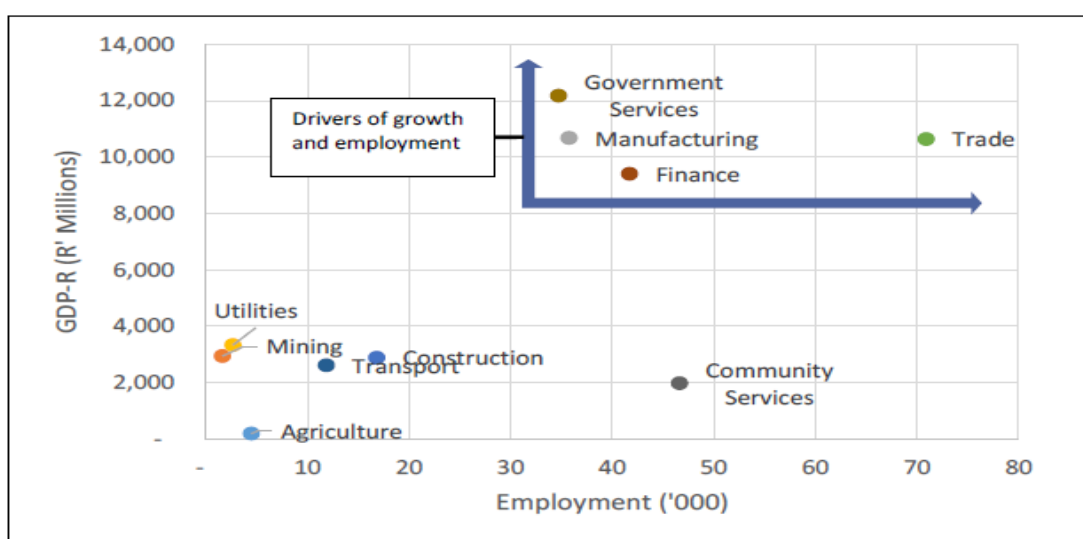
| Labour Indicators | Gauteng | | Sedibeng | |
|---------------------------------|---------|-------|----------|-------|
| | 2013 | 2014 | 2013 | 2014 |
| Unemployment Rate (strict) | 24.3% | 24.6% | 36.4% | 36.3% |
| Absorption Rate | 52.8% | 51.5% | 42.4% | 42.5% |
| Labour Force Participation Rate | 72.7% | 72.8% | 66.6% | 66.8% |

Source: Quantec Research, 2015 / Statistics South Africa, 2014

8.1.7 SECTORAL PRODUCTION AND LABOUR DRIVERS:

The sectoral production and employment profiles for Sedibeng against Gauteng and are depicted on a Figure 2:-. It is evident that production and employment in these economies are mainly driven by the manufacturing, government, finance and trade sectors. In Sedibeng these sectors account for 68.5% of all jobs and 75.4% of total production. In comparison, it is interesting to note that the growth of these sectors in Sedibeng was more robust than the provincial average over the last ten years. Over the past decade the GDP of these sectors expanded by 7.4% on average per annum in Sedibeng compared to a provincial average growth rate of only 3.9%. Similarly, employment in these sectors grew by 1.8% in Sedibeng while the provincial average only amounted to 0.2% per annum. In comparison to Gauteng, the comparative economic advantages of these sectors in Sedibeng should strengthen over time.

Figure 4 - Sectoral Drivers of Production & Labour in Sedibeng, 2015



Source: Quantec Research, 2015

Over the past decade the GDP of these sectors expanded by 7.4% on average per annum in Sedibeng compared to a provincial average growth rate of only 3.9%. Similarly, employment in these sectors grew by 1.8% in Sedibeng while the provincial average only amounted to 0.2% per annum. In comparison to Gauteng, the comparative economic advantages of these sectors in Sedibeng should strengthen over time.

8.1.8 INDUSTRIAL SECTOR PROFILING

The purpose of this sub-section is firstly to define the industrial sector and its various sub-sectors. Secondly, each of these sub-sectors will be unpacked and subjected to profiling based on secondary data. These profiles will form the basis of the sectoral potential analysis to be conducted in the following section of the report. Sedibeng and its industrial sector must be positioned in the provincial economy. This requires a more in depth focus on the performance of the manufacturing sub-sector over the past few years, taking cognisance of economic contribution and employment distribution on a provincial, district and local level.

The industrial sector is defined by the Standard Industrial Classification (SIC) as the physical or chemical transformation of materials or compounds into new products. The materials, substances, or components transformed are raw materials that are products of agriculture, forestry, fishing, mining or quarrying as well as products of other manufacturing activities (i.e. intermediate goods).

8.1.8.1 The Standard Industrial Classification (SIC) provides the following sub-sectoral break down of the industrial sector:

| SUB-SECTORAL BREAKDOWN PER THE INDUSTRIAL SECTOR ON MANUFACTURING | | | | |
|--|--------------------------------|---|--|---|
| • Food products | • Wearing apparel | • Wood and of products of wood and cork, except furniture | • Repair and installation of machinery and equipment | • Coke and refined petroleum products |
| • Beverages | • Textiles | • Paper and paper products | • Transport equipment | • Non-metallic mineral products |
| • Tobacco products | • Leather and related products | • Reproduction of recorded media | • Motor vehicles, trailers and semi-trailers | • Chemicals and chemical products |
| | • Straw and plaiting materials | • Manufacture of furniture | • Machinery and equipment not elsewhere specified | • Basic pharmaceutical products and pharmaceutical preparations |
| | | • Rubber and plastics products | • Electrical equipment | |
| | | | • Metal products, except machinery and equipment | |

8.1.8.2. Food, beverages and tobacco:

This sector is defined by the SIC as the production of food, beverages and tobacco products. It includes the processing of the products of agriculture, forestry and fishing into food for humans or animals, and includes the production of various intermediate products. The activity often generates associated products of greater or lesser value (for example, hides from slaughtering or oilcake from **oil production**).

8.1.8.3. Textiles, clothing and leather goods

This sector is defined by the SIC as the manufacturing of textiles, clothing and leather goods. This division includes preparation and spinning of textile fibres as well as textile weaving, finishing of textiles and wearing apparel as well as articles manufactured from textiles.

8.1.8.4 . Wood and paper, publishing and printing

This sector is defined by the SIC as the manufacturing of wood and products of wood and cork, manufacturing of articles of straw and plaiting materials, manufacturing of paper and paper products, publishing, printing and reproduction of recorded media. The production processes include sawing, planning, shaping, laminating, and assembling of wood products starting from logs that are cut into bolts, or lumber that may then be cut further, or shaped by lathes or other shaping tools.

8.1.8.5. Fuel, petroleum, chemical and rubber products;

This sector is defined by the SIC as the manufacturing of coke, refined petroleum products and nuclear fuel, manufacturing of chemicals and chemical products, as well as the manufacture of rubber and plastic products.

8.1.8.6 . Other non-metallic mineral products, e.g. glass;

This sector is defined by the SIC as the manufacturing of other non-metallic mineral products, manufacturing of glass and glass products, and the manufacturing of non-metallic mineral products not elsewhere classified (e.g. bricks and cement).

8.1.8.7. Metal products, machinery and household appliances;

This sector is defined by the SIC as the manufacturing of basic metals, fabricated metal products, machinery and equipment and of office, accounting and computing machinery.

8.1.8.9. Electrical machinery and apparatus

This group includes the manufacturing of electric motors, generators and transformers as well as electricity distribution and control apparatus. Also included in this sector is the production of insulated wire and cable, accumulators, primary cells and batteries, electric lamps and other electrical lighting equipment.















8.1.9. Transport equipment

This sector includes the manufacturing of motor vehicles (including their bodies, engines, parts etc.), trailers and semi-trailers, ships and boats, railway and tramway locomotives and rolling stock, as well as aircraft and spacecraft.

8. 9. Furniture and other manufacturing

This sub-sector includes the manufacture of furniture and related products of any material except stone, concrete and ceramic. The processes used in the manufacture of furniture are standard methods of forming materials and assembling components, Including cutting, moulding and laminating. The group referred to as 'other manufacturing' includes a variety of goods not covered in other parts of the classification.

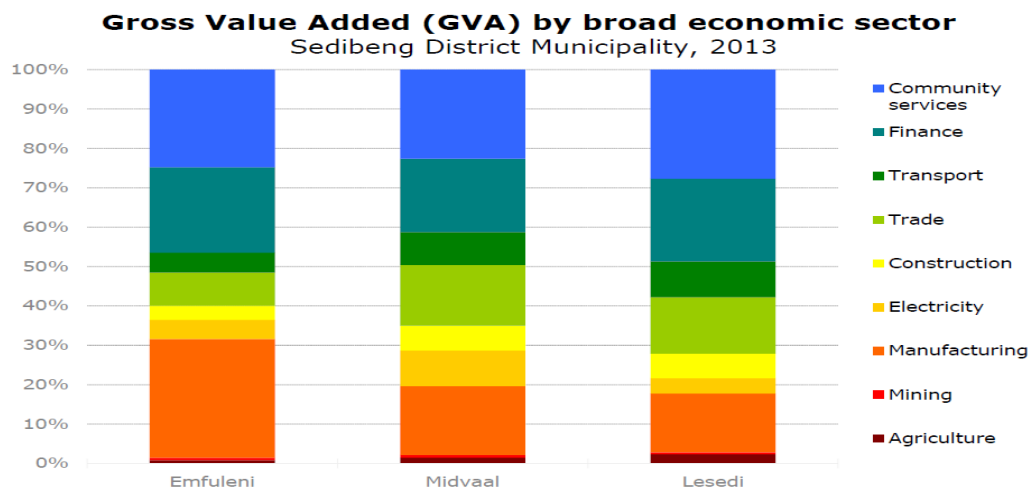
Table 15: Exports & Imports by Product 2004-13

| Sedibeng | | | |
|--|-------------|-------------|---|
| Imports | 2004 | 2013 | 2004-2013 |
| Mineral products | 7.1% | 16.3% |  |
| Products of the chemical or allied industries | 8.6% | 4.1% |  |
| Plastics & rubber | 5.7% | 3.7% |  |
| Articles of stone & glassware | 4.4% | 1.7% |  |
| Base metals | 15.1% | 13.7% |  |
| Machinery & mechanical appliances | 29.8% | 26.1% |  |
| Vehicles, aircraft, vessels & associated transport equipment | 17.7% | 10.7% |  |
| Optical, photographic & apparatus | 2.7% | 5.4% |  |
| Exports | 2004 | 2013 | 2004-2013 |
| Mineral products | 14.9% | 20.6% |  |
| Products of the chemical or allied industries | 2.5% | 0.3% |  |
| Precious stones & precious metals | 8.9% | 66.6% |  |
| Base metals | 60.9% | 8.8% |  |
| Machinery & mechanical appliances | 7.8% | 1.6% |  |
| Vehicles, aircraft, vessels & associated transport equipment | 1.1% | 0.8% |  |

Quantec Research

The table 15 : above shows Sedibeng Region breakdown of exports and imports by product from 2004 to 2013 and it is also shows the products with greater proportions of trade. Base metals accounted for the largest share of exports in 2004, while precious stones and precious metals had the largest share in 2013 in Sedibeng. This may be result of classification of products rather the decline in the shares of exports. Mineral products had the second largest share of exports at 14.9 percent in 2004 and rose to 20.6 per cent in 2013 .The largest share of imports was accounted for by machinery and mechanical appliances at 29.8 cent in 2004.This had decline by 3.7 percentage points to reach 26.1 percent in 2013.The import shares of the vehicles, aircraft ,vessels and associated transport equipment category was at 17.7 percent in 2004 and decreased to 10.7 percent in 2013 .

CHART 12: Gross Value Added (GVA) by broad economic sector - local municipalities of Sedibeng District Municipality, 2013 (percentage composition)



Source: IHS Global Insight Regional eXplorer version 745

10. Historical Economic Growth

The period 2013 and 2003 the GVA in the construction sector had the highest average annual growth rate in Sedibeng at 7.47%. The industry with the second highest average annual growth rate is the finance sector averaging at 6.28% per year. The manufacturing sector had an average annual growth rate of 1.73%, while the agriculture sector had the lowest average annual growth of 0.61%. Overall a negative growth existed for all the industries in 2013 with an annual growth rate of -0.54% since 2012.

TABLE 16: Gross Value Added (GVA) by Broad Economic Sector - Sedibeng District Municipality, 2003, 2008 AND 2013(R Millions, 2005 constant prices)

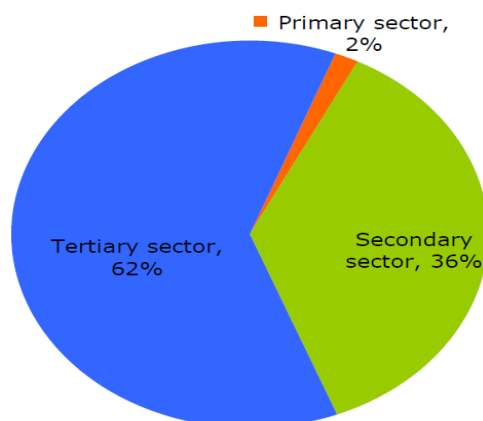
| | 2003 | 2008 | 2013 | Average Annual growth |
|-------------------------|-----------------|-----------------|-----------------|-----------------------|
| Agriculture | 195.9 | 211.6 | 208.1 | 0.61% |
| Mining | 30.5 | 48.5 | 53.2 | 5.73% |
| Manufacturing | 6,800.9 | 9,042.9 | 8,075.6 | 1.73% |
| Electricity | 650.0 | 723.3 | 795.5 | 2.04% |
| Construction | 390.6 | 689.4 | 803.0 | 7.47% |
| Trade | 1,261.5 | 1,648.8 | 1,894.1 | 4.15% |
| Transport | 865.6 | 1,048.1 | 1,125.8 | 2.66% |
| Finance | 2,464.3 | 4,227.4 | 4,530.1 | 6.28% |
| Community services | 3,495.3 | 4,108.3 | 4,919.1 | 3.48% |
| Total Industries | 16,154.6 | 21,748.3 | 22,404.5 | 3.32% |

Source: IHS Global Insight Regional eXplorer version 745

The tertiary sector contributes the most to the Gross Value Added within the Sedibeng District Municipality at 61.8%. This is slightly lower than the national economy (70.0%). The secondary sector contributed a total of 36.6% (ranking second), while the primary sector contributed the least at 1.6%.

CHART 13: Gross Value Added (GVA) by Aggregate Economic Sector - Sedibeng District Municipality, 2013 (Percentage)

Gross Value Added (GVA) by aggregate sector
Sedibeng District Municipality, 2013



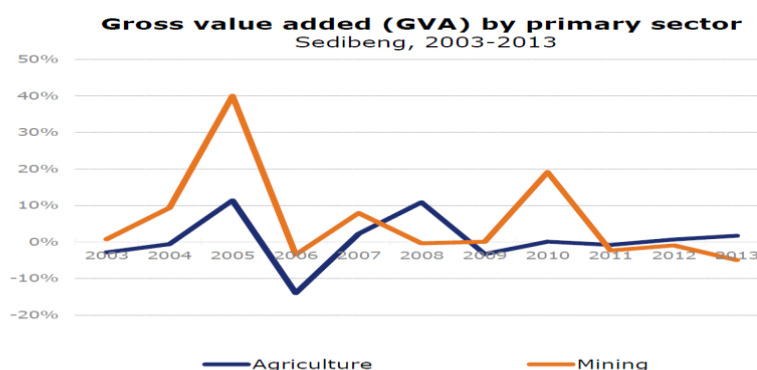
Source: IHS Global Insight Regional eXplorer version 745

The following is a breakdown of the Gross Value Added (GVA) by aggregated sector

10.1 Primary Sector

The primary sector consists of two broad economic sectors namely the mining and the agricultural sector. The following chart represents the average growth rate in the GVA for both of these sectors in Sedibeng District Municipality from 2003 to 2013.

CHART 14: Gross value added (GVA) by primary sector - Sedibeng, 2003-2013 (Annual Percentage change)



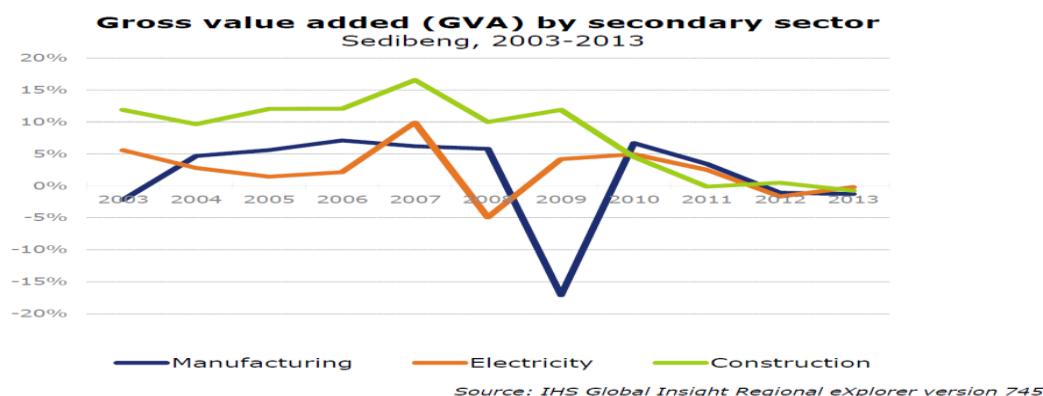
Source: IHS Global Insight Regional eXplorer version 745

Between 2003 and 2013 the agriculture sector experienced the highest positive growth in 2005 with an average growth rate of 11.4%. It is evident for the mining sector that the highest positive growth rate also existed in 2005 and it experienced a growth rate of 40.0% which is higher than that of the agricultural sector. The agricultural sector experienced the lowest growth for the period during 2006 at -14.0%, while the mining sector reaching its lowest point of growth in 2013 at -4.9%. Both the agriculture and mining sectors are generally characterised by volatility in growth over the period.

10.1.1 Secondary Sector

The secondary sector consists of three broad economic sectors namely the manufacturing, electricity and the construction sector. The following chart represents the average growth rates in the GVA for these sectors in Sedibeng District Municipality from 2003 to 2013.

CHART 15: Gross Value Added (GVA) by Secondary Sector -Sedibeng, 2003-2013 (Annual Percentage Change)

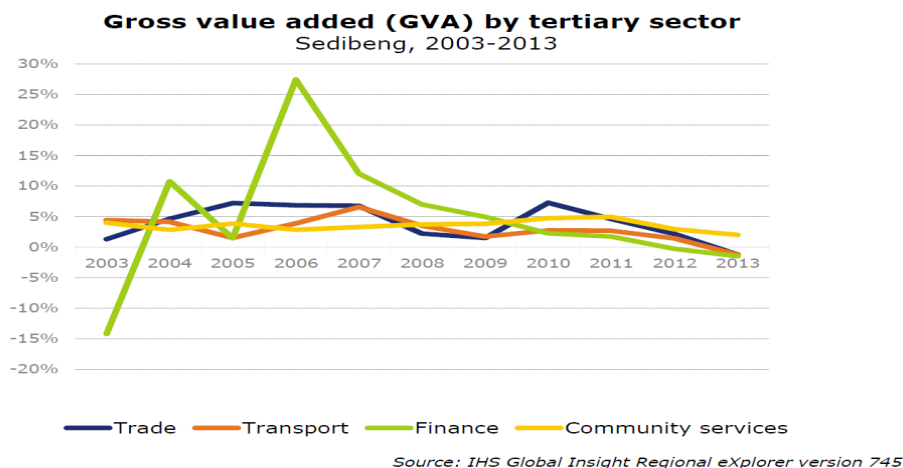


Between 2003 and 2013 the manufacturing sector experienced the highest positive growth in 2006 with a growth rate of 7.1%. The construction sector reached its highest growth in 2007 at 16.5%. The manufacturing sector experienced its lowest growth in 2013 of -17.1%, while construction sector reached its lowest point of growth in 2013 with a -0.8% growth rate. The electricity sector experienced the highest growth in 2007 at 9.9%, while it recorded the lowest growth of -4.9% in 2008.

10.1.2 Tertiary Sector

The tertiary sector consists of four broad economic sectors namely the trade, transport, finance and the community services sector. The following chart represents the average growth rates in the GVA for these sectors in Sedibeng District Municipality from 2003 to 2013.

CHART 16: Gross Value Added (GVA) by tertiary sector - Sedibeng, 2003-2013 (Annual Percentage Change)



The trade sector experienced the highest positive growth in 2010 with a growth rate of 7.2%. The transport sector reached its highest point of growth in 2007 at 6.6%, while the finance sector experienced the highest growth rate in 2006 when it recorded growth of 27.4%. The finance sector recorded the lowest growth rate in 2003 with -14.2% growth rate, while the Trade sector had the lowest growth rate in 2013 at -1.2%. The community services sector, which largely consists of government, experienced its highest positive growth in 2011 with 4.9% and the lowest growth rate in 2013 with 2.0%.

10.1.3 Sector Growth forecast

The GVA forecasts are based on forecasted growth rates derived from two sources: historical growth rate estimates and national level industry forecasts. The projections are therefore partly based on the notion that regions that have performed well in the recent past are likely to continue performing well (and vice versa) and partly on the notion that those regions that have prominent sectors that are forecast to grow rapidly in the national economy (e.g. finance and telecommunications) are likely to perform well (and vice versa). As the target year moves further from the base year (2005) so the emphasis moves from historical growth rates to national-level industry growth rates. The lowest number of households where the refuse is removed weekly by the authority is Midvaal local municipality with a total of 26 500 or a share of 10.29% of the total households where the refuse is removed weekly by the authority within the district municipality.

11. TOURISM

Tourism can be defined as the non-commercial organisation plus operation of vacations and visits to a place of interest. Whether you visit a relative or friend, travel for business purposes, go on holiday or on medical and religious trips - these are all included in tourism.

11.1 TRIPS BY PURPOSE OF TRIPS

Definition: As defined by the United Nations World Tourism Organisation (UN WTO), a trip refers to travel, by a person, from the time they leave their usual residence until they return to that residence. This is usually referred to as a round trip. IHS likes to narrow this definition down to overnight trips only, and only those made by adult visitors (over 18 years). Also note that the number of "person" trips are measured, not household or "party trips".

The main purpose for an overnight trip is grouped into these categories:

- Leisure / Holiday
- Business
- Visits to friends and relatives
- Other (Medical, Religious, etc.)

TABLE 17: NUMBER OF TRIPS BY PURPOSE OF TRIPS - SEDIBENG DISTRICT MUNICIPALITY, 2003-2013

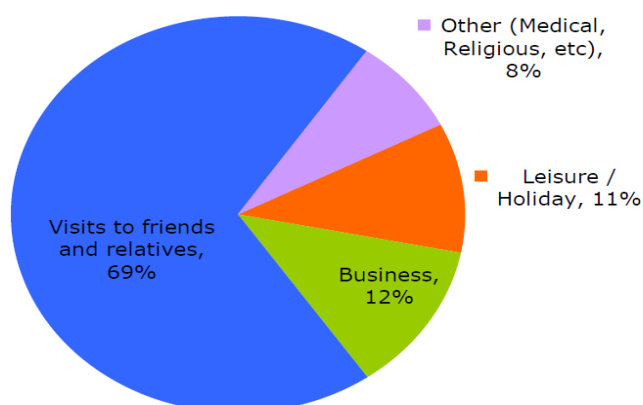
| | Leisure / Holiday | Business | Visits to friends and relatives | Other (Medical, Religious, etc) | Total |
|--|----------------------|--------------|------------------------------------|------------------------------------|--------------|
| 2003 | 51,300 | 38,600 | 295,000 | 46,000 | 431,000 |
| 2004 | 45,900 | 36,600 | 314,000 | 45,900 | 443,000 |
| 2005 | 44,800 | 34,300 | 309,000 | 42,600 | 431,000 |
| 2006 | 46,200 | 36,500 | 299,000 | 38,700 | 421,000 |
| 2007 | 50,100 | 41,600 | 293,000 | 36,600 | 421,000 |
| 2008 | 56,200 | 47,200 | 304,000 | 35,900 | 443,000 |
| 2009 | 69,500 | 52,100 | 359,000 | 39,000 | 520,000 |
| 2010 | 81,400 | 58,700 | 393,000 | 43,600 | 577,000 |
| 2011 | 86,700 | 64,100 | 385,000 | 44,800 | 581,000 |
| 2012 | 89,200 | 69,100 | 390,000 | 45,300 | 594,000 |
| 2013 | 64,700 | 74,900 | 423,000 | 48,300 | 611,000 |
| Average Annual growth 2003-2013 | 2.36% | 6.83% | 3.65% | 0.48% | 3.54% |

Source: IHS Global Insight Regional eXplorer version 745

In Sedibeng District Municipality, the Business, relative to the other tourism, recorded the highest average annual growth rate from 2003 (38 600) to 2013 (74 800) at 6.83%. Visits to friends and relatives recorded the highest number of visits in 2013 at 423 000, with an average annual growth rate of 3.65%. The tourism type that recorded the lowest growth was Other (Medical, Religious, etc) tourism with an average annual growth rate of 0.48% from 2003 (46 000) to 2013 (48 300).

CHART 17: Trips by purpose of Trip - Sedibeng District Municipality, 2013 (Percentage)

Tourism - trips by Purpose of trip
Sedibeng District Municipality, 2013



Source: IHS Global Insight Regional eXplorer version 745

The Visits to friends and relatives at 69.23% has largest share the total tourism within Sedibeng District Municipality. Business tourism had the second highest share at 12.26%, followed by Leisure / Holiday tourism at 10.60% and the Other (Medical, Religious, etc) tourism with the smallest share of 7.91% of the total tourism within Sedibeng District Municipality.

11.2 Origin of Tourists

In the following table, the number of tourists that visited Sedibeng District Municipality from both domestic origins, as well as those coming from international places, are listed.

TABLE 18: Total Number of trips by origin tourists - Sedibeng District Municipality, 2003-2013 (Number)

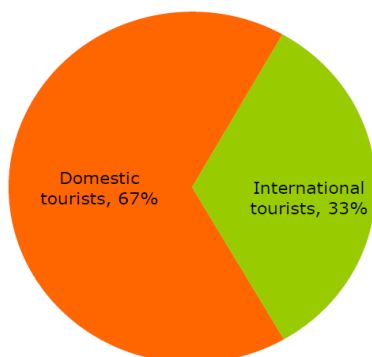
| | Domestic tourists | International tourists | Total tourists |
|------------------------------|-------------------|------------------------|----------------|
| 2003 | 367,000 | 64,400 | 431,000 |
| 2004 | 375,000 | 67,700 | 443,000 |
| 2005 | 354,000 | 77,000 | 431,000 |
| 2006 | 329,000 | 91,600 | 421,000 |
| 2007 | 315,000 | 106,000 | 421,000 |
| 2008 | 324,000 | 119,000 | 443,000 |
| 2009 | 388,000 | 132,000 | 520,000 |
| 2010 | 425,000 | 152,000 | 577,000 |
| 2011 | 409,000 | 172,000 | 581,000 |
| 2012 | 398,000 | 195,000 | 594,000 |
| 2013 | 406,000 | 205,000 | 611,000 |
| Average Annual growth | | | |
| 2003-2013 | 1.02% | 12.25% | 3.54% |

Source: IHS Global Insight Regional eXplorer version 745

The number of trips by tourists visiting Sedibeng District Municipality from other regions in South Africa has increased at an average annual rate of 1.02% from 2003 (367 000) to 2013 (406 000). The tourists visiting from other countries increased at a relatively high average annual growth rate of 12.25% (from 64 400 in 2003 to 204 000). International tourists constitute 33.49% of the total number of trips, with domestic tourism representing the balance of 66.51%

CHART 18: Tourists by Origin - Sedibeng District Municipality, 2013 (Percentage)

Tourism - tourists by origin
Sedibeng District Municipality, 2013



Source: IHS Global Insight Regional eXplorer version 745

11.3 Bed nights by Origin of Tourist

Definition: A bed night is the tourism industry measurement of one night away from home on a single person trip. The following is a summary of the number of bed nights spent by domestic and international tourist within Sedibeng District Municipality between 2003 and 2013.

TABLE 19 : BEDNIGHTS BY ORIGIN OF TOURIST - SEDIBENG DISTRICT MUNICIPALITY, 2003-2013 (NUMBER)

| | Domestic tourists | International tourists | Total tourists |
|--|-------------------|------------------------|----------------|
| 2003 | 367,000 | 64,400 | 431,000 |
| 2004 | 375,000 | 67,700 | 443,000 |
| 2005 | 354,000 | 77,000 | 431,000 |
| 2006 | 329,000 | 91,600 | 421,000 |
| 2007 | 315,000 | 106,000 | 421,000 |
| 2008 | 324,000 | 119,000 | 443,000 |
| 2009 | 388,000 | 132,000 | 520,000 |
| 2010 | 425,000 | 152,000 | 577,000 |
| 2011 | 409,000 | 172,000 | 581,000 |
| 2012 | 398,000 | 195,000 | 594,000 |
| 2013 | 406,000 | 205,000 | 611,000 |
| Average Annual growth 2003-2013 | 1.02% | 12.25% | 3.54% |

Source: IHS Global Insight Regional eXplorer version 745

From 2003 to 2013, the number of bed nights spent by domestic tourists has increased at an average annual rate of 0.84%, while in the same period the international tourists had an average annual increase of 11.47%. The total number of bed nights spent by tourists increased at an average annual growth rate of 3.53% from 3.05 million in 2003 to 4.32 million in 2013.

CHART 20 : Growth in tourism (using bed nights) by Origin– Sedibeng District Municipality , 2003-2013 (Number)

| | Domestic tourists | International tourists | Total tourists |
|--|-------------------|------------------------|----------------|
| 2003 | 2,520,000 | 533,000 | 3,050,000 |
| 2004 | 2,680,000 | 525,000 | 3,200,000 |
| 2005 | 2,440,000 | 557,000 | 3,000,000 |
| 2006 | 2,170,000 | 633,000 | 2,810,000 |
| 2007 | 1,970,000 | 735,000 | 2,710,000 |
| 2008 | 1,890,000 | 877,000 | 2,770,000 |
| 2009 | 2,090,000 | 1,050,000 | 3,140,000 |
| 2010 | 2,240,000 | 1,270,000 | 3,510,000 |
| 2011 | 2,210,000 | 1,440,000 | 3,650,000 |
| 2012 | 2,370,000 | 1,570,000 | 3,940,000 |
| 2013 | 2,740,000 | 1,580,000 | 4,320,000 |
| Average Annual growth 2003-2013 | 0.84% | 11.47% | 3.53% |

Source: IHS Global Insight Regional eXplorer version 745

11.4 Tourism Spending

Definition: In their Tourism Satellite Account, Statssa defines tourism spending as all expenditure by visitors for their trip to the particular region. This excludes capital expenditure as well as the shopping expenditure of traders (called shuttle trade). The amounts are presented in current prices, meaning that inflation has not been taken into account.

It is important to note that this type of spending differs from the concept of contribution to GDP. Tourism spending merely represents a nominal spend of trips made to each region.

**TABLE 21 : Total Tourism Spending - Sedibeng, Gauteng and National Total, 2003-2013
(R Billions, current prices)**

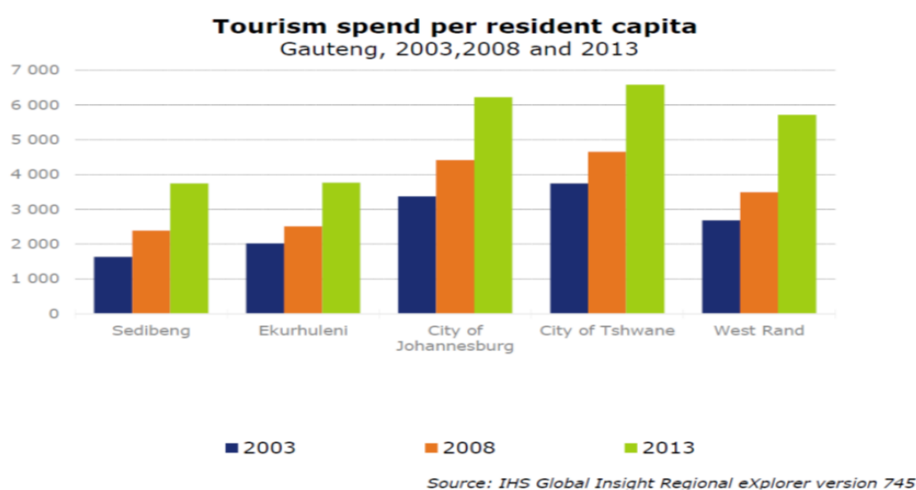
| | Sedibeng | Gauteng | National Total |
|--|---------------|--------------|----------------|
| 2003 | 1.3 | 28.4 | 95.5 |
| 2004 | 1.3 | 28.2 | 95.8 |
| 2005 | 1.4 | 30.2 | 103.9 |
| 2006 | 1.6 | 33.7 | 119.2 |
| 2007 | 1.8 | 37.6 | 134.3 |
| 2008 | 2.1 | 41.7 | 146.5 |
| 2009 | 2.2 | 44.1 | 149.8 |
| 2010 | 2.6 | 49.8 | 161.7 |
| 2011 | 2.9 | 54.8 | 172.5 |
| 2012 | 3.4 | 62.9 | 191.1 |
| 2013 | 3.5 | 69.4 | 206.1 |
| Average Annual growth 2003-2013 | 10.41% | 9.33% | 7.99% |

Source: IHS Global Insight Regional Explorer version 745

Sedibeng District Municipality had a total tourism spending of R 3.53 billion in 2013 with an average annual growth rate of 10.4% since 2003 (R 1.31 billion). Gauteng Province had a total tourism spending of R 69.4 billion in 2013 and an average annual growth rate of 9.3% over the period. Total tourism spending in South Africa increased from R 95.5 billion in 2003 to R 206 billion in 2013 at an average annual rate of 8.0%.

11. 5 Tourism Spend Per Resident Capita

Another interesting topic to look at is tourism spending per resident capita. To calculate this, the total amount of tourism spending in the region is divided by the number of residents living within that region. This gives a relative indication of how important tourism is for a particular area.



In 2013, Sedibeng District Municipality had a tourism spend per capita of R 3,740 and an average annual growth rate of 8.66%, Sedibeng District Municipality ranked lowest amongst all the regions within Gauteng in terms of tourism spend per capita. The region within Gauteng Province that ranked first in terms of tourism spend per capita is City of Tshwane district municipality with a total per capita spending of R 6,570 which reflects an average annual increase of 5.79% from 2003.

11. 6 TOURISM SPEND AS A SHARE OF GDP

Definition: This measure presents tourism spending as a percentage of the GDP of a region. It provides a gauge of how important tourism is to the local economy. An important note about this variable is that it does not reflect what is spent in the tourism industry of that region, but only what is spent by tourists visiting that region as their main destination.

TABLE 22. Total Spending AS % Share of GDP - Sedibeng, Gauteng AND National total, 2003-2013 (Percentage)

| | Sedibeng | Gauteng | National Total |
|------|----------|---------|----------------|
| 2003 | 8.1% | 6.5% | 7.5% |
| 2004 | 7.2% | 5.8% | 6.8% |
| 2005 | 6.9% | 5.5% | 6.6% |
| 2006 | 7.0% | 5.5% | 6.7% |
| 2007 | 6.8% | 5.4% | 6.7% |
| 2008 | 6.8% | 5.4% | 6.5% |
| 2009 | 7.0% | 5.3% | 6.2% |
| 2010 | 7.3% | 5.4% | 6.0% |
| 2011 | 7.7% | 5.4% | 5.9% |
| 2012 | 8.4% | 5.7% | 6.1% |
| 2013 | 8.3% | 5.7% | 6.1% |

Source: IHS Global Insight Regional eXplorer version 745

In Sedibeng District Municipality the tourism spending as a percentage of GDP in 2013 was 8.26%. Tourism spending as a percentage of GDP for 2013 was 5.74% in Gauteng Province, 6.09% in South Africa.

12. INTERNATIONAL TRADE

Trade is defined as the act of buying and selling, with international trade referring to buying and selling across international border, more generally called importing and exporting. The Trade Balance

12.1 Relative Importance of International Trade

In the table below, the Sedibeng District Municipality is compared to Gauteng and South Africa, in terms of actual imports and exports, the Trade Balance, as well the contribution to GDP and the regions contribution to total national exports and imports.

TABLE 23: Merchandise Exports and Imports - Sedibeng, Gauteng and National Total, 2013(R 1000, Current prices)

| | Sedibeng | Gauteng | National Total |
|------------------------------|------------|---------------|----------------|
| Exports (R 1000) | 8,792,093 | 616,229,616 | 924,055,893 |
| Imports (R 1000) | 9,586,974 | 574,857,153 | 991,185,991 |
| Total Trade (R 1000) | 18,379,068 | 1,191,086,769 | 1,915,241,883 |
| Trade Balance (R 1000) | -794,881 | 41,372,463 | -67,130,098 |
| Exports as % of GDP | 20.6% | 51.0% | 27.3% |
| Total trade as % of GDP | 43.1% | 98.5% | 56.6% |
| Regional share - Exports | 1.0% | 66.7% | 100.0% |
| Regional share - Imports | 1.0% | 58.0% | 100.0% |
| Regional share - Total Trade | 1.0% | 62.2% | 100.0% |

Source: IHS Global Insight Regional eXplorer version 745

The merchandise export from Sedibeng District Municipality amounts to R 8.79 billion and as a percentage of total national exports constitute about 0.95%. The exports from Sedibeng District Municipality constitute 20.60% of total Sedibeng District Municipality's GDP. Merchandise imports of R 9.59 billion constitute about 0.97% of the national imports. Total trade within Sedibeng is about 0.96% of total national trade. Sedibeng District Municipality had a negative trade balance in 2013 to the value of R 795 million.

13. INTEGRATED TRANSPORT PLAN (ITP):

The Integrated Transport Plan (ITP) for Sedibeng 2008 to 2013 is focused on developing transport infrastructure and operational plan for the District for 2010. Significant progress has been made in rolling out ITP. Below is a summary of progress made to date:

- Collection and collating information on transport facilities location, utilization and capacity;
- Analyzing routes and services;
- Collating information relating to operating licenses and subsidized bus transport information;
- Cordon Surveys done;
- Reviewing relevant legal framework;
- Analysis of planned developments; and

In terms of Integrated Transport Plan for Sedibeng, further studies that need to be undertaken are as follows;

- Strategy for Modal Integration of public transport (Mini-bus, buses and trains)
- Assessment and strategy to deal with Meter Taxis and scholar transport in the region.
- Provision of transport for people with special needs.
- Policy on management of public Transport Facilities and Public Transport by-laws.
- Support Gauteng with finalization of Integrated Public Transport Network Design Project.
- Assistance to Municipalities on Road Safety campaigns, Traffic signals, Road signage and road infrastructure development.
- Develop freight Transport Management plan.
- Develop Airport turnaround strategy or commercialization of current Airport
- Develop a course Area-wide Master-Plan to be able to provide for proper networking planning of Non-Motorized Transport.

Operating License Strategy:

Every route has oversupply of taxis (including 30% contingency).

- Formal ranks within the CBD are operating beyond their capacity conditions.
- High proportions of operators were issued with Operating License without considering oversupply.
- High proportions of vehicle registration from site do not correspond with registrar database (and OLS).
- Route compliance not strictly enforced.
- Provincial Department of Roads and Transport intends to establish Transport Operating License Administrative Body (TOLAB) in Sedibeng to assist Local operators.

Rationalization Plan:

- Subsidized contracts bus services are mainly serving low income residential areas, long distance
- There are two hundred and fifty six (256) subsidized bus routes which majority is in Emfuleni Local Municipality.
- There are no subsidized operations in Lesedi Local Municipality .Only 6% of commuter trips in Sedibeng District Municipality are by rail, 15% by bus and the rest by taxi
- The operators extended routes at own cost to provide service while maintaining contract performance.
- Scholar trips and mini-bus taxis are not subsidized.

- Subsidized services are in direct competition with taxi operations for the majority of the routes
- .

Status quo of travel behaviour and Public transport in Sedibeng:

Vehicle Ownership:

The vehicle ownership in SDM averages less than 0,4 vehicles per household in the entire area. Vehicles include all forms of motorized transport. A slightly larger number of households, namely 0,44 stated that a vehicle is available to the household for use, including company owned vehicles.

Public Transport Facilities:

From the three municipal areas within SDM, it was found that motorized transport was the predominant mode of travel to work. The modal split between motorized and non motorized trips is 78:22. 42% of motorized trips to work are made by public transport, i.e. 6% by train, 7% by bus and 29% by taxi. The table below shows the prevalence of non-motorized transport (NMT) modes in SDM as compared to other modes of travel to work.

| MODE SHARE OF WORK TRIPS BY ANALYSIS (%) | | | | | | | | | | | |
|--|------------------|--------------------------------|-------------------------|-------------------|---------------------------|----------|---------------|---------------------|-----------------|--------------------|----------|
| MAIN MODE TO WORK | Evaton/ Sebokeng | Acrcel/ Mittal/ Vanderbijlpark | Vlakplaas/ Mooiwater AH | Vlakfontein farms | Vereeniging/ Three rivers | Meyerton | Suikerbosrand | Ratanda/ Heidelberg | Devon /Visckuil | Devon/ Visckuil AH | SEDIBENG |
| REGION | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | | 9 | ALL |
| Train | 12.46 | 0.32 | 1.05 | 1.16 | 4.32 | 1.66 | 11.13 | N/A | 8.39 | N/A | 5.9 |
| Bus | 17.81 | 0.51 | 2.6 | 1.33 | N/A | 2.97 | N/A | N/A | 3.6 | 7.03 | |
| Mini-Bus | 48.93 | 16.57 | 20.28 | 23.15 | 9.59 | 5.46 | 32.46 | N/A | 2.35 | 36.58 | 28.78 |
| Taxi | 9.31 | 61.38 | 19.69 | 54.18 | 70.43 | 39.34 | 2.44 | 69.83 | 42.12 | 15.72 | 31.77 |
| Car | 6.48 | 16.06 | 50.34 | 14.2 | 14. | 53.12 | 50.32 | 25.66 | 31.58 | 35.19 | 21.73 |
| Walk/ Cycle | 5.01 | 5.17 | 6.03 | 5.98 | 1.44 | 0.42 | 0.67 | 4.5 | 15.55 | 8.92 | 4.79 |
| Motorcycle /Comp Transport | | | | | | | | | | | |

Source: Households Survey 2002

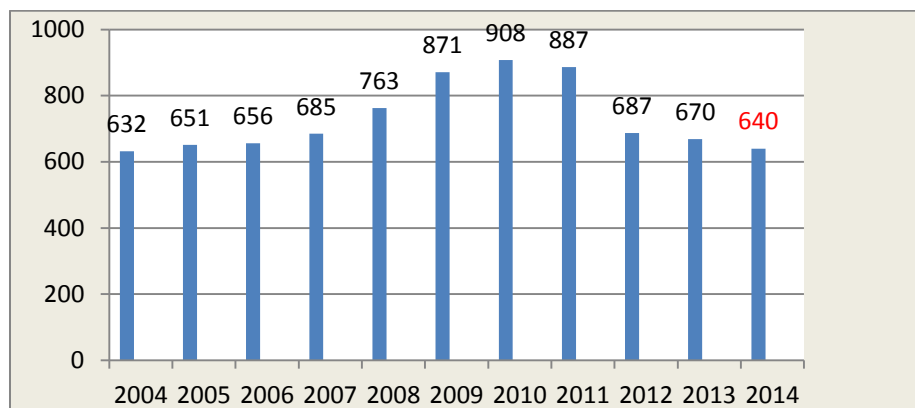
14. OUR INSTITUTION:

One of the key components of the IDP process is an **internal organizational audit or analysis**. Such an analysis allows the Sedibeng Council to know and understand its own internal operations. On the basis of this understanding, the Sedibeng Council will be in a better position to manage the changes which will be required in order to bring about the desired future.

The aim of the Institutional Analysis is to identify the Sedibeng District Council's **strengths** and **weaknesses**, including its structures, staff composition and deployment, financial situation and culture. The purpose is not to defend outdated and impractical structures, procedures and practices for Sedibeng District Council, but rather to establish an open-minded view of the organization, to recognize problems, shortcomings, limitations and imbalances and to identify ways to overcome it.

14.1 Human Capital:

The Human Capital of Sedibeng District Municipality comprises of **640** appointed employees, Elected Councillors and appointed community members serving on ad hoc committees. The following bar graph reflects the Human Capital year on year from the year 2004 to 2012.



The decrease in the number of staff was caused by attrition. The Human Capital is constituted of the following categories.

| HUMAN CAPITAL CATEGORIES | |
|---|-----|
| Councillors | 48 |
| Audit Committee Members | 6 |
| External Bursary Committee | 5 |
| Agency function staff motor vehicle licensing | 165 |
| Core functions staff | 416 |

14.2 Staff Establishment:

Composition of the staffing establishment of the Municipality comprises of officials appointed, on full time basis in terms of the Conditions of Employment negotiated at SALGBC, fixed term contract employees appointed on conditions of employment negotiated at the workplace and those appointed in terms of the Municipal Systems Act 32 of 2000 (Normally referred to as Section 57 employees).

The following matrix reflects all the employees appointed in terms of the categories referred to above.

| SDM Fixed Term (Section 57 Employees as at 31 March 2013) | | | | | | | | | | | | | |
|---|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|------------|----------|----------|
| CURRENT PROFILE BY OCCUPATIONAL LEVELS | Male | | | | | Female | | | | | Foreigners | | Total |
| | African | Coloured | Indian | White | T D/Male | African | Coloured | Indian | White | T Female | Mae | Female | |
| Section 57 Employees | 3 | 1 | 1 | 0 | 4 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 6 |
| Total Permanent | 3 | 1 | 1 | 0 | 4 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 6 |
| Non – Permanent Employees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | | | | | | | | | | | | | |
|--------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Grand Total | 3 | 1 | 1 | 0 | 4 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 6 |
| Disabilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

a) Councillors

The following table is a representation of the demographics of the elected Councilors that represent the full Council of Sedibeng District Municipality (SDM).

| SDM Councillors as at 30 June 2011 | | | | | | | | | | | | | |
|---|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|-------------------|----------|-----------|
| Current Profile | Male | | | | | Female | | | | | Foreign Nationals | | Total |
| | African | Coloured | Indian | White | /Male | African | Coloured | Indian | White | Female | Male | Female | |
| Councillors | 23 | 0 | 0 | 5 | 8 | 8 | 0 | 0 | 2 | 0 | 0 | 0 | 48 |
| Grand Total | 23 | 0 | 0 | 5 | 8 | 8 | 0 | 0 | 2 | 0 | 0 | 0 | 48 |
| Disabilities(Included in the Grand Total) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | African | Coloured | Indian | White | /Male | African | Coloured | Indian | White | Female | Male | Female | |
|---|-----------|----------|----------|----------|-----------|-----------|----------|----------|----------|----------|----------|----------|-----------|
| Councillors | 3 | 0 | 0 | 5 | 28 | 8 | 0 | 0 | 2 | 0 | 0 | 0 | 48 |
| Grand Total | 23 | 0 | 0 | 5 | 28 | 18 | 0 | 0 | 2 | 0 | 0 | 0 | 48 |
| Disabilities(Included in the Grand Total) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

b) Ad Hoc Committee Members

In terms of the Municipal Structures Act 117 of 1998 every Municipality must appoint, through the public process of open public advertisements, persons who have the capabilities to serve on the Bursary and Audit Committees as shown below.

| SDM Audit Committee Members as at 31 January 2013 | | | | | | | | | | | | | |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|-------------------|----------|----------|
| | Male | | | | | Female | | | | | Foreign Nationals | | TOTAL |
| | African | Coloured | Indian | White | T D/Male | African | Coloured | Indian | White | Female | Male | Female | |
| Audit Committee | 2 | 0 | 1 | 1 | 4 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 6 |
| GRAND TOTAL | 2 | 0 | 1 | 1 | 4 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 6 |

| SDM Councillors as at 30 June 2011 | | | | | | | | | | | | | |
|---|-----------|----------|----------|----------|-----------|-----------|----------|----------|----------|-----------|-------------------|----------|-----------|
| Current Profile | Male | | | | | Female | | | | | Foreign Nationals | | Total |
| | African | Coloured | Indian | White | T D/Male | African | Coloured | Indian | White | T Female | Male | Female | |
| Councillors | 23 | 0 | 0 | 5 | 28 | 18 | 0 | 0 | 2 | 20 | 0 | 0 | 48 |
| Grand Total | 23 | 0 | 0 | 5 | 28 | 18 | 0 | 0 | 2 | 20 | 0 | 0 | 48 |
| Disabilities(Included in the Grand Total) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

For the current financial year the composition of the both bursary and audit committees is as shown below.

| SDM Bursary Members as at 31 January 2013 | | | | | | | | | | | | | |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|-------------------|----------|----------|
| Current Profile by Occupational Levels | Male | | | | | Female | | | | | Foreign Nationals | | TOTAL |
| | African | Coloured | Indian | White | T D/Male | African | Coloured | Indian | White | T Female | Male | Female | |
| Bursary Committee | 2 | 1 | 0 | 0 | 3 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 5 |
| GRAND TOTAL | 2 | 1 | 0 | 0 | 3 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 5 |

14.1.2 Institutional Arrangements:

In order to achieve the required levels of service delivery both the human and non-human capital have been synergised. The resultant human capital allocation is depicted in the table below.

| Clusters | Staff Compliment |
|---|------------------|
| Office of the Speaker | 14 |
| Office of the Executive Mayor | 11 |
| Office of the Chief Whip | 8 |
| Municipal Manager's Office | 11 |
| Corporate Services | 156 |
| Treasury | 28 |
| Community Services & SRAC | |
| Health and Social Development | 136 |
| Strategic Planning & Economic Development | 37 |
| Transport Infrastructure & Environment | 180 |
| TOTAL | 581 |

| CURRENT PROFILE BY OCCUPATIONAL LEVELS | MALE | FEMALE | Foreign Nationals | TOTAL |
|--|------|--------|-------------------|-------|
|--|------|--------|-------------------|-------|

| | African | Coloured | Indian | White | T D/Male | African | Coloured | Indian | White | T Female | Male | Female | |
|--|------------|----------|----------|-----------|------------|------------|----------|----------|-----------|------------|----------|----------|------------|
| Top Management | 13 | 2 | 2 | 2 | 19 | 4 | 0 | 0 | 0 | 4 | 0 | 0 | 23 |
| Senior management | 30 | 0 | 0 | 8 | 38 | 10 | 0 | 1 | 4 | 15 | 0 | 0 | 53 |
| Professionally qualified and experienced and specialists and Mid Management | 27 | 0 | 1 | 4 | 32 | 19 | 1 | 0 | 5 | 25 | 0 | 0 | 57 |
| Skilled Tech and Academically qualified workers , Jnr managers, Supervisors, Foremen and superintendents | 67 | 1 | 0 | 5 | 73 | 87 | 1 | 4 | 13 | 105 | 0 | 0 | 178 |
| Semi-skilled discretionary decision making | 45 | 1 | 0 | 0 | 46 | 95 | 0 | 1 | 2 | 98 | 0 | 0 | 144 |
| Unskilled and defined decision making | 77 | 0 | 0 | 0 | 77 | 54 | 0 | 0 | 0 | 54 | 0 | 0 | 131 |
| TOTAL PERMANENT | 259 | 4 | 3 | 19 | 285 | 269 | 2 | 6 | 24 | 301 | 0 | 0 | 586 |
| Temporary employees | 1 | 0 | 0 | 0 | 1 | 4 | 0 | 0 | 0 | 4 | 0 | 0 | 5 |
| GRAND TOTAL | 260 | 4 | 3 | 19 | 286 | 273 | 2 | 6 | 24 | 305 | 0 | 0 | 591 |
| Disabilities (Included in the Grand Total) | 7 | 0 | 0 | 0 | 7 | 3 | 0 | 0 | 1 | 4 | 0 | 0 | 11 |

14.1.3 Employment Equity Status:

This section serves to indicate current employee population by level, race and gender within the municipalities as required by the Employment Equity Act 55 of 1998.

HUMAN RESOURCE DEVELOPMENT:

The Capacity Building of the Human Capital within the District Municipality is one of the key drivers of the human resources strategy. To that effect the performance of the various role players at SDM's workplace is monitored and assessed to arrive at their skills short comings. Personal Development Plans of each employee determines the skills and knowledge gaps to be filled through on the job training.

In order to address these shortcomings, various capacity enhancement interventions are employed. These interventions derive from, amongst others;

- National Skills Development Strategy
- National Human Resources Strategy
- Skills Development Act
- Workplace Skills Plan

In line with the Workplace Skills Programme deriving from the Personal Development Plans, the following were undertaken for the year financial year 2014/2015.

a) Short Term Courses:

Financial Misconduct, Disciplinary Procedure, Leadership Skills and Project Management for Women and Job Evaluation.

b) Senior Managers:

All Top and Senior Management are currently enrolled in the National Treasury prescribed Municipal Finance Management Diploma Programme. Due to unavoidable circumstances the programme could not be concluded in 2014 as envisaged. National Treasury has given Council extension to finalize the programme in September 2015.

Continued efforts are being made to source funding from the LGSETA to cascade the National Treasury prescribed Municipal Finance Management Diploma Programme to middle management and deserving functionaries within the Council.

c) Workplace Wellness

For the current financial year Council focused its efforts on the following interventions in order to improve the wellness of its employees:

- A. Launch of Employee Assistance Programme and Batho Pele Principles
- B. Employee's wellness screening day
- C. Personal Financial Management

14 .1.4 Occupational Health and Safety:

For the period under review we have been able to sustain our record of zero tolerance to disabling workplace incidents. As a consequence of the clean record of workplace incidents the Department of Labour has rewarded Council with an incentive of R 192 000 which will be utilized to further enhance safety within the workplace.

For the period under review i.e, the 2014/2015 financial year, no fatal incidents were reported and Council was able to maintain a clean injury record.

WORK STUDY AND QUALITY ASSURANCE:

Sedibeng District Municipality has adopted the mantra that **"effective and efficient services delivery requires that an organization must be flexible such that it continuously improves its systems and processes"**.

A Job Evaluation Unit has been established, trained and is fully functional.

BATHO-PELE:

SDM is not a Primary Municipality and our interaction with members of the community is therefore limited, however, in instances where there is interface with members of the community the feedback that we receive is that our staff does align their service delivery to the Batho Pele principles.

LABOUR RELATIONS:

Sedibeng District Municipality has successfully maintained harmonious workplace relations by proactively preventing disputes, disruptive workplace activities and resolving workplace disputes by application of various dispute resolution mechanisms, more important through continuous interaction with workplace stakeholders.

Testimony to the successes in dispute resolution is evidenced in labour laws journals that reports on findings that have been influenced by the Sedibeng District Municipality.

Total Human Resource Dashboard:

| NO | Activity | POST (LEVEL) | Conduct | Date | Status of the matter |
|----|-----------------------|--------------------|--|------|--|
| 1. | 0Suspensions | 0 | | | |
| 2. | 9 x Disciplinary Case | 9x2,7,12x2,10x3,3, | Insolent behaviour Bringing Council into disrepute 2xAbsenteeism Insubordination Cancellation of theft case 2x Theft & Corruption | | Awaiting outcome of presiding officer 7x Awaiting new date Matter was scheduled for 29 January 2015 but employee was booked off sick |
| 3. | 0 | 0 | 0 | • 0 | |
| 4. | 3x Conciliations | 4,9&10 | 3x Unfair Labour Practice | • | Awaiting new date Rescission application granted matter to be arbitrated on 11 February To be conciliated on 10 February 2015 |
| 5. | 5x Labour Court | 3, 5, 7x2& 10 | 3x unfair dismissal Unfair labour practice Matter now at the labour court Matter was scheduled for December, 11, 2014 | • | Awaiting set down date 2x SDM Lawyers to make application for the dismissal of the matter Matter set on 05 December 2014 awaiting new court date |
| 6. | 5x Resignations | 2, 5,6 & 7 | Voluntary resignation | • | None |
| 7. | 5xStaff Transfers | 7, 9, & 10x3 | | • | Inter cluster transfer |
| 8. | 1 Appointment | 0 | | • | Permanent |

HUMAN RESOURCE STRATEGY:

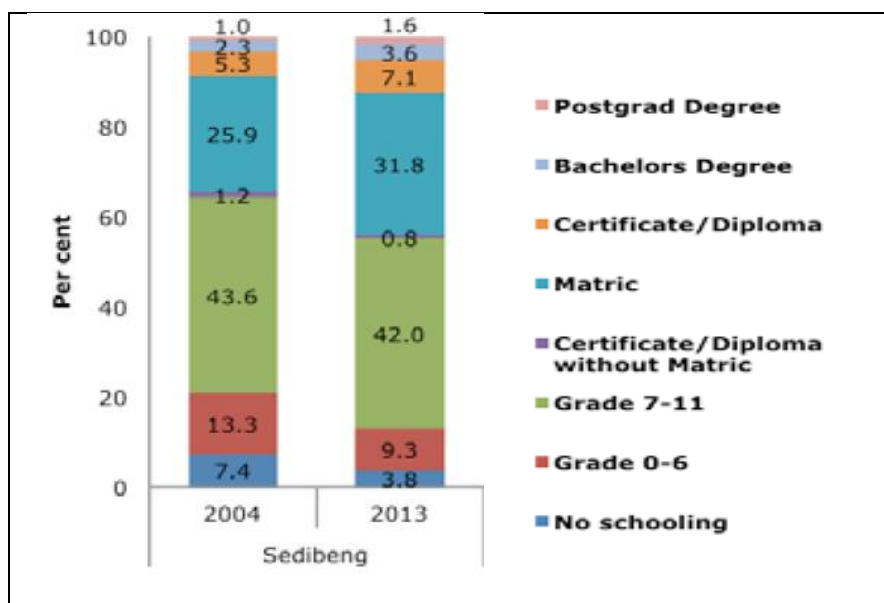
In the main the preceding discussions relates to the pillars of the Human Resources Strategy which serves as enablers for proper human capital management. Appropriate components (policies) of the Human Resources strategy have been adopted over the years and are continually being reviewed in order to keep pace with industry developments and abreast with best practices.

Organogram: High level design

The Municipal Systems Act, Act No. 32 of 2000 outlines the principles for municipal administration as follows:

"Local public administration is governed by the democratic values and principles embodied in the Constitution. A municipality must establish and organize its administration in a manner that enables it to be responsive to the needs of the community.

Figure 3: Highest Education Level by Population Group, 2004 & 2013



Source: (IHS Global Insight, 2015)

LEVEL EDUCATION:

In South Africa during Apartheid era , education was systematically used to reinforce inequality. Education has been enshrined in the constitution as a basic human right post-1994 and it is a critical element of transformation. Improving access to education for the historically disadvantaged is considered as a key to economic opportunities.

The Figure 3: Above depicts the highest educational level for the districts between 2004 and 2013. This figure indicates that there has been an improvement in the educational levels between the review years. It also indicates that the number of those with no form of schooling declined between 2004 and 2013. In 2013, for the Sedibeng district as a whole, over 31.8 per cent had Matric only, compared to the 25.9 per cent in 2004. The figure illustrates that Sedibeng District have experienced increased levels of education between 2004 and 2013. In total, there has been a progress shift in the proportions of persons who have higher levels of education with just over 40 per cent of persons in the districts having a Matric or higher education qualification.

15 .OUR PEOPLE:

Population of Sedibeng:

Sedibeng District Municipality is moderately populated and has experienced an exceptional growth population as well as fairly young people migrating into the area. According to *Statistic SA Community Survey 2011*, the total population for Sedibeng is at **916 484**, indicating an increase as compared to the Census community survey of (2007) population of **800 819** and Census (2001) **796 754**.

Population of Sedibeng District Municipality, 2001, 2007 & 2011

| Year | 2001 | 2007 | 2011 |
|--------------------------------|----------------|----------------|----------------|
| Sedibeng District Municipality | 796 754 | 800 819 | 916 484 |
| Emfuleni Local Municipality | 658 420 | 650 867 | 721 663 |
| Midvaal Local | 64 642 | 83 445 | 95 301 |
| Lesedi Local Municipality | 73 692 | 66 507 | 99 520 |

(Source: Stats SA 2012)

15 .1 Population Distributions:

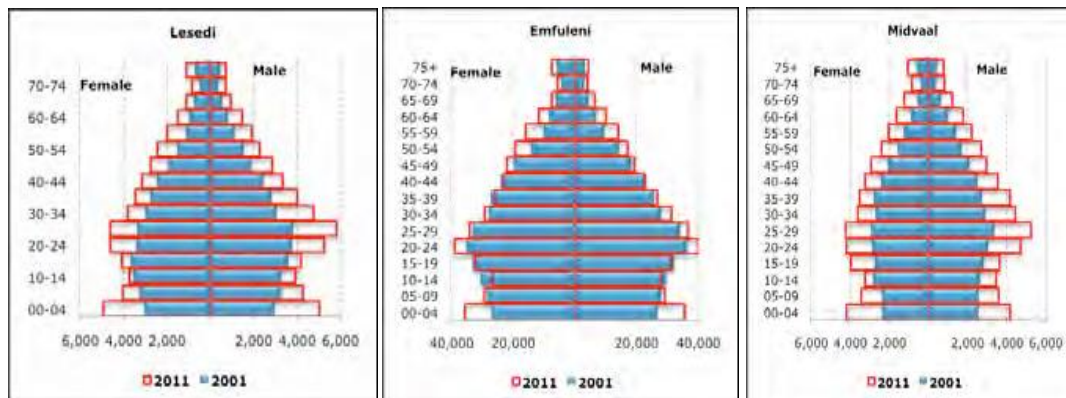
The spatial distribution of settlements reflects the relationship and the interaction between population, the environment and the development, while movements between areas remain a direct response to opportunities and misfortune posed by this interaction. The largest population concentration is found in Emfuleni Local Municipality.

Population Distribution by race Gauteng & Sedibeng 2011

| Region | Black African | Coloured | Indian Asian | White | Other | Population |
|----------|---------------|----------|--------------|-------|-------|------------|
| Gauteng | 77% | 4% | 3% | 16% | 1% | 12,272,263 |
| Sedibeng | 82% | 1% | 1% | 16% | 0% | 916,483 |
| Emfuleni | 85% | 1% | 1% | 12% | 0% | 721,663 |
| Lesedi | 77% | 1% | 1% | 20% | 1% | 99,520 |
| Midvaal | 58% | 2% | 1% | 39% | 1% | 95,300 |

(Source: Stats SA 2011)

Figure 4 :



(Source: Stats SA 2012)

The figure above gives population pyramids for the three municipalities for 2001 and 2011. In Emfuleni, the age cohort with the highest population increase was the 00 to 04 years, for both males and females, with males increasing by 8,885 and females by 8,643. The cohort with the largest number of people was 20 to 24 years, with 40,016 males and 39,200 females. The biggest contraction was in the 10 to 14 year old cohort, with a decrease of 1,545 for males (from 29,910 in 2001 to 27,881 in 2011) and 3,588 for females (from 30,458 to 26,870).

In Midvaal, the age cohorts with the highest increase were the 25 to 29 years for males and 65 to 69 for females, with males increasing by 1,870 and females by 1,326. The cohort with the largest number of people was 25 to 29 years, with 1,870 males and 1,326 females. The lowest increases were experienced by the 75+ years for males with 334 and 70 to 74 years by females.

In Lesedi, the age cohorts with the highest increase were the 00 to 04 years for males and females, with males increasing by 2,034 and females by 1,936. The cohort with the largest number of people was 25 to 29 years, with 5,817 males and 4,616 females. The lowest increases were experienced by the 75+ years for males with an increase of 203 and 70 to 74 years by females with an increase of 357.

15.2 Population Density :

Measuring population density is essential, as it gives an indication of the levels of service delivery required. Population density is measured by dividing the population of a region by its area size. To satisfy the needs of their larger populations, densely populated areas require appropriate amounts of infrastructure and service delivery.

Population Density, 2001 & 2011

| Race | Emfuleni | | | Midvaal | | | Lesedi | | |
|-----------------|------------|------------|-------------|-----------|-----------|-------------|-----------|-----------|-------------|
| | 2001 | 2011 | Change p.a | 2001 | 2011 | Change p.a | 2001 | 2011 | Change p.a |
| Black | 571 | 637 | 1.1% | 22 | 32 | 3.9% | 39 | 52 | 2.9% |
| White | 95 | 90 | -0.6% | 15 | 21 | 3.8% | 9 | 13 | 4.2% |
| Asian | 6 | 7 | 1.9% | 0 | 0 | 10.0% | 0 | 1 | 7.9% |
| Coloured | 7 | 9 | 1.8% | 1 | 1 | 5.8% | 0 | 1 | 7.2% |
| Total | 680 | 743 | 0.9% | 37 | 55 | 4.0% | 48 | 66 | 3.2% |

Source: Stats SA Census 2011

The table above gives the number of people per km² by population group for 2001 and 2011 in the three municipalities. In 2001, in Emfuleni there were 571 Black people for every km². This increased by 1.1 percent p.a. to 637 per km² by 2011.

The population density for the White population group decreased by 0.6 percent p.a., from 95 to 90 persons per km². The density for the Asian and Coloured groups increased by 1.9 and 1.8 percent p.a. respectively.

The total change in population density in Emfuleni was 0.9 percent p.a., from 680 people per km² to 743. In Midvaal, there was a 3.9 percent p.a. increase in the population density amongst the Black population group, and increases in the density of the White group of 3.8 percent p.a., in the Asian group of 10 percent p.a., and in the Coloured group of 5.8 percent p.a. In total, there was a 4 percent p.a. change in the population density of Midvaal; by 2011 there were 55 people per km².

In Lesedi, the density of the Black population group increased by 2.9 percent p.a.; as with Midvaal, it had an increase in the density of the White population group of 4.2 percent p.a., of the Asian group of 7.9 percent p.a. and of the Coloured group of 7.2 percent p.a. The overall increase in population density in Lesedi was 3.2 percent p.a.

15.3 Internal Migration:

Migration is, in many ways a response to structural disequilibria between and within sectors of the economy and much pressure for migration is created by deepening and widening inequality in income and opportunities within the country. It should be understood that migration is often a central component of households' livelihood strategies, and that it not only offers hope for the future, but that it could play a vital role in redressing past inequities.

Between 2001 and 2011, Gauteng remained the only province to maintain positive net-migration. According to the figures presented by Statistics South Africa 2001 in the figure below, Sedibeng has generally witnesses a net gain of people into the area with figures coming **4106** in 2011.

| Year | 2001 | | 2007 | | 2011 | |
|------------------------|-------|--------|-------|--------|-------|--------|
| | Male | Female | Male | Female | Male | Female |
| Gauteng | 16173 | 9531 | 43982 | 32277 | 60601 | 51955 |
| DC42: Sedibeng | 583 | 308 | 1591 | 920 | 2595 | 1511 |
| GT421: Emfuleni | 390 | 222 | 1034 | 636 | 1697 | 1025 |

(Source: Stats SA 2012)

Historical patterns of migration into Sedibeng District came from Free State in the main, as the District was used as the first stop into Gauteng. Major migration into the District comes primarily from farm dwellers and poor people from rural areas, who migrate primarily because of economic prospects of urban areas in an endeavour to seek better opportunities, especially jobs, better wages, improved amenities and housing as well as security of tenure. The current trends of migration show that the majority of people coming to this District are young people who come due to the following opportunities:

- To further their studies at institutions of higher education; at North West University Vaal Campus, Vaal University of Technology, and Sedibeng College as well as other independent or private institutions.
- Employment opportunities in the areas of Emfuleni and Midvaal especially in the manufacturing sector.

The influx of students' migration into SDM has had a positive impact in the regional and provincial economy. The national trends indicate that after successful completion or even drop out of their studies, students hardly return to their respective homes but seek jobs in that area.

The large number of migration in Sedibeng are moving into local townships, especially in Emfuleni and other areas of Midvaal because it offers the promise for access to housing and services as well as easier ties with the areas of their origin.

15.4. OUR SERVICE DELIVERY:






Service delivery in Sedibeng over the medium and long term has been mixed – with some significant successes and some important areas that continue to require focused attention. There have been steady improvements over the last 15 years with respect to: access to basic services.

Progress on Service Delivery

Significant strides have been made in improving service delivery across the districts. Nevertheless, the districts are still burdened with backlogs in the provision of services such as water and electricity. The following section highlights the backlogs in household service delivery.

Table 24 : illustrates the proportion of household infrastructure backlogs in the districts from 2004 to 2013. These backlogs indicate the percentage of people who do not have access to the specified household infrastructure. In Sedibeng, formal housing backlogs declined from 19.2 per cent in 2004 to 17.8 per cent in 2013. The biggest decline in backlogs was in refuse removal, from 32.2 per cent in 2004 to 10.7 per cent.

Table 24

| Region | Infrastructure | 2004 | 2013 | 2004 - 2013 |
|----------|--------------------|-------|-------|---|
| Sedibeng | Formal Dwelling | 19.2% | 17.8% |  |
| | Sanitation | 11.3% | 7.5% |  |
| | Water Access | 3.7% | 3.6% |  |
| | Electricity Access | 12.0% | 12.0% |  |
| | Refuse Removal | 32.2% | 10.7% |  |

Source: IHS Global Insight, 2015

15.5. Infrastructure Perspective

Water & Sanitation:

The Sedibeng District Municipality's water and sanitation services are distributed by the Municipalities at the local level, however, bulk water is supplied to each Municipality by Rand Water.

The Sedibeng Regional Sanitation Scheme (SRSS), as currently envisaged, consists of various components, including a new waste water works, upgrading of the current Sebokeng works, a new pump station, new rising mains and a new gravity main outfall.

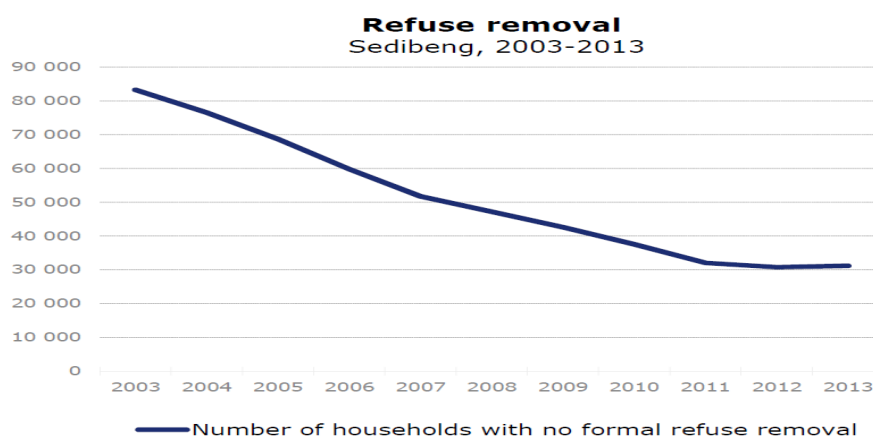
Emfuleni is limited to extracting up to 0.2 Ml/day of water from the Vaal River whilst Rand Water supplies 205Ml/day. The Emfuleni Local Municipality has nine reservoirs and a small water treatment plant. The Municipality provides two types of sanitation systems, the flush toilet, which connects to the sewer network commonly, found in urban areas, and ventilated pit latrines common in informal settlements. Emfuleni has 3 wastewater treatment works, namely, Sebokeng, Rietspruit and Leeukuil

wastewater treatment works. The Sebokeng wastewater treatment works is the largest in the area and has a capacity of 119MI/day. The other two need to be upgraded and rehabilitated.

Lesedi water network system consists of seven distribution points in Devon, Nigel, Bergsig, Rensburg, Ratanda and Springs. The current water supply is sufficient and there is capacity to accommodate future development. The Endicott/Vischkuil/KwaZanele area is presently not fully developed. However, there is currently sufficient supply for the current development and future developments provided that they are not high density developments. Lesedi Local Municipality has one main sewer system, the Ratanda Water Care Works (RWCW), which is located on the south western end of the municipal area. The drainage area consists of several sub-basins, Bergsig, Overkruin, Heidelberg, Rensburg, Shalimar Ridge and Ratanda. Devon/Impumelelo has waterborne sewerage reticulation.

Midvaal main supply points are Meyerton, Ohenimuri and Vaal Marina. The Midvaal's water and sanitation supply is currently under pressure and may not be sufficient to provide adequate supply to the currently envisaged developments, unless services are accessed from the adjacent municipalities.

CHART 17: Refuse removal - Sedibeng District Municipality, 2003-2013 (Number of Households with no formal refuse removal)



Source: IHS Global Insight Regional eXplorer version 745

When looking at the number of households with no formal refuse removal, it can be seen that in 2003 the households with no formal refuse removal in Sedibeng District Municipality was 83 200, this decreased annually at -9.36% per annum to 31 200 in 2013.

15.6 Access to Basic Services

Provision of basic services affects the lives of the communities, particularly the poor, and it can aid in economic development through improved education and infrastructure.

Municipalities in Gauteng have experienced service delivery protest and therefore it is critically important for the Sedibeng municipality to examine the extent to which the communities of the region enjoy the services that help them to improve their standard of living and quality of life. The share of households with access to basic services has increased over the past eleven years.

Sedibeng District Municipality does not have the powers and functions of to provide access to basic services to communities but its role has been to facilitate and coordinate with local municipalities in the provision of Basic Services.

The lowest number of households where the refuse is removed weekly by the authority is Midvaal local municipality with a total of 26 500 or a share of 10.29% of the total households where the refuse is removed weekly by the authority within the district municipality.

15.7 Community Safety

It is essential to recognize the importance and impact of community safety in order to realize the set key strategic objectives of an IDP. It is common knowledge that if communities don't feel safe and live in fear, the overall country's economic development and people's wellbeing will be affected, and at the same hinder communities' ability to achieve their potential.

National Development Plan - Vision 2030, through one of its key strategic objectives, namely; "Building safer communities" seeks to build safety through integrated approach that requires both governmental and non-governmental capacities and resources at all levels. In pursuance of this strategy, SDM is continuously engaged in stakeholders' initiative through its Community Safety Forum.

This Community Safety Forum is an IGR structure on safety and security that is highly recognized in Gauteng because of its active multi-faceted involvement in community safety programs. On the 20 February 2014, the German based organization, namely; Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) through Gauteng Department of Community Safety filmed a documentary on the creation and sustenance of safer spaces which outlined the role of Sedibeng Community Safety Forum towards building safer communities.

The video clip is available and can be accessed through the link, https://www.youtube.com/watch?v=fNRa_Sd6e0Q&feature=youtu.be and the synoptic overview of the overall programme can be found through the website; www.saferspaces.org.za.

NDP further acknowledges that it is at local level that communities feel empowered when given a platform to participate in making their environments safer and secure. As a result municipalities are therefore encouraged to use their mandate to creatively develop strategies to increase safety by developing and implementing community safety programs within their jurisdictions. In this regard SDM, through its Community Safety Strategy 2013 – 2017 has implemented a wide range community safety programs. These programs include *Community Policing Relations* which comprises of Community Policing Forums, Community Patrollers, Youth Crime Prevention Desks and Victim Empowerment Centres, *Gender Based Violence* which entails 365 Days on no violence against women and children, *Schools Safety*, Substance abuse, and *Community Corrections* programs which include Learners Prisons Tours, Cycling Tours Awareness Campaign and International Children's Day Event.

Nine six (96) CCTV Street Surveillance cameras have been installed across the region. As a result of this electronic crime prevention tool, there has been a significant crime reduction especially in our CBDs. Emanating from the arrests made through CCTV systems; there have also been convictions as follows:

- Five years imprisonment as a result of theft out of motor vehicle
- Three years imprisonment as a result of theft out of motor vehicle
- Seven years imprisonment as a result of theft of motor vehicle.

Events safety is regarded as an important component of events planning and management. After the successful introduction of events safety concept within Council, a process is at an advanced stage whereby Events Safety Management Policy is being developed, and a draft document has been circulated amongst key role-players and stakeholders for inputs before submission to Council.

Below is a comparative Crime Analysis Report as provided by Crime Research and Statistics of the South African Police Service for Sedibeng Region. This information is a consolidation of all crime statistics recorded at all police stations in the region.

| Comparative Crime Analysis Report for Sedibeng Region: April 2012 – March 2013 to April 2013 – March 2014 | | | (+) = Increase & (-) = Decrease |
|--|----------------|----------------|--|
| | 2012/13 | 2013/14 | |
| Murder | 231 | 244 | + 13 |
| Total Sexual Crimes | 751 | 678 | -73 |
| Attempted Murder | 188 | 221 | + 31 |
| Assault with the intent to inflict grievously bodily harm | 3051 | 2977 | -74 |
| Common Assault | 2137 | 2016 | -121 |
| Common robbery | 778 | 660 | -118 |
| Robbery with aggravating circumstances | 1805 | 2029 | +224 |
| Arson | 117 | 113 | -4 |
| Malicious injury to property | 1853 | 1899 | +46 |
| Burglary at non-resident premises | 1167 | 1374 | +207 |
| Burglary at residential premises | 4715 | 4867 | +152 |
| Theft of motor vehicle and motorcycles | 1431 | 1551 | +120 |
| Theft out of or from motor vehicle | 1511 | 1506 | +5 |
| Stock-theft | 167 | 186 | +19 |
| Unlawful possession of firearms | 229 | 246 | +17 |
| Drug related crime | 2719 | 6293 | +3574 |
| Driving under the influence of alcohol | 1639 | 1682 | +43 |
| Commercial crime | 1455 | 1258 | -197 |
| Shoplifting | 1434 | 1565 | +131 |
| Carjacking | 212 | 285 | +73 |
| Truck hijacking | 93 | 72 | -21 |
| Robbery at residential premises | 369 | 450 | +81 |
| Robbery at non-residential premises | 307 | 330 | +23 |
| Culpable homicide | 275 | 294 | +19 |
| Public Violence | 26 | 103 | +77 |
| CrimenInjuria | 128 | 134 | +6 |
| Neglect and ill-treatment of children | 29 | 26 | -3 |
| kidnapping | 73 | 79 | +6 |

15.8 Health and Social Development

Health services within the District are provided by both Public and Private sector. There are three (3) public hospitals in Sedibeng District Municipality, namely Kopanong and Sebokeng Hospitals that are located in Emfuleni Local Municipality and Heidelberg Hospital which is within the Lesedi Local Municipality. In addition to these public hospitals there are five private hospitals of which four of the hospitals are within Emfuleni and one is located in Lesedi. Based on this scenario it is evident that hospitals services are clustered in Emfuleni Local Municipality.

Primary Health Care (PHC) and Emergency Medical Services (EMS) are areas of provincial competency in terms of the Constitution and the Health ACT 61 of 2003; whilst EMS was transferred back to Province in 2012 , processes are unfolding to provincialized Primary Health services.

The Primary Health Care facilities (clinics) are clustered more in urban and service centres, while the rural areas are served through the mobile units. Emfuleni sub District has twenty one (20) clinics, four

(4) Community Health Centres (CHC) and 5 mobile units. In Midvaal there are 4 clinics and 4 mobile units. In Lesedi there are 8 clinics and 3 mobile units.

The table below illustrates the number of health facilities in the District per sub District and the type of service rendered by the facility:

Table 25

| Ward PHC Teams | Based outreach | Mobiles | Satellit es | Clinics | Community Day Centres | Community Health Centres | Hospitals | Specialized Health Centres |
|----------------------|-------------------|---------|----------------|---------|--------------------------|--------------------------------|-----------|----------------------------------|
| Emfuleni | 15 | 5 | 0 | 20 | 1 | 4 | 2 | 1 |
| Lesedi | 3 | 3 | 0 | 8 | 0 | 0 | 1 | 0 |
| Midvaal | 7 | 4 | 0 | 3 | 1 | 0 | 0 | 0 |
| | 25 | 12 | 0 | 31 | 2 | 4 | 3 | 1 |

There are four (4) Maternity Obstetric Units (MOU's) and all these are located to Emfuleni Sub District, and therefore there is a backlog of MOU's in Lesedi and Midvaal. In light of this both Lesedi and Midvaal lack fully fledged Community Health Centers. The establishment of Ward Based PHC Outreach Teams has increased the accessibility of health services to our communities.

THE TABLE BELOW ILLUSTRATES THE INFANT AND CHILD MORTALITY FROM 2011/12 TO 2014/15

Table 26

| Indicator | 2011/12 | 2012/13 | 2013/14 | 2014/15 | Definition |
|---------------------------------------|---------|---------|---------|---------------|--------------------------------------|
| Facility mortality under 1 year rate | 8.5 | 6.7 | 6 | 5(Projection) | Inpatients death under 1 year total/ |
| Facility mortality under 5 years rate | 5.9 | 5.2 | 5.0 | 4.5 | Inpatients death under 5 years/ |

Major cause of infant and child death

- Pneumonia
- Malnutrition
- Diarrhoea and vomiting

Maternal Mortality

MATERNAL MORTALITY RATIO

| Indicator | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
|--------------------------|-------------|-------------|-------------|-------------|--------------------------|
| Maternal mortality ratio | 167/100 000 | 195/100 000 | 201/100 000 | 150/100 000 | 120/100 000 (projection) |

Major causes of maternal death

- Pregnancy and child birth complications
- Co-morbidity of HIV with Pneumonia, and TB
- Post –partum haemorrhage
- Complications of hypertension
- Sepsis

DISTRICT TB PROFILE

| Data Elements | Totals 2012/13 | Totals 2013/14 |
|-----------------------------|----------------|----------------|
| TB case finding | 5244 | 3806 |
| TB smear positive cure rate | 74.7% | 85% |
| TB smear conversion rate | 67% | 75% |
| TB defaulter rate | 6% | <5% |
| TB death rate | 11.8% | <5% |

15.9 SOCIAL DEVELOPMENT:

The table below indicates the older person's service centres and luncheon clubs registered and funded by Social Development within Sedibeng Municipality per Local Municipality:

Table 27 :

| Centre/Luncheon club | Emfuleni | Midvaal | Lesedi | Sedibeng |
|------------------------|----------|---------|--------|----------|
| Service Centres | 6 | 3 | 1 | 10 |
| Luncheon Clubs | 9 | 0 | 3 | 12 |

Social Development is also supporting fourteen (14) NPOs to provide child care and protection services. There are five (5) children's homes and 3 shelters for children across the district.

Campaigns on Child Protection are held, to create awareness on parenting, child abuse, human trafficking and child labour. Child Headed Household campaign held, ECD Steering committee established.

Child minders and ECD practitioner are trained.

- **Gender:**

Programmes on Gender, Women and Children were supported. Capacity building training on financial management and greening project for women were conducted. A number of workshops to create awareness on gender mainstreaming were conducted. Commission on Gender Equality supported road-shows initiated by Sedibeng on Gender mainstreaming. Sedibeng District Men's Forum has been established. Gender based violence programmes are conducted, such as Substance abuse and drug awareness. Entrepreneurship skills workshops for women cooperatives .

- **People with Disabilities:**

To facilitate implementation of People with Disability programmes, a stakeholder's forum was established comprising the following:

Department of Social Development, Department of Health, Gauteng Department of Education, SASSA, PWD Organizations (NPOs), SEDIFO and the Local Municipalities.

In terms of Economic and social support and capacity building programmes the following were conducted:

- Sign Language Training

- Business/entrepreneurship workshops arranged jointly with Gauteng Department of Economic Development.
- 50 PWD's attended the (HCT) HIV Counselling and Testing Awareness Campaign and tested for cancer, HIV&AIDS and other illnesses in 2013.
- HIV&AIDS Training organized jointly with QUAD SA.
- 20 members trained on the Level 1 HIV&AIDS; Sexually Transmitted diseases and Care-giving skills
- Sport Festivals for the People with Disabilities are conducted annually.

15.10 Youth Development:

Youth Advisory Centre's were established in the area of Lesedi, Emfuleni and Midvaal Local Municipalities. Currently there are three Youth Advisory Centres that are functioning. The Midvaal Youth development centre is managed by an NGO. The Youth Centre's assist young people on a variety of Youth services which include among others; Job Preparedness, Basic Computer Literacy, Financial Management, Free Internet access, CV Writing, Basic Entrepreneurship Development and Career Guidance.

Our outreach programmes are also being conducted throughout the District to market the centre services and make services available to those young people who cannot reach the Centre's, such as those in rural areas.

Reflected in the table below are statistics of young people that have accessed services rendered in the Youth Centre in the financial year 2013/2014, 2014/2015.

Number of Youth supported in the Youth Advisory Centre's and Services provided.

Table 28:

| Services/ Opportunities | Financial Year 2013/ 2014 | Financial Year 2014/ 2015 |
|---|------------------------------|------------------------------|
| CV Writing and Entrepreneurship | 2, 633 | 2 173 |
| Basic Computer training and Internet Access | 1, 921 | 1, 419 |
| Life Skills and Basic Computer | 1, 893 | 622 |
| Career Advice and Outreach | 3, 724 | 3, 471 |

Over and above the services accessed through the Youth Centres, the Youth Unit has facilitated and supported a number of youth programme, in collaboration with various stakeholders and Private Company.

| Description of Service | Financial Year (2012/2013) | Financial Year (2013/2014) | Financial Year (2014/2015) |
|------------------------|-------------------------------|---|--|
| Youth Cooperatives | | 20 Youth Owned Cooperatives attended accredited course on Business Management and Pricing Youth Owned Cooperatives have attended DSTV/ OVHD Installation | Five Youth owned Cooperatives attended a Capacity Building workshop on the 19 th November 2014. Six (6) youth owned cooperatives have signed contracts with the A2 pay company and will be funded with Vending Kiosk for business opportunity in our communities |

| | | | |
|--------------------------------|---|---|---|
| | | | Project is funded by the Jobs Fund and is implemented in partnership with the A2 Pay Company A total of 37 young people attended an Accredited course on Business Financial Management and Business Plan Development. Workshop was held on the 20 th – 24 th October 2014 in partnership with the GCRA |
| Skills training and Employment | 2529 Young people were trained on Financial Management training | 7 local Learners have been absorbed by the Provincial Department of Health after completion of their Learnerships. 23 Contracts renewed on learnerships | 7685 Young people have accessed services in the three Youth Advisory Centre's within the District Services: -Basic Computer Literacy - Life Skills - CV writing and Job Hunting Skills - Free Internet Access - Copying and Faxing |

A number of Campaigns and Workshops were conducted to create awareness on Youth Development programmes and capacity building; among others:

1. 73 Young people attended a Financial Management workshop that was held from the 1st to the 5th September 2014.

2. Seventeen young people that were in the Learner ship with the Department of Health were re - contracted by the Department of Health for 2014/15

The district has been administering External Bursary to needy students across the district. Bursaries awarded to students and the amounts spent through Sedibeng District Municipality external bursary fund from 2009 to 2014 are illustrated in the table below.

SDM External Bursary fund, 2009 – 2014

| Financial Years | Number of Students | Expenditure |
|------------------------|---------------------------|--------------------|
| 2009/2010 | 78 | R948 000 |
| 2010/2011 | 44 | R504 000 |
| 2011/2012 | 36 | R413 308 |
| 2012/2013 | 40 | R471 000 |
| 2013/2014 | 27 | R471 000 |
| 2014/2015 | 34 | R544 000 |

SPORTS, RECREATION, ARTS & CULTURE & HERITAGE

(A) Heritage Routes and Sites:

The SDM has a rich and diverse cultural and political history emanating from its role throughout the different epochs of History in relation to obtaining holistic basic Human Rights and ultimately adding to

the achievement of Democracy in South Africa thus promoting and developing the heritage of this region. Preserving and sustaining the Heritage of a nation should be a fundamental priority of society. Our region has key priority areas for attracting Heritage Tourism to Sedibeng. There are eight (8) heritage routes identified, of which three (3) Heritage Routes have been developed. These routes are as follows:

- Gateway to Human Rights which forms part of the National Heritage Liberation Route and places the emphasis on the establishment, development and social life in Sharpeville, as well as the Sharpeville Massacre of 1960.
- Gateway to Democracy which places emphasis on Evaton, Sebokeng and Boipatong and looks at establishment, development and important historical events and also forms part of the National Heritage Liberation Route.
- Gateway to Independence which places emphasis on the Anglo Boer War of 1899 – 1902. It tells the story of the Anglo Boer War and places of interest linked to the war.

Information booklets are designed to provide information on Heritage Routes targeting all groups including those without tour guides.

Throughout the Sedibeng Region, the Liberation Heritage Routes are associated with numerous struggle events and campaign activities that produced a direct impact on the South African Struggle History and assisted in achieving a Democratic society.

The research and development of these routes and heritage sites will eventually lead to the establishment of the "The Five Epochs of the Vaal" as a flagship project envisaged to be developed on the Constitution Square in Vereeniging. That would see the culmination of these variable struggle history epochs emerging into a digitized and animated expression of these periods. The SDM is currently sourcing funding from the National Lotteries Board (S-Group), the National Department of Arts and Culture and other institutions.

The declaration of new and existing Heritage Sites in the Sedibeng Region will be a direct result of these research projects and routes.

The Geographical Name Change process is directly linked to the research of the Heritage Department. There are 25 names identified for the Name Change. A public participation roll-out will assist in finalizing the applications for name changes to the Minister.

Museumology refers to the science or practice of organizing, arranging and managing Museums as stated in the Museum Turn Around Strategy. The Turn Around Strategy was endorsed by the Regional Heritage Summit in November 2012. The Heritage Department have two operating museums. (Vaal Teknorama Museum and Sharpeville Human Rights Precinct which includes the Sharpeville Exhibition Centre, Sharpeville Memorial and the Old Sharpeville Police Station) The SDM is awaiting the official hand over of the Boipatong Memorial Centre once finalized.

The SDM hosted identified Commemorative events including the Vaal uprising 3 September 2013), Nangalembe (Jan 2014), Human Rights and unveiling of the plaque on the constitution square (March 2014) to preserve and promote the heritage of our region.

Sports and Recreation

Sports and recreation facilities in Sedibeng are a competency of the three local municipalities in terms of their respective asset registers. Local municipalities are therefore responsible for their maintenance as well as making sure that they are accessible to the local communities as required. According to an audit of all sport facilities available within the region, Sedibeng District Municipality currently has 27 Sports and Recreation facilities many of which require refurbishment and major upgrading to fulfill the objectives of sports development in the region.

There is under-provision of sports fields and facilities, especially in townships, around non-formalized settlements and in most of our rural areas. Some of the Schools rely on the community facilities for their sports development and healthy lifestyles programs.

Lesedi Local Municipality has seven (7) sporting facilities and nine (9) Libraries. The MEC: SACR has made a commitment to construct two additional Libraries in Heidelberg Extension 23 and in RatandaExtensin7 in the financial year 2013/2014. Currently, the Jameson Park, Impumelelo/Devon and the KwaZanele/Vischkuil sports facilities are currently upgraded through the National Lottery Distribution Trust Fund.

Midvaal Local Municipality takes pride in their three (3) sporting facilities and five (5) libraries including their state of the art Library in Sicelo. There is commitment to build a new one in Lakeside in the 2013/2014 financial year.

Emfuleni Local Municipality boasts seventeen (17) sporting facilities ranging from George Thabe Stadium to President Park with a significant number of well-resourced Libraries, twelve to be precise. There is also a commitment to build a new one in Boitumelo in 2013/2014 financial year.

Sports and Recreation in Sedibeng is focused on a "Coordination and Facilitation" support role to our three local municipalities which processed the development strategy of the Sedibeng Sports Development Plan" that was endorsed by stakeholders including the Gauteng Provincial Department of SACR of the Summit in 2011, in terms of this respective Master Sports Development Plan the challenges are holistic in developing strategic partnerships with the Sedibeng Sports Council and Federations. The department of Education in consultation with Gauteng SACR department, are focusing on School Sports Development programs which will be supported by Sports Councils.

Our focus for the new "River City Metro" is to resolve the under-provision of sports fields and facilities, especially in townships, around non-formalized settlements and in most of our rural areas including schools to develop and promote healthy lifestyles program which can be assisted through further strategic partnerships amongst stake holders and in conjunction with the various funding agencies to meet our developmental needs as previously done in the Lesedi Municipality Sports Facilities programs through the National Lotteries Board.

Arts and Culture

The Sedibeng Department of Arts and Culture is the custodian of the region's diverse cultural, artistic and linguistic heritage structure that represents who we are as a society. The SDM have three theatres i.e. Vereeniging Civic Theatre, Sharpeville Hall and Mphatlalatsane Theatre. The Mphatlalatsane Theatre is currently being refurbished to be utilized for the strategic development of the Creative Industries and audiences in the Sedibeng Region. Growth opportunities in this sector is a huge advantage to the department as there is strategic advantages to the local talent when the Arts and Culture Department support Commemorative Days and other events hosted by the SDM. A large proportion of the department's budget is dedicated to supporting and developing institutional infrastructure which assists in showcasing, restoring and preserving our cultural heritage for future generations in line with Provincial and National Programs.

Other cultural initiatives done in conjunction with the Gauteng Provincial Department of SACR include indigenous Music and Oral History projects, Artists in School projects, Art in Correctional Facilities and support for Commemorative celebrations. The Arts and Culture Department host numerous events in conjunction with the Gauteng Provincial Department of SACR i.e. Indigenous Gospel Festival, Puisano Jazz Festival and others that all culminates in the annual Gauteng Carnival, where more than 3 000 Sedibeng learners, youth and community member participate.

The department supports and hosts Visual Arts and Crafts exhibitions, developmental theatre productions like "SHARPEVILLE" from tragedy to triumph, poetry, Motjeko dance, and Tsa-Setso traditional dance, choral and gospel music programmes annually.

With the changing scenery and landscape in society it has become essential to restructure and redesign the Turnaround Strategy for Arts, Culture and Theatres as we are embarking on the creation of both Cultural and Heritage Precincts around the Mphatlalatsane Theatre that would incorporate the newly refurbished Eldorado Cinema.

Investing in Arts and Cultural activities is the departmental flagship program aimed at poverty eradication by providing access to skills through the development of creative industries to enable communities to assume greater responsibilities for economic development and job creation. In the 2009/2010 financial year, the Old Sharpeville Police Station Museum was renovated to accommodate a Regional Craft Hub, creating fifty (50) jobs and creative skills development opportunities. MINTEK was appointed to do glass beading training and entrepreneurship.

To improve access, the project was started in Heidelberg Museum where 10 people were trained. The project was relocated to the Old Sharpeville Police Station where it should be sustained. The department is currently procuring production material for artists and crafters to set up a silk screening workshop. Additional funding will have to be sourced to sustain the Craft Hub and ensure that satellites are established regionally. As part of the further development of the Regional Craft Hub a Glass Slumping Project will be established in 2015, funded by Gauteng Province.

Partnerships with the Vaal University of Technology and other tertiary institutions and organizations should be established to assist with the training of the community in various arts forms. This will grant the department the capability of the development and installation of exhibitions and the

manufacturing of memorabilia and other products. This will bring a strong cohesion between Arts and Culture and the creative industries.

15.11 Human Settlements

Strategic Overview of Gauteng Department of Human Settlements

Updated Situational Analysis

The following sections forms are part of the outcome of the strategic planning sessions the Department embarked upon recently.

Performance Delivery Environment

The performance environment is described clearly in four (4) key areas as presented below.

- **Service Delivery Environment**

Gauteng Province is one of the 9 provinces in South Africa and the smallest in size with approximately 1,4% of South Africa's land area or 16 548km². The discovery of gold in the 19th century saw Johannesburg developing to become an economic focal point of South Africa. This has made Gauteng one of the biggest contributors of Gross Domestic Product (GDP) nationally.

Gauteng is the most urbanized province with almost 97% of its people living in urban areas. It is the only province with more than one of the six Metros in South Africa, and is home to Johannesburg, Tshwane, Ekurhuleni Metropolitan Municipalities, West Rand and Sedibeng District Municipalities. It is host to four major financial institutions and Africa's largest stock market known as Johannesburg Stock Exchange.

- **Population and Migration**

Gauteng is the most populous province in South Africa, with a land area of approximately 16 548km². The population has been growing rapidly as a result of migration and natural growth. According to Statistics South Africa, in 2001 the average Gauteng population constituted 20.5% of the total South African population and in 2007 was at 21.5%. The recent 2011 Census confirms that Gauteng has a population of 12.8 million which translates to 23, 5% of the South African population. Gauteng's population grew by 31% to 12.8 million people by 2011, up from 9.4 million a decade ago. Around 1million people have moved to Gauteng in the past decade, highlighting the flow of people from rural to urban areas. Only 56% of people living in Gauteng today were born there.

In both absolute and relative terms, Gauteng has had the fastest growing population, followed by KwaZulu-Natal and the Western Cape, which experienced the second largest absolute and relative population increase, respectively. Gauteng is affected by in-migration and migration. Millions of migrants from neighbouring countries settle in Gauteng in pursuit of economic and employment opportunities, which ultimately impacts negatively on infrastructure and service delivery. These statistics show again that these patterns will continue as Gauteng remains a destiny of choice for many job seekers, and is regarded as the land of milk and honey.

- **The Economy in Perspective**

Gauteng is the engine of the regional economy and a gateway to the rest of the continent. Gauteng's economy is diverse with various financial institutions, major manufacturing industries such as iron and steel, fabricated and metal products, food, machinery, electrical machinery, vehicles parts and chemical products. Gauteng contributes 33% of the country's GDP and an estimated 10% to the GDP of the entire African continent.

The most important economic sectors are financial and business services, logistics and communications, and mining. Gauteng is the financial capital of Africa: more than 70 foreign banks have their head offices in the province, including a number of South African banks, stockbrokers and insurance giants. The Johannesburg Stock Exchange Ltd in Johannesburg is the largest securities exchange in Africa. The province's economy is moving away from traditional heavy industry markets and low value-added production towards sophisticated high value-added production, particularly in information technology, telecoms and other high-tech industries.

Gauteng's agricultural sector is geared towards providing the cities and towns of the province with fresh agricultural products daily. According to the website "SouthAfrica.info" a large area of the province falls within the so-called Maize triangle, where ground-nuts, sunflower, cotton and sorghum are produced¹. Food, food processing and beverages generate about R10 billion into the provincial economy.

Gauteng is emerging as one of the technologically successful regions in the continent. It has complex telecommunications and technology, five major television stations and the highest concentration of radio, internet and print media in the continent. It is home to a number of educational institutions in South Africa. All these advances make Gauteng attractive to many skilled and unskilled labourers. Most of the businesses in the province are organized in different business chambers representing regions of the province.

- **Existing Demand**

Housing Demand (Backlog)

The 20-year Review confirms that the demand for housing in Gauteng remains high. The concern remains that the full extent of the housing demand is not fully understood given an unreliable Demand Database. As a result, there is a risk that the current housing demand may be either understated or even overstated. It must also be noted that the figures on the Housing Demand Database also exclude those who do not qualify for housing subsidy but are still in need of housing. The problem with the lack of understanding of the housing demand is also likely to lead to weak government planning and resource allocation. This affects the efficiency and effectiveness of housing delivery and the monitoring and oversight over the work of government in the sector. The rate at which the demand for housing in Gauteng increases every year does not match with the housing opportunities delivered every year.

This disequilibrium therefore suggests that it may take the City Region a number of years to completely eradicate the significant portion of its backlog. This calls for more effective and creative ways to deal

with this housing backlog, both at a policy, strategic and programme level. Table 1 below provides the available figures on current demand for housing in Gauteng broken down per municipality. The housing demand in the province remains a challenge. As indicated in the table below, the total housing backlog amounts to 687 015. The table also indicates existing housing demand per municipality.

Table 29: Current Housing Demand Figures from the Gauteng Housing Demand Database

| Municipality | Demand/Backlog |
|---|-----------------------|
| City of Johannesburg | 256 480 |
| Ekurhuleni | 203 361 |
| Tshwane | 120 498 |
| West Rand | 44 186 |
| Sedibeng | 62 490 |
| TOTAL | 687 015 |
| NB: The Demand Database has over 800 000 applicants | |

- **Informal Settlements**

The Gauteng Province has not undertaken a new study since 2009 on the growth trends in the informal settlements. Data from the recent 2011 STATS SA Census clearly suggests that the number of households living in informal settlements in the province has increased. Whilst the number of households has increased, there is evidence that the total number of people living in informal settlements has declined. This reasonably suggests that the Informal Settlement Upgrading Programme (ISUP) is making positive in-roads. However, these advances are severely hindered by the fact that upgrade developments tend to attract newcomers. The reduction in the number of people living in informal settlements does not mean a decline in the actual number of informal settlements within Gauteng as is evident in the continued sprawl of informal settlement in the province. The biggest weakness is the lack of a provincial strategy to deal with the sprawl.

The ISUP seeks to intervene in the informal settlements by assisting a target of 400 000 households. Since 2009, as part of Outcome 8, the Gauteng Province has been allocated a 24.19 per cent share of the IUSP, which translates to 96 760 households. This is a higher target compared to the other provinces. From 2009 to date, a total of 39 337 stands and a total of 81 010 houses, including units, have been completed under the ISUP. The allocation of a higher target to Gauteng is a result of its high concentration of informal settlements compared to other provinces. The housing backlog also indicates that the province still has a vast number of informal settlements that the Department must develop strategies and plans to upgrade or eradicate. Table 2 records the number of informal settlements in Gauteng in 2009, compared to the numbers registered in 2005. A new study on the informal settlements has not been undertaken.

Table 30: Growth in Informal Settlements in Gauteng, 2005 – 2009

| Municipal Region | Informal settlements registration in 2005 | Informal settlements growth in 2009 |
|----------------------|---|-------------------------------------|
| City of Johannesburg | 124 | 185 |
| Ekurhuleni | 103 | 110 |
| Tshwane | 71 | 94 |
| Sedibeng | 33 | 0 |
| West Rand | 67 | 0 |
| TOTAL | 398 | 389 |

A number of factors contribute to the housing backlog. Among these, in-migration seems to have a significant impact on the number of informal settlements. It is estimated that 25,500 households migrate to Gauteng per annum, while population growth of the province is estimated at 27,000 per annum.

The housing challenges and the significant number of informal settlements are found in Johannesburg and Ekurhuleni regions of the province. The merger of Metsweding with Tshwane has seen its informal settlements absorbed into the City of Tshwane.

Table 31: Provincial progress on formalisation of settlements per region

| Region/ Municipality | Number of informal settlement | Formalized settlements to date | Number in the process of formalization | Number targeted for relocation |
|-------------------------|-------------------------------|--------------------------------|--|--------------------------------|
| City of Johannesburg | 124 | 40 | 20 | 85 |
| Ekurhuleni | 103 | 16 | 21 | 87 |
| City of Tshwane | 71 | 32 | 12 | 2 |
| West Rand | 77 | 0 | 0 | 77 |
| Sedibeng | 33 | 1 | 3 | 32 |
| TOTAL | 405 | 89 | 56 | 283 |

Given information contained in the tables above, the province is faced with a challenge to address the housing backlog while simultaneously managing mushrooming informal settlements in essentially Cities of Johannesburg and Ekurhuleni. Notwithstanding, there has been progress on formalisation of informal settlements as indicated in the table above, with a total of 89 formalised so far. The recently

developed 5-year Departmental strategy (2014/15-2018/19) is aimed at guiding the process toward achieving sustainable human settlement and improved quality of household life outcome.

- **Service Delivery and Infrastructure Development**

The human settlements context comes not exempted from its external and internal challenges. Effective service delivery is hampered by a number of challenges. The 20 year human settlements review further identified the following challenges that continue to shape the humans settlements landscape in Gauteng:

- Growing demand for housing in Gauteng.
- Service delivery protests centred on land, housing and basic services.
- Backlogs in basic services and public infrastructure remain a concern.
- Poor levels of provision for maintenance of existing infrastructure.
- A provincial economy that shows prospects of growth places demands on ability to provide services and infrastructure. Investment over 20 years is insufficient.
- Discontent with the pace of housing service delivery – 1996 waiting list.
- Inability to make communities appreciate the complexities of the housing delivery value chain.
- Perceptions and often real concerns around corruption in beneficiary administration and housing allocations.
- Confusing and sometimes wrong communication to communities about development.
- Capacity to play an effective social facilitation within communities than just a developer.
- Our approach to development sometimes does not present an opportunity for local organs of governance, democracy and popular participation to take lead.
- Our approach largely has been on chasing targets without understanding the social and economic context of building integrated and cohesive human settlements.

Our approach therefore is premised on the understanding that all our programmes must seek to resolve the above problems and challenges. It is premised on the contextual understanding of the human settlements environment in the City Region coupled with interventions that directly respond to such a set of challenges and problems.

15.12 Sedibeng Mega Projects

Table 4 below depicts target areas where housing development will unfold over a period of five years to come.

Table 32: Human Settlements Development Nodes: Sedibeng Mega Housing Projects

| Human Settlements Development Nodes | | |
|--|--------------------|------------------------------|
| Sedibeng Mega Projects | | |
| Nodes | Sub-Project | Yield Per Sub Project |
| Emfuleni Cluster (79 234) | Boiketlong | 26 608 |

| | | |
|---|------------------|----------------|
| | Golden Highway | 24 461 |
| | Evaton | 11 540 |
| | Vereeniging | 16 625 |
| Midvaal Cluster (37 137) | Vaal Triangle | 28 768 |
| | R59 Corridor | 10 369 |
| Lesedi Cluster (13 324) | Ratanda Precinct | 7 324 |
| | Rural Corridor | 6 000 |
| Total | | 121 326 |
| Targeted Areas to Benefit | | |
| Boiketlong Informal Settlement, Sebokeng, Lethabong Township, Houtkop ,Cyferpan, Sonderwater, Golden Gardens, Johandeo Phase 2, Westside Park, KwaMasiza Hostel, Tshepong Proper, Sebokeng Zone 6, Evaton Estates, Tshepiso North Ext 3 & 4, Old Vereeniging Hospital, Vereeniging CBD, Leeuwkuil , Savannah City, Sicelo Ext 5, Golf Park, The Grace, Obed Nkosi , Shalimar Ridge, Ratanda Extensions, Ratanda Hostel 1187, Impumelelo Ext 3 & 4, Kwa-Zenzele Phase 2. | | |

1. Introduction: Spatial Development Framework (2015-16)

The Spatial Development Framework (SDF) is a key legislative mechanism that seeks to address numerous developmental challenges of the District. A number of these challenges considered and interpreted by the SDF include:

- Fragmented spatial forms;
- Municipal Services backlogs;
- Lack of investment in the district;
- Non-functional public transport system;
- Provision of sustainable human settlements; and
- Determining and communicating reasonable and effective development policies and strategies;

The purpose of the SDF is not to infringe upon land rights but to guide future land uses. No proposals in this plan create any land use right or exempt anyone from his or her obligation in terms of any other controlling land uses. The maps should be used as a schematic representation of the desired spatial form to be achieved by the district in the long term.

- The Gauteng Spatial Development Framework forms the basis around which the District SDF is developed, therefore this SDF:
- Gives effect to the policies and principles as laid down in the National Spatial Development Perspective (NSDP), Gauteng Spatial Development Perspective (GSDP), Gauteng Spatial Development Framework (GSDF) and National Development Plan vision for 2030;
- Gives effect to the development principles and norms and standards as contained in the Spatial Planning and Land Use Management Act, 2013;
- Sets out objectives that reflect the desired spatial form of the district;
- Indicates desired patterns of land use within the district;
- Addresses the spatial reconstruction of the location and nature of development within the district;
- Provides strategic guidance in respect of the location and nature of development within the district;
- Sets out a land use management system in the district;
- Contains a strategic assessment of the environmental impact of the spatial development framework;
- Identifies programs and projects for the development of land within the district;
- Aligns with the spatial development frameworks reflected in the integrated development plans of neighboring municipalities;
- Indicates where public and private land development and infrastructure investment should take place;
- Identifies areas where strategic intervention is required and
- Indicates areas where priority spending is required.

2. Context

There are various plans and policies that influence the development of the Spatial Development Framework. These aspects have been incorporated in order to develop the proposals as set out in the framework.

2.1 Legislation & Policy

A number of pieces of Legislation and Policy have a direct influence on the compilation of the SDF. The following legislative and policy documents have to be taken into account:

- **Local Government: Municipal Systems Act, (Act 32 of 2000)**

This Act stipulates that all Municipalities prepare an Integrated Development Plan (IDP), which is the principal strategic planning instrument guiding and informing all planning and development. Chapter 5, Section 26 (e) of the Act specifies the requirement that a Spatial Development Framework (SDF) be a component of the IDP.

- **Local Government: Municipal Structures Act, (Act 117 of 1998)**

Section 84 (i) of this Act provides for the division of functions and powers between Districts and Local Municipalities. The relevant section of the Act dealing with functions of the District is reproduced below:

"A District Municipality has the following functions and powers:

- Integrated development-planning for the District municipality as a whole, including a framework for integrated development plans of all municipalities in the area of the District municipality.
- Potable water supply systems.
- Bulk supply of electricity, which includes for the purpose of such supply, the transmission, distribution and, where applicable, the generation of electricity.
- Domestic waste-water and sewage disposal system.
- Solid waste disposal sites, in so far as it relates to:
 - the determination of a waste disposal strategy;
 - the regulation of waste disposal;
 - the establishment, operation and control of waste disposal sites, bulk waste transfer facilities and waste disposal facilities for more than one local municipality in the District.
- Municipal roads which form an integral part of a road transport system for the area of the District municipality as a whole.
- Regulation of passenger transport services,
- Municipal airports serving the area of the District municipality as a whole.
- Municipal health services
- Fire fighting services serving the area of the District municipality as a whole, which includes:
 - planning, co-ordination and regulation of fire services;
 - specialized fire fighting services such as mountain, veld and chemical fire services;
 - co-ordination of the standardization of infrastructure, vehicles, equipment and procedures;
 - Training of fire officers.
- The establishment conduct and control of fresh produce markets and abattoirs serving the area of a major proportion of the municipalities in the District.
- The establishment conduct and control of cemeteries and crematoria serving the area of a major proportion of 5 municipalities in the District.
- Promotion of local tourism for the area of the District municipality.
- Municipal public works relating to any of the above functions or any other functions assigned to the District Municipality".

The first of the functions of the District as listed above is the preparation of a framework for integrated development plans for each of the municipalities, a key component of which is the District Spatial Development Framework.

- **Spatial Planning and Land Use Management Act, 2013**

The Act prescribes norms and principles for development planning, including matters relating to sustainability, equality, efficiency and integration, fair and good governance, all of which must, as a result, be taken into account in the development of the Sedibeng District Spatial Development Framework.

- **Municipal Planning and Performance Management Regulations (Government Gazette No. 2605, 24 August 2001)**

These Regulations specify that a Spatial Development Framework (SDF) reflected in a municipality's IDP must:

- a) Give effect to the principles contained in Chapter 1 of the Development Facilitation Act (DFA), Act 65 of 1995.
- b) Set out objectives that reflect the desired spatial form of the Municipality.
- c) Contain strategies and policies regarding the manner in which to achieve the objectives.
- d) Set out basic guidelines for a land use management system in the municipality.
- e) Set out a capital investment framework for the municipality's development program.
- f) Contain a strategic assessment of the environmental impact of the spatial development framework.
- g) Identify programmes and projects for the development of land within the municipality.
- h) Be aligned with the spatial development frameworks reflected in the IDPs of neighbouring municipalities.
- i) Provide a visual representation on the desired spatial form of the municipality.

- **Development Facilitation Act, (Act 67 of 1995)**

While the Development Facilitation Act is to be repealed, the Land Development Principles contained in Chapter 1 of the Development Facilitation Act should still be adhered to in the compilation of the SDF, in particular:

- a) Policy and laws to provide for urban and rural development and to facilitate formal/informal settlements
- b) Discouraging illegal occupation of land
- c) Promoting efficient and integrated land development
- d) Integrating social economic institutional and physical aspects
- e) Mutually supportive rural and urban development
- f) Facilitating availability of residential and job opportunities in close proximity to each other
- g) Optimisation of existing resources
- h) Promoting diverse combination of land uses
- i) Discouraging urban sprawl
- j) Correcting historically distorted spatial patterns
- k) Encouraging environmentally sustainable development
- l) Facilitating safe utilisation of land
- m) Facilitating speedy development
- n) Ensuring applications are judged on their own merit
- o) Development that results in security of tenure

- **Gauteng Planning and Development Bill, 2012**

Of relevance to the SDF is chapter 3 of the Gauteng Planning and Development Bill, which directs municipalities to include the following in their Spatial Development Frameworks:

- a) A review of existing land use patterns in the municipality and a statement of issues to be addressed.
- b) A plan showing the desired pattern, including the density or intensity, of land uses.
- c) The future development of roads and transport infrastructure.
- d) A statement of priorities for the development of any particular land uses or land areas within the municipality and the strategies to be implemented to achieve such priorities.
- e) A programme for the development of any particular land uses or land area within the municipality
- f) The availability of engineering services to serve future land use development.
- g) A programme for the provision of engineering services to serve the development of the desired pattern of land use.
- h) The methods, including the provisions of the land use scheme, to achieve the objectives of the municipal strategic development framework.

- **The Gauteng Spatial Development Framework, 2011**

The Gauteng Spatial Development Framework has a number of aspects that need to be taken into account when developing the SDF. In particular, this framework is, “premised on building Gauteng as a City Region that allows agriculture to provide a link between rural and urban economic development, shaped by infrastructure led investment”. The framework seeks to:

- a) Provide a clear future provincial spatial structure that is robust to accommodate growth and sustainability.
- b) Specify a clear set of spatial objectives for municipalities to achieve in order to ensure realisation of the future provincial spatial structure.
- c) Propose a set of plans that municipalities have to prepare in their pursuit of these objectives.
- d) Provide a common language and set of shared planning constructs for municipalities to use in their planning processes and plans.
- e) Enable and direct growth.

- **National Environmental Management Act (NEMA) (Act 107 of 1998), Environmental Conservation Act (Act 73 of 1989) & National Environmental Management Air Quality Act (Act 39 of 2004)**

The above environmental legislation requires that due cognisance be taken of environmental factors in any proposed development. The Acts, in particular NEMA, outline the procedures for environmental authorisation including that, where required, environmental impact assessments are to be undertaken for approval by the responsible department. The SDF must take into account the protection of environmentally sensitive areas.

- **Mineral and Petroleum Resource Development Act (Act 28 of 2002)**

The act requires that consent to mineral rights be granted by the Department of Minerals and Energy before land is developed.

- **Water Services Act (Act 108 of 1991)**

This act allows the municipality to divert a river course for the construction of structures within a flood line. No development on affected land can take place without the approval of a municipality.

- **National Land, Transport Act (Act 22 of 2000)**

The Act authorizes the Department of Transport to proclaim road alignments for national and provincial roads. No development may occur on land earmarked for such roads development.

- **Subdivision of Agricultural Land Act (Act 70 of 1970)**

The Act restricts subdivision of land proclaimed as agricultural in terms of the Act. Ministerial consent must be obtained for subdivision of such land.

- **National Heritage Resources Act (Act 25 of 1995)**

The Act does not allow any developments to occur on land proclaimed as a heritage resource without prior approval of the responsible authority (Provincial Heritage Resources Agency).

- **National Parks Act (Act 57 of 1976)**

The Act sets aside areas to be proclaimed as national parks. These lands may not be developed at all.

- **The Housing Act (Act 107 of 1997)**

This Act, through the Department of Housing, provides for the development of a housing programme and the identification of areas for low income housing. The act promotes the establishment of high density areas.

2.2 Legislative and Policy Key Issues

From an analysis of the legislative and policy context, the emerging key issues for spatial development planning can be summarized as follows:

1. Sedibeng needs to develop policies that support inherent strengths and intrinsic potentials of the area across municipal and provincial boundaries.
2. Current disjointed policies need to be reformulated to address the strategic development of the District as a functional entity.
3. Law enforcement needs to be improved.
4. Policy and strategy is required for integrated planning and the prevention of sprawl.

2.3 Provincial Context

Gauteng Department of Economic Development embarked on a project to develop a long-term development plan for Gauteng province and was finally approved in 2011. It proposed a spatial development pattern in the pursuit of planning for shared, equitable, sustainable and inclusive growth and development in the province.

The Spatial Development Framework, with which this document is concerned, is a key part of this initiative. In embarking on this initiative, the Gauteng Provincial Government seeks to:

- i. provide a clear future provincial spatial structure that is robust to accommodate growth and sustainability;
- ii. specify a clear set of spatial objectives for municipalities to achieve in order to ensure the realisation of the future provincial spatial structure;
- iii. propose a set of plans that municipalities have to prepare in their pursuit of these objectives;
- iv. provide a common language and set of shared planning constructs for municipalities to use in their planning processes and plans; and
- v. Enable and direct growth.

In the Gauteng Spatial Development Framework (GSDF), the Province outlines issues of population growth with a predicted population of 28 million people in the Gauteng City Region (GCR) by 2055 and therefore Gauteng requires a serious overhaul of its planning fundamentals to address the social, environmental and economic needs of an added 16 million people in the Gauteng province. The GSDF has mentioned that there are too many inadequacies and inequalities that exist in the present Gauteng economic system and these are in many respects deeply embedded in failings in the spatial structure of the city region.

In addition to the GSDF there are various policies and strategies that have been developed that provide direction to municipalities with regard to the type of developments to promote in the area.

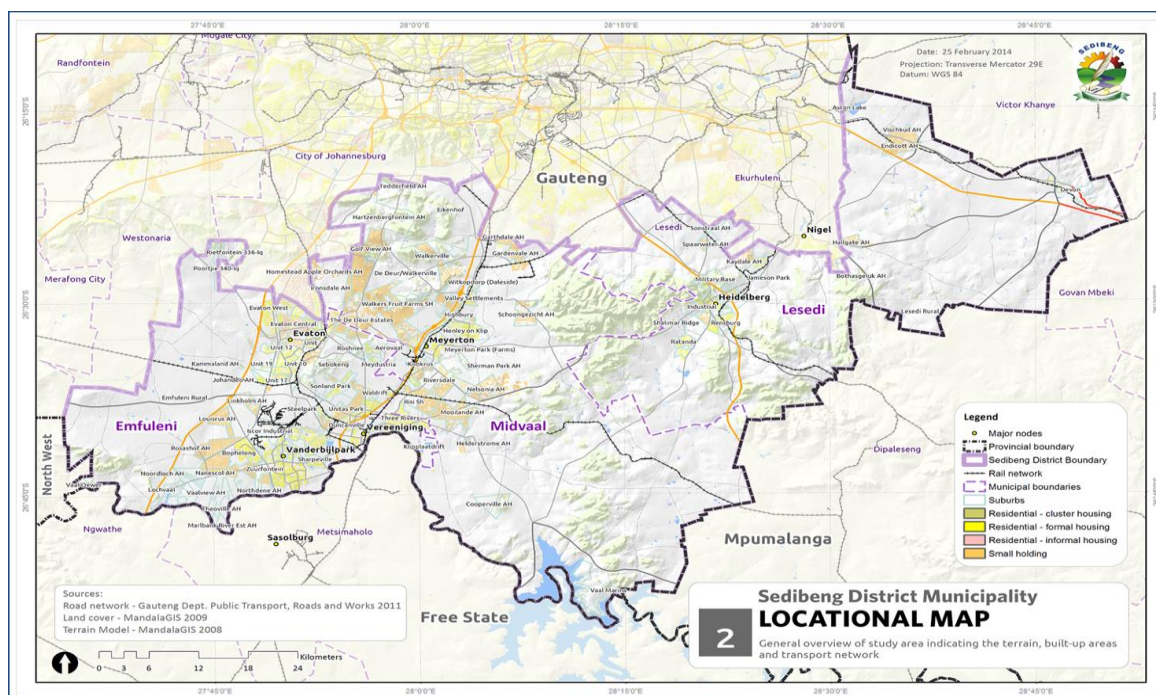


Some of these documents included the Integrated Energy Strategy, Green Economy Strategy, ICT Strategy and the Innovation Strategy. Although these strategies do not directly impact on the spatial development of the regions, it does provide some guidance with regard to the types of activities to be promoted. These strategies promote manufacturing related to the green economy, better use of broadband and fibre optic infrastructure that may facilitate developments such as BPO parks.

2.4 Regional Context

Study Area

The study area for the Sedibeng District Spatial Development Framework includes the three local Municipalities that make up the Sedibeng District, namely, Midvaal, Emfuleni and Lesedi Local Municipalities, as illustrated on the map below.



Key Issues

From a contextual perspective, the following Key Issues need to be addressed:

1. Focussed development and investment is required, taking into account spatial and economic realities and functional areas. (This will need to take into account cross municipal and provincial border issues.)
2. The removal of unnecessary competition between and among municipalities is needed.
3. The outward leakage of resources, both human and economic, needs to be curtailed
4. There needs to be a clear allocation of integrated development planning responsibilities
5. Protection of resources is required, including high potential agricultural areas, environmentally sensitive areas and access to tourism facilities and amenities.

2.5 Local Context

Emfuleni

Emfuleni functionally links to Pretoria and the Free State. Areas of Sasolburg and Vaalpark in the Free State are economically linked to Emfuleni. In addition, the Gauteng Spatial Development Framework

has identified Vereeniging and Vanderbijlpark as important urban development nodes of provincial importance. These nodes are to be linked through rail and road networks. Emfuleni road and rail infrastructure is well developed; the major roads and rail lines traversing the area include the following:

- The N1 linking Pretoria with the Free State continuing to Cape Town
- The K178 linking Vereeniging with the N1 and the North West Province to the west
- The K53 linking Vereeniging in the south with Johannesburg in the north
- The K59 linking Vereeniging with De Deur, Walkerville and Johannesburg to the north
- The rail line that links Vereeniging and Johannesburg to the north.

The spatial structure of Emfuleni is such that the non agricultural and tourism land uses, namely commercial, industrial, residential and educational activities, are concentrated in a triangle formed by Vanderbijlpark, Vereeniging and Sebokeng. The agricultural activities are concentrated in the west of the municipality. Tourism activities and facilities are concentrated along the Vaal River.

Midvaal

Midvaal Local Municipality is located between Emfuleni in the west and Lesedi in the east. The municipal area straddles the banks of the Vaal River and the Vaal Dam in the south and extends to the borders of Johannesburg in the North West and those of Ekurhuleni in the north east.

Major national and provincial roads traversing the municipal area include:

- The R59, a north/south route that links Vereeniging with Alberton and the N12 in Johannesburg. This route is situated in the central part of Midvaal Local Municipality area.
- The N1, which is the major national north/south National Road linking Messina, on the northern border of South Africa, to Cape Town in the south and which passes the Midvaal area adjacent to the western boundary of the municipality.
- The N3, which is the major transport link between Gauteng Province and Ethekewini (Durban) and which passes through the Midvaal area a few kilometres to the north-east border of the municipality;
- The R82, a secondary north/south route linking Vereeniging and Johannesburg via Walkerville, situated in the western parts of Midvaal.
- The M61, a secondary north-south route running parallel to the R59 linking Vereeniging and Alberton via Meyerton, Randvaal and Klipriver.
- The R42, which runs east/west through Midvaal and links Meyerton with Heidelberg and the N17 in the Lesedi Local Municipality.
- The R551, an east/west route between the N1 and the Suikerbosrand Nature Reserve. This road merges with the R42 at the Nature Reserve.
- The R550, an east-west link between the N3, R59 and R82 in Midvaal.
- The R54, which links Vaal Marina to the R82 in Midvaal

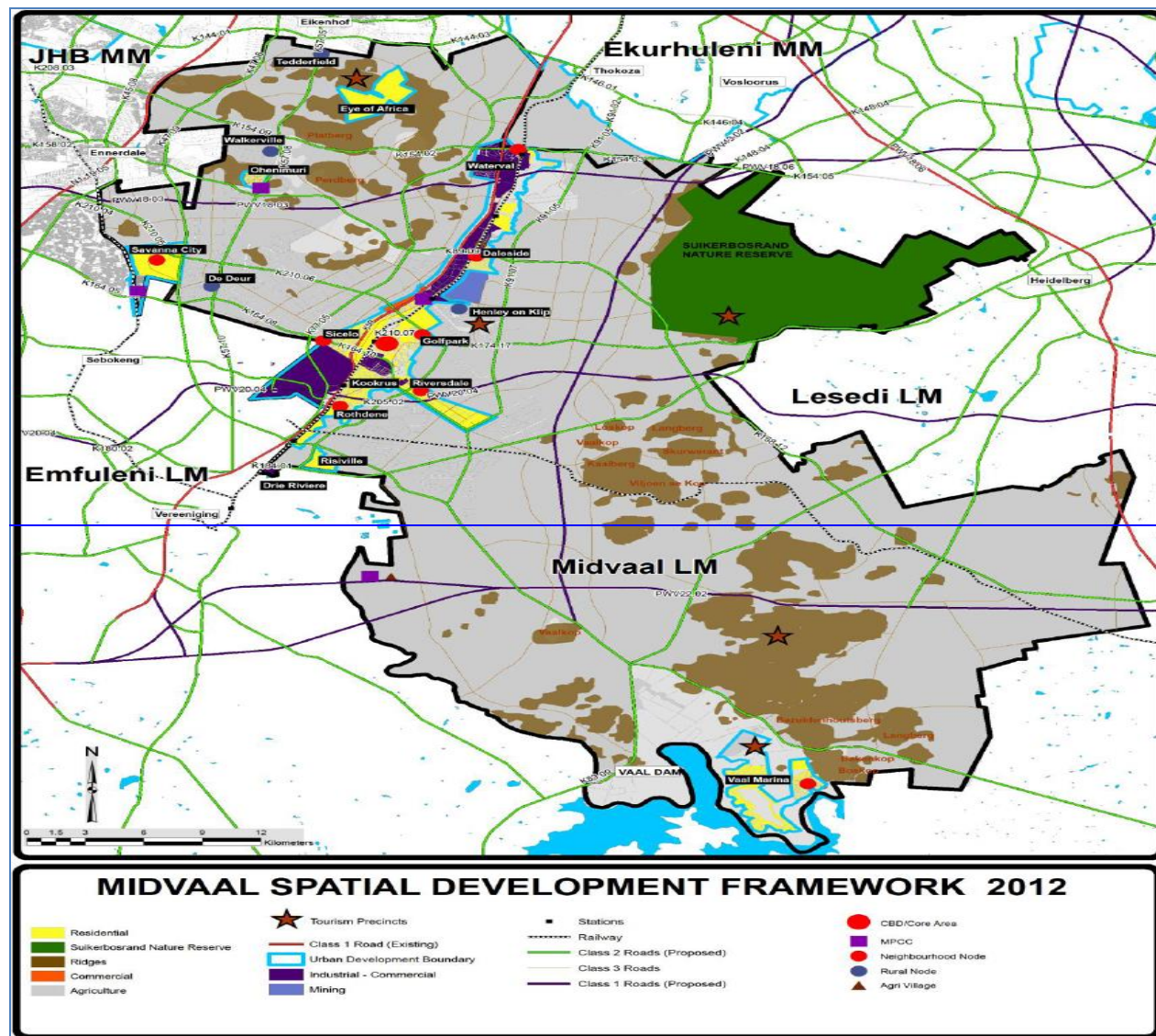
Midvaal is largely rural/agricultural in nature. Suikerbosrand Nature Reserve and the Vaal Dam are significant natural features and important conservation/environmentally sensitive areas in the Municipal Area.

Development is concentrated in the north eastern areas, occurring around and along the R59 in the east and the R82 in the west. Urban nodes occurring along these routes include:

- R59: Waterval, Randvaal, Henley-on-Klip and Meyerton.
- R82: Tedderfield, Walkerville, Savannah City and De Deur.

The Gauteng Spatial Development Framework has identified the importance of the R59 corridor to link Johannesburg, Ekurhuleni, Meyerton and Vereeniging. The close proximity of Johannesburg to

Midvaal, linked by the R59, R82, M61 and N1, has contributed to the development of residential areas in the north of Midvaal as dormitory areas for people working in Johannesburg. Recently industrial/commercial areas have also developed in the northern part of the Midvaal Municipality adjacent to the R59 route, which takes advantage of the accessibility, low land costs and proximity to the Johannesburg, Tshwane and Ekurhuleni Metropolitan areas. Areas of strategic development are mainly focusing on future development along the R59 corridor, Henley-on-Klip, Vaal Marina/Mamello, De Deur, Walkerville and Savannah City. In addition, the densification of existing urban areas and emerging areas such as Riversdale is a key priority for the Municipality.



Lesedi

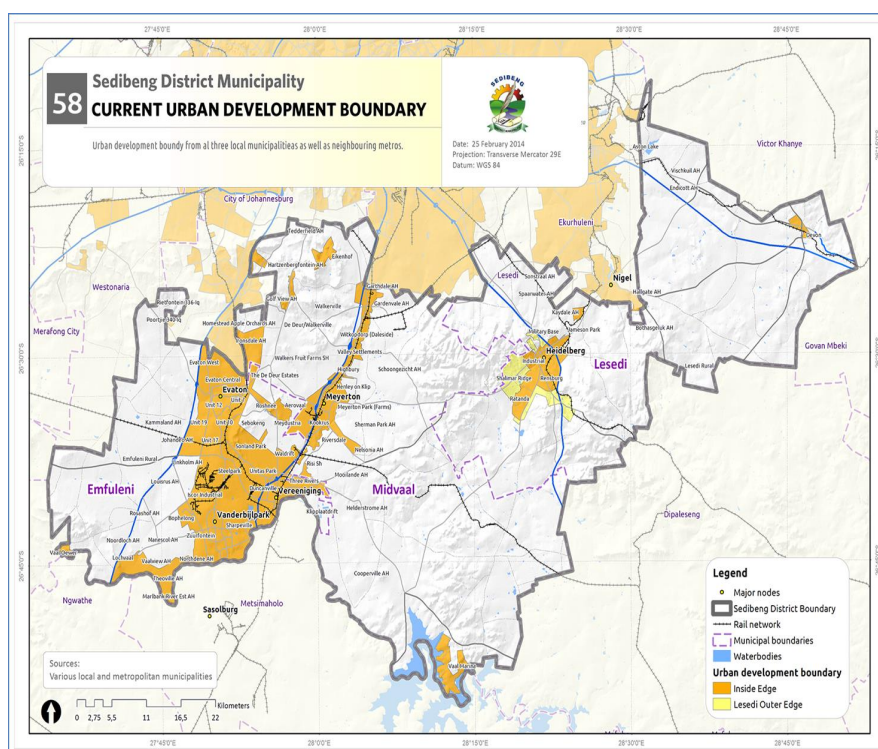
Lesedi Local Municipality is located in the south eastern part of Gauteng Province. The municipality has a land mass of 1 042 km² and is traversed by the N3 and N17 national roads. The N3 is the main link between Gauteng and Durban/EThekweni in KwaZulu Natal (KZN), whilst the N17 serves to link Johannesburg to the Sasol-Secunda industrial node, KZN and Swaziland further east.

Major provincial roads traversing the municipal area include:

- R42 that links Heidelberg with Vereeniging to the south-west and Nigel to the northeast
- R29 that runs parallel to the N17
- R549 that links Heidelberg with Vaal Marina and the Vaal River in the south.
- R550 that runs east-west, linking Nigel with Devon
- R23 that links the area with Balfour in the south east and Benoni to the north.
- R51 linking Nigel with Balfour
- R548 linking Balfour with Devon
- R103 that runs parallel to the N3 freeway.

Lesedi is largely rural/agricultural in nature, with Heidelberg/Ratanda and Devon/ Impumelelo serving as the main urban nodes. A large number of people in these urban areas work in Springs and other areas of Ekurhuleni outside of the District.

The National Development Plan and the Gauteng Spatial Development Framework have identified the N3 corridor as one of the main economic corridors in the country with a huge economic potential spinoff. The Lesedi SDF has also indentified an "Economic Corridor" (the subject of the Lesedi Nodal & Corridor Study 2009) and a "Tourism Corridor" along the R42. Population density is of the Municipality is relatively low at 95.5 people per km².



2.6 Hierarchy of SDFs

The SDF is structured in a hierarchical manner to provide plans that will guide the municipality with guidance for development and land use control. The plans will be the following:

- The Sedibeng District Spatial Development Framework, which should be regarded as a strategic tool, providing broad spatial direction and context to development in the district as a whole.

- Municipal Spatial Development Frameworks, which are detailed plans and aligned with the district SDF and which will contain the local spatial objectives and strategies. Nodes and corridors will also be more detailed and may have a different priority in terms of the local plans.
- Precinct Development Plans, which are development policies/land use plans for specific areas within local municipality, and are refinements of the SDF proposals and policies. A number of areas within the local municipalities, which are subject to development pressure and are of strategic importance, requiring detail planning.

3. Development Issues

The identified main development issues in the Sedibeng District can be summarized as follows:

3.1 Nature of the area

Sedibeng District can be categorized as an area with low population densities compared to the rest of Gauteng, which has serious implications in terms of cost effective service delivery. The towns in the district are far apart. Due to the long distance and low population densities, infrastructure and social service facilities provision to the rural communities, which make up 33% of the total population, are very expensive, and innovative ways to provide basic services to these communities must be sought. The bulk of municipal service provision is concentrated in the urban areas.

3.2 Good urban services Infrastructure

The existing services infrastructure in the urban areas of the district is reasonably good, and has spare capacity to accommodate further urban development. Services backlogs are experienced in certain areas, while services upgrading is also required in certain areas, notably the previously disadvantaged township areas.

Future urban development should be concentrated in those infill/densification areas where spare bulk services capacity is already available. The unavailability of infrastructure such as sewer hampers the future growth potential of the area and will be a priority to be addressed.

3.3 Economic Stagnation

This GEGDS explains the strategic interventions by which Gauteng will work to make this innovating, green and inclusive economy a reality. The strategic interventions spelled out in this document are organised into 5 'strategic pillars'. The five pillars are:

- Transforming the provincial economy through improved efficiency (economic dimension);
- Sustainable employment creation (economic dimension);
- Increasing economic equity and ownership (equality dimension);
- Investing in people (social dimension); and
- Sustainable communities and social cohesion (social dimension).

These 5 pillars are designed to ensure convergence between the economic and social strategies of government, underpinned by environmental strategies to ensure sustainable resource usage. The pillars assume a strong, developmental state able to intervene to shape the economy that the province needs. Amongst other things a developmental state means strong cooperative governance and coordinated government policies that deal effectively with complex, overlapping mandates that wrap services around the people in the province who need government to work cohesively on their behalf. This GEGDS takes for granted that other policies and strategies being generated in the province address social development, environmental sustainability, and state capacity and co-operation in more detail. This strategy does not displace these other policies and strategies. However, some of the pillars refer to what is expected from other strategies in order for the province to achieve the right kind of economic development.

Economic growth in the district during the last few decades has failed to keep pace with population growth, and this has resulted in a general decrease in the standard of living. The spatial manifestation of the growing poverty in the area will include general urban decay, growth in informal settlements, decreasing service levels, increased informal economic activity, etc. The local economy is overly dependent on the heavy industrial sector [Arcellor Mittal, BHP Billiton, Scaw Metals etc.] and economic diversification is urgently required. Economic sectors that show potential for future growth include tourism and agriculture, and investment into these sectors should be actively promoted. Economic growth is vulnerable to fluctuations in the Manufacturing sector due to the high dominance of this sector in the economy. Alternative manufacturing activities related to the green economy should also be considered. There are also opportunities to include manufacturing of pharmaceutical products in order to reduce the dependence on the heavy industrial sector.

3.3.1 District Economic Performance

The economic expansion of the District is a complex matter and is dependent on a number of factors, many of which are beyond the control of individuals and beyond the influence of any form of District or local planning. However, it is clear that good planning can have a direct effect on the development and expansion of the economy.

3.4 Socio-Economic Disparities

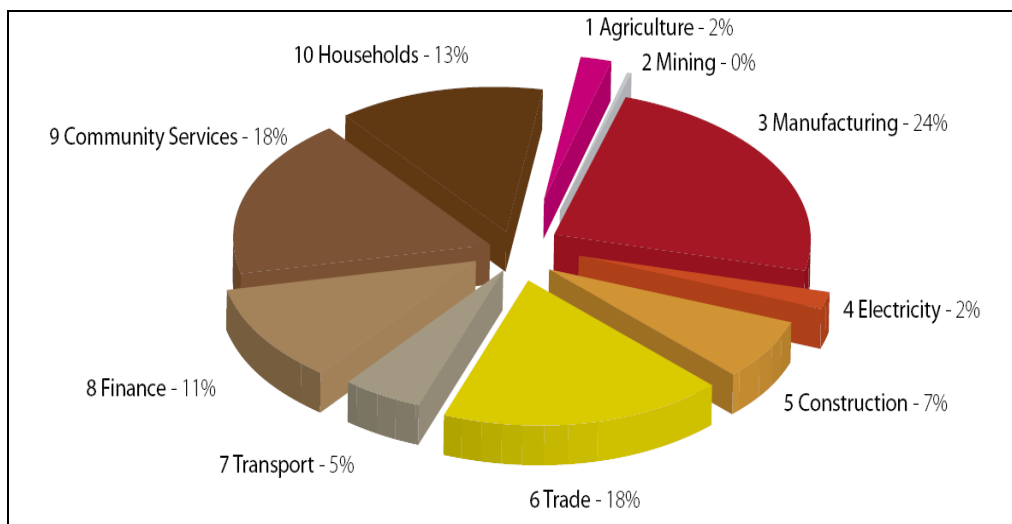
There are huge socio-economic disparities between the different communities in the district, with high levels of poverty prevailing in the previously disadvantaged township areas. These disparities should be addressed as part of a holistic development strategy to be followed by the district and local municipalities. Public investment initiatives should favour those projects that will result in upliftment of the previously disadvantaged communities and narrowing the gap between these communities and their more affluent neighbours.

4. Economic Sectors

4.1 Manufacturing

The secondary sector (in particular manufacturing) and the tertiary sector (in particular community services) provide the major economic activities of significance in the District. This is reflected in the employment per sector, as illustrated below.

Sedibeng District Employment per Sector



4.2 Industrial & Commercial Development

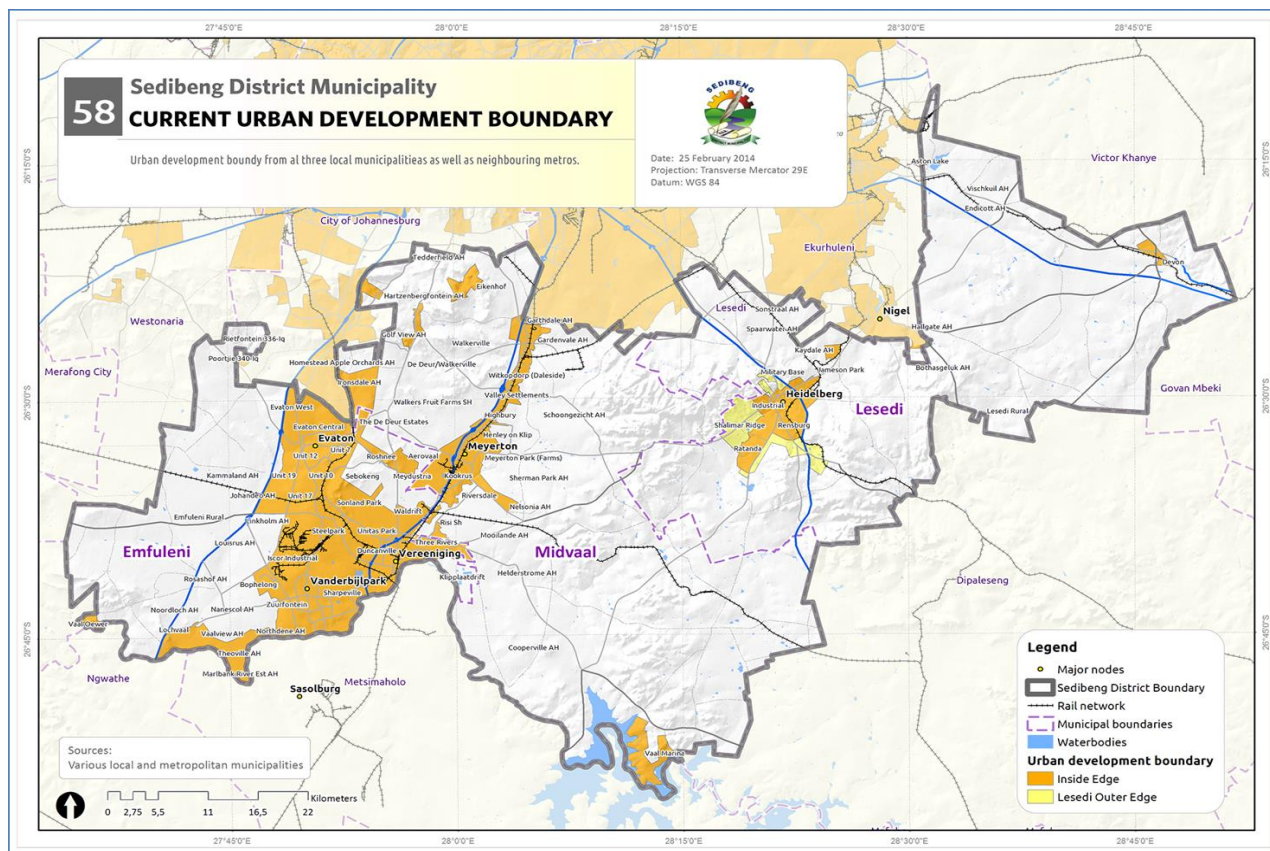
Industrial and commercial activities in the secondary and tertiary sectors, including manufacturing, take up a significant amount of land in the District. The main industrial activities occur in the "triangle" between Vereeniging, Vanderbijlpark and Sebokeng. This Triangle has been recognised and included in the Gauteng Spatial Development Framework 2011 together with the R59 economic corridor. The R59 economic corridor currently extends from the new Heineken Brewery in Klipriver through Samancor to Meydustria and has the potential to expand in both directions. It is estimated that industrial and commercial land has increased from 3 920 hectares in 2004 to only 4 014 hectares in 2010 (0.8% to 0.9%), which is an insignificant change over six years. The developments that have taken place, such as the Heineken Brewery, and the planned Pick n Pay Distribution Centre at the southern end of this corridor, can be directly linked to the availability of infrastructure as well as the proximity to the Johannesburg, Ekurhuleni and Tshwane Metropolitan areas to the north.

4.3 Tourism

The Sedibeng District has a number of areas with intrinsic potential for tourism, including areas such as the Suikerbosrand Nature Reserve, the Vaal Dam area and along the Vaal River and numerous historical and other sites. Yet Tourism does not make an appreciable contribution to the economy.

Some of the planning documents, such as the Emfuleni SDF 2012-2017, have identified the concept of a River Corridor and the Midvaal IDP 2012-2013 recognises the area around the Vaal Dam and lists the potential tourism sites. Lesedi has identified the R42 as a Tourism Corridor in their SDF.

There exists a major potential for tourism around the Vaal Dam and along the Vaal River. The development of these areas is closely related to appropriate policy and the prevention of pollution of these water sources, which are the major supplier of potable water in Gauteng.



4.4 Agriculture

Sedibeng has high agricultural potential land and is an important agricultural resource for Gauteng. The area under commercial farming in the District has decreased from 33% to 32.6% from 2004 to 2010. This decrease has been attributed to many factors, including previous droughts and veld fires in that same period, which reduced the productivity of the land. However, this does not explain the continued decline in this sector as a contributor to the District Economy and why the land under commercial farming has remained at about 33% for over 10 years. The majority of current farming is large scale commercial farming across a range of agricultural products. Significant potential exists for increasing farming activities and agricultural product beneficiation, which is dependent on, amongst other factors, access to finance, markets, and water and waste water sanitation services and, in particular, appropriate institutional arrangements, support and strategy. The existence of large areas of high potential agricultural land in the District, together with the National Development Plan and Gauteng Economic Growth and Development Strategy, show the need to focus on Rural and Agricultural Development and Food Security.

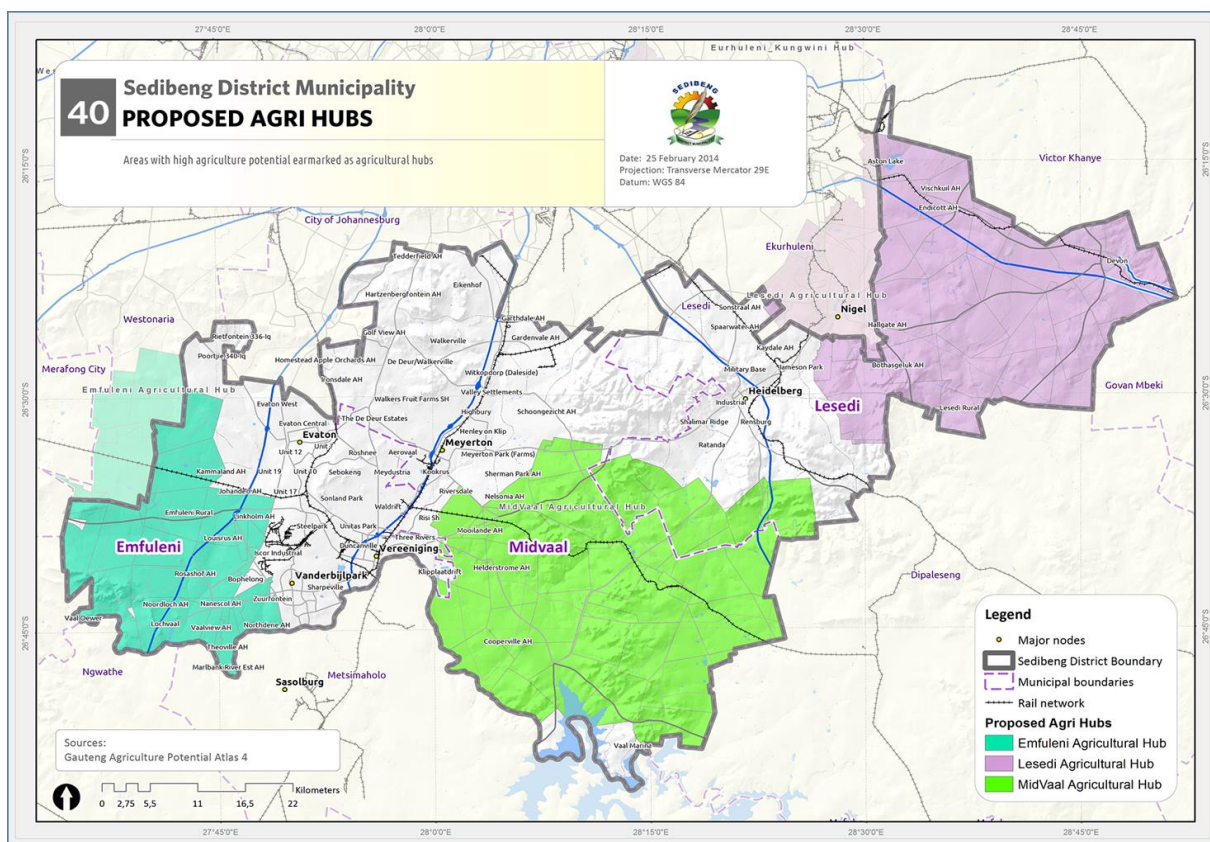
The District is well known for its animal production. The Lesedi area, in particular, produces the largest variety of animal products in the District, including beef, mutton, lamb, poultry and milk. Other agricultural activities that take place within the District are crop production, including maize, grain, ground nuts, dry beans, sunflower seeds, wheat, sorghum, soya and vegetation. The GVA of the agricultural industry has decreased by 20.3% between 2006 and 2010.



Emfuleni has the highest agricultural potential in its south western area, which is in the area of Lochvaal Barrage and Vaal Oewer. Sonlandpark and Patriotsfontein are also areas within the municipality that have high agricultural potential.

The Midvaal Local Municipality has high agricultural potential in areas between the Suikerbosrand Nature Reserve and Klipriver. These areas have intensive commercial crop cultivation, including dry land and irrigated crops.

The Gauteng Department of Agriculture (GDARD) has also identified Emfuleni as a Provincial Agricultural Hub, which reinforces the proposed hubs in the Sedibeng IDP and the Sedibeng District IDP has recognised the need for a focus on agriculture and has proposed a number of Agricultural Hubs, as illustrated on the map below.



There are a limited number of agricultural projects currently in operation within the District that could be a catalyst for further development of this sector, such as:

- The Bantu Bonke project, which is supported by Rand Water
- The Vereeniging Fresh Produce market
- Tokolohong and KwaZenzele Agri-villages, which are in the Lesedi Municipal area and are intended to create job opportunities for residents in the area.

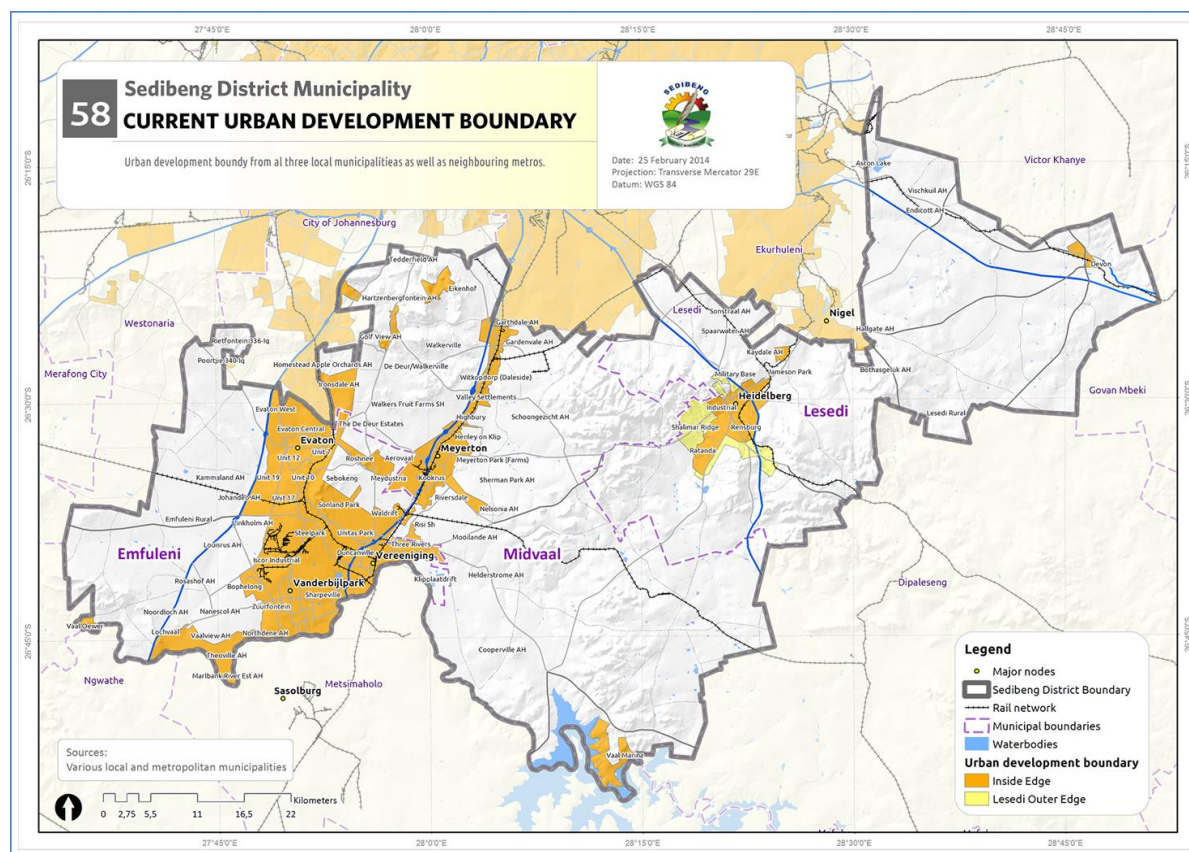
A major concern is that although the high potential agricultural land and agricultural hubs have been identified, the key strategy remains the “protection” of these areas. This results in stopping all development in these areas as opposed to providing appropriate support and facilitation to enhance and build this sector. Food security is a national priority, the addressing of which, will require creative approaches that benefit all parties involved.

Appropriate empowered institutional structures, funding and strategy are needed to drive the development of this sector.

4.5 Vacant Non Productive Land within the Urban Boundary

Currently, approximately 98 000 hectares of developable land is vacant in the Sedibeng District, of which 6 200 hectares is within the current Urban Development Boundaries. This effectively sterilizes almost 92 000 hectares of developable land due to the lack of infrastructure or other reasons. The majority of currently developable land within the urban development boundary is in Emfuleni (76%) followed by 18% in Midvaal and the balance is in Lesedi. Part of this concern is that large parcels of potentially economically productive land parcels are in the hands of a few individuals or companies.

Land ownership remains a very emotive and serious issue and current land reform mechanisms are viewed by many as slow and ineffective. Mechanisms need to be sought for creating benefits for all parties in making this land available for development. This could, for example, include skilling people in the agricultural sector, while allowing owners to develop parts of the land parcels with high development rights with conditions relating to development of the balance of the land. The current Urban development boundary is illustrated below.



4.6 Economic Key Issues

The economy of the Sedibeng District is not performing well relatively to other areas of Gauteng. This is despite no location disadvantage, available developable land, high potential agricultural land, tourism facilities, amenities and relatively well developed road and other infrastructure.

A major constraint for the economic growth of the area is the lack of sanitation capacity.

The GEGDS recognises the need to address unemployment and poverty, which are major factors in the area, in order to develop the economy as outlined in the extract alongside.

Projects/actions that appear, from the analysis conducted, to be needed in the District include:

- Establishing an Agricultural Hub in the Emfuleni Local Municipality in the high potential agricultural area within the south-western portion of the Municipality. This will create job opportunities and assist in reducing the high unemployment rates within this municipality;
- Establishing an empowered agricultural institution capacity in the District;
- Introducing new recreational and tourism activities around the Vaal Dam, which is currently under utilised;
- Extending the rail network into Emfuleni towards the Agricultural Hub for transportation of products to markets;
- Creating a robust economic and institutional relationship between Sasolburg (within the Metsimaholo Local Municipality) and Vanderbijlpark (within the Emfuleni Local Municipality) as they are economically functionally linked to each other; and
- Establishing mechanisms that benefit owners and potential end users for releasing large parcels of potentially economically productive land for development.

The key economic issues for the expansion of the Sedibeng District Economy include:

1. Diversifying the economy to reduce reliance on the manufacturing and services sector.
2. Building on the intrinsic economic resources of the agriculture and tourism sectors across municipal boundaries through District-wide strategy and planning.
3. Addressing the lack of sanitation services.
4. Reviewing current policy and guidelines that restrict tourism development along the Vaal River and other high potential economic activities
5. Considering the Sedibeng economy as a component of the Gauteng City Region
6. Focussing commercial and industrial development within the "development triangle", identified economic corridors and in commercial/industrial nodes.
7. Creating planning and other mechanisms that benefit all parties for releasing potentially economically developable agricultural and other land currently in private sector ownership for development.
8. Reducing the domination of and dependence on Emfuleni for jobs and services.
9. The provision of services where the majority of the population resides (Sebokeng/ Evaton) and other high density areas.
10. Protection of high potential agricultural and environmentally sensitive land while supporting and facilitating appropriate sustainable development of these areas.
11. Support of the proposed agricultural projects to create jobs within the sector to reduce the current unemployment rate.
12. Development of a job creation policy, strategy and support structures for the entire District.

5. Environmental Perspective

There are a number of major environmental constraints and opportunities in the district, which should be taken into account in the planning for future development in the area. Environmental constraints include the high levels of pollution, especially in the western parts of the study area, the visual unattractiveness of certain parts of the study area, adverse environmental conditions in the township areas.

Environmental opportunities in the district include the existing nature reserves [Suikerbosrand and Alice Glockner], the various conservancies and watercourses through the study area, especially the Vaalriver, Kliprivier and Vaal dam, the Suikerbosrand ridges, and the agricultural potential of the study area.

5.1 Environmental Areas

The Sedibeng District Municipality contains several sensitive areas, which range from highly sensitive areas, including areas with “red data” fauna and flora, nature reserves, ridges, dolomite areas and wetlands, to non-sensitive areas. The District contains a number of environmentally well preserved and untouched areas to seriously impacted areas such as open cast mining, unrehabilitated quarries and polluted ground water, wetlands and soils. Spread throughout the District are many highly sensitive areas that have been classified in terms of the standard C-Plan categories, ranging from “ecological support areas” to “irreplaceable”, “important” and “protected areas”.

Ecological Support Areas

These areas are mainly located within the north-eastern parts of Lesedi and towards the south-eastern parts of Midvaal. A complicating factor is that some of these areas are located within areas that have been found to have high agricultural potential.

Irreplaceable Areas

These areas, by definition, cannot be recovered once they are lost and are highly vulnerable and must be protected from encroachment by development. They are mostly found in the north-eastern parts of Lesedi and in the southern parts of Midvaal.

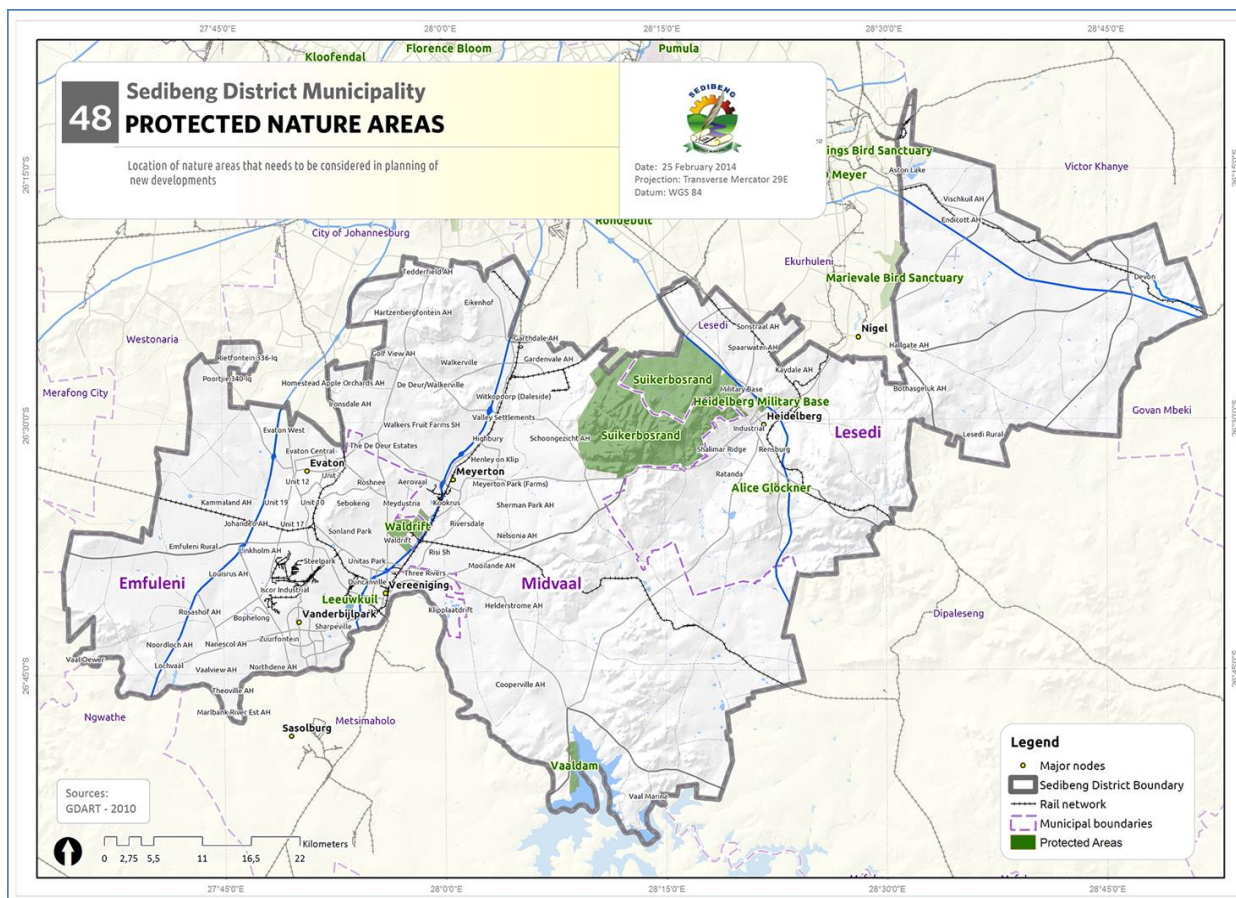
Important Areas

These areas are habitats for certain environmentally important species and although they are widely spread throughout the District, they are mostly found within Midvaal and Lesedi.

Protected Areas

These are recognised conservation areas that are set aside primarily for nature and biodiversity conservation. Protected Areas are important tools in managing the conservation of species and ecosystems. Within these areas, a range of services are provided that are essential to sustaining these valuable environmental and ecological resources. These areas include Suikerbosrand Nature Reserve, Alice Glockner Nature Reserve, the Kliprivier, Vaal Dam and the Vaal River.

The above areas are illustrated in the following Map.



5.2 Environmental Analysis

The Suikerbosrand Nature Reserve is located on the north-eastern edge of Midvaal and crosses the municipal boundary into the north-western portion of Lesedi. The Nature Reserve, a managed entity to ensure protection of the ecosystem, is one of the areas in Sedibeng that has tourism potential yet is under threat from urban sprawl as developers have developed low-cost informal housing close to the northern boundary. The Suikerbosrand Nature Reserve has ridges at an altitude of 1500m to over 1800m above sea level, which is the highest point in Gauteng Province. The Alice Glockner Nature Reserve is located in the south of Heidelberg in Lesedi. The reserve is known for its Heidelberg Copper Butterflies and its flora and fauna.

The District is currently facing serious pollution challenges that include air, soil and water pollution. The District is generally characterised by poor air quality, particularly within the western and central parts. The river systems and water bodies are polluted by the mining and industrial activities and often by sewage spills/overflow. The Kliprivier is one of the most polluted rivers in Sedibeng, as a result of mining and industrial activities in the upper catchments, outside the borders of Sedibeng. (Strategic Environmental Focus, 2008). The Kliprivier provides a habitat to birds and other small animals. The Vaal Dam is affected by pollution from urban and industrial run-offs that drain into the dam. The Vaal Dam is currently the most important water source in Gauteng, with a capacity of 2 536 million cubic metres. The water from the Vaal Dam supplies the mining, industrial, agricultural and other activity sectors within the Region, in Gauteng as well as in Rustenburg. Pollution is mostly found within the industrial areas of Vanderbijlpark, Vereeniging, the Heidelberg industrial area, informal settlements, slimes dams, close to waste water treatment works and on landfill sites.

Numerous Red Data species have been identified in the District and are considered to be in danger of being negatively affected. These species include bird, bullfrog, and invertebrate and plant species.

A very serious concern is the lack of effective environmental law enforcement, which allows the pollution of the air, water and soil in the District to continue.

6. Infrastructure Perspective

6.1 Water & Sanitation

The Sedibeng District Municipality's water and sanitation services are distributed by the Municipalities at the local level, however, bulk water is supplied to each Municipality by Rand Water.

The Sedibeng Regional Sanitation Scheme (SRSS), as currently envisaged, consists of various components, including a new waste water works, upgrading of the current Sebokeng works, a new pump station, new rising mains and a new gravity main outfall.

Emfuleni is limited to extracting up to 0.2 Ml/day of water from the Vaal River whilst Rand Water supplies 205Ml/day. The Emfuleni Local Municipality has nine reservoirs and a small water treatment plant. The Municipality provides two types of sanitation systems, the flush toilet, which connects to the sewer network commonly found in urban areas, and ventilated pit latrines common in informal settlements. Emfuleni has 3 wastewater treatment works, namely, Sebokeng, Rietspruit and Leeuwkuil wastewater treatment works. The Sebokeng wastewater treatment works is the largest in the area and has a capacity of 119Ml/day. The other two need to be upgraded and rehabilitated.

Lesedi water network system consists of seven distribution points in Devon, Nigel, Bergsig, Rensburg, Ratanda and Springs. The current water supply is sufficient and there is capacity to accommodate future development. The Endicott/Vischkuil/KwaZanele area is presently not fully developed. However, there is currently sufficient supply for the current development and future developments provided that they are not high density developments. Lesedi Local Municipality has one main sewer system, the Ratanda Water Care Works (RWCW), which is located on the south western end of the municipal area. The drainage area consists of several sub-basins, Bergsig, Overkruin, Heidelberg, Rensburg, Shalimar Ridge and Ratanda. Devon/Impumelelo has waterborne sewerage reticulation.

Midvaal main supply points are Meyerton, Ohenimuri and Vaal Marina. The Midvaal's water and sanitation supply is currently under pressure and may not be sufficient to provide adequate supply to the currently envisaged developments, unless services are accessed from the adjacent municipalities.

6.2 Electricity

From information currently available, it is evident that sufficient electrical capacity is available for current and planned developments. The Sedibeng District Municipality's electricity is mainly supplied by ESKOM, with a few areas supplied by the relevant local authorities.

6.3 Road Transport Network

The Sedibeng District Municipality has infrastructure for 3 modes of transportation, namely road, air and rail.

Sedibeng District Municipality has a relatively well developed road transport network.

A Bus Network operates on the following routes:

- 1) Vereeniging to Sebokeng, along the K59 and the K45 routes.

- 2) Vereeniging to Meyerton.
- 3) Evaton to Meyerton

Mini-bus taxi networks operate between the CBDs throughout the municipal areas. These routes run mostly between the CBDs into residential and industrial townships.

National Roads

National roads in the District are:

1. The N3 national freeway, which connects Gauteng, Free State and KwaZulu Natal.
2. The N17 national road, which links Gauteng, southern Mpumalanga, KwaZulu Natal and Swaziland.

Provincial and Municipal Roads

The provincial and municipal roads for each of the local municipalities are as listed below per municipality:

Lesedi Local Municipality

1. The R42 links Heidelberg with Vereeniging to the south-west and Nigel to the north-east
2. The R29 runs parallel to the N17
3. The R549 links Heidelberg with Vaal Marina and the Vaal River in the south.
4. The R550 runs east/west linking Nigel with Devon
5. The R23 links the area with Balfour in the south-east and Benoni to the north
6. The R51 links Balfour with Devon
7. The R103 runs to the N3 freeway.

Midvaal Local Municipality

- The R59, north/south route links Vereeniging with Alberton and the N12 in Johannesburg
- The R82 north/south route links Vereeniging and Johannesburg via Walkerville
- The M61 north/south route runs parallel to the R59, linking Vereeniging and Alberton via Meyerton, Randvaal and Kliprivier.
- The R42 east/west route through Midvaal links Meyerton with Heidelberg.
- The R551 east/west route between the N1 and the Suikerbosrand Nature Reserve
- The R550 east/west route between the N3, R59 and the R82
- The R54 route linking the Vaal Marina to the R82
- The K154 east/west route between R82 and R59

Emfuleni Local Municipality

1. The K178 route links Vereeniging with N1 and the North West Province to the west
2. The K53 route links Vereeniging in the south with Johannesburg in the north
3. The K59 route links Vereeniging with De Deur, Walkerville and Johannesburg to the north.

Corridors

Two main corridors exist in the District namely:

1. The N3 south corridor, which links Johannesburg, Ekurhuleni and Heidelberg. This corridor was identified by the Gauteng Spatial Development Framework.
2. The R59 corridor, which links Johannesburg, Ekurhuleni, Meyerton and Vereeniging.

6.4 Air Transportation

There are a number of private air transport services that operate through the following airfields:

1. In Lesedi there is a small private airfield which is situated south of Bergsig. This airport is largely utilised by farmers who have built the airstrips.
2. The Aeroval Airport, situated on the boundary between Midvaal and Emfuleni, has two runways and accommodates approximately 64 aeroplanes.
3. The Tedderpark Airport, situated in Midvaal, is privately owned and is used mostly for recreational purposes. The Tedderfield Airport provides a training academy for pilots.
4. The Vanderbijlpark airport is located in Bophelong in Emfuleni.

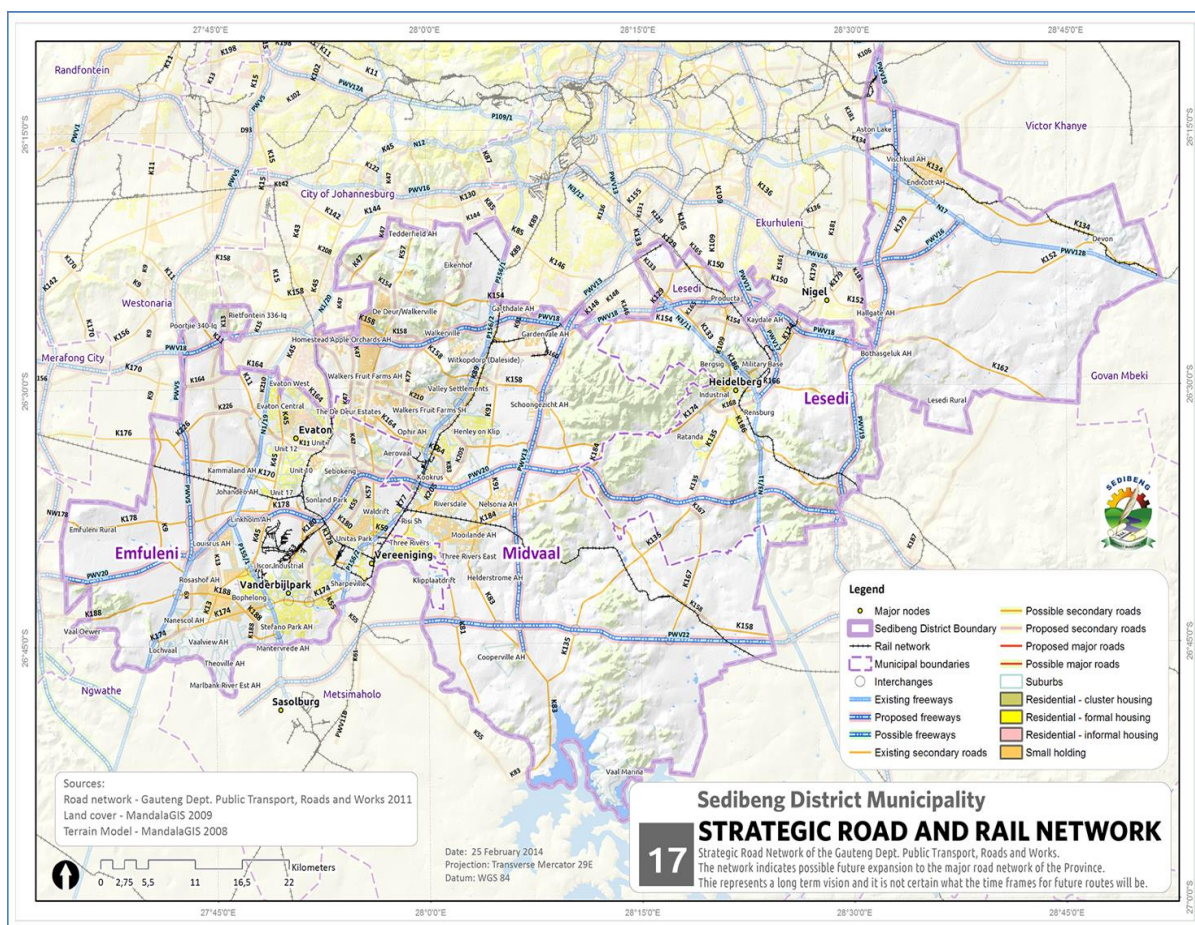
6.5 Rail Transportation

Rail transportation infrastructure is well developed within the Sedibeng District Municipality.

There are two railway lines in Lesedi Municipality. These are the railway line that runs parallel to the N17 through Devon and the rail linkage between Ekurhuleni with Belfour that runs through to Heidelberg. Both of these are freight lines.

The main railway line in Midvaal runs parallel to the R59 from north to south. It connects Vereeniging with Germiston and Johannesburg.

In Midvaal there is an east/west line which is used for freight only. A further railway line, running through Vereeniging, Sebokeng and Orange Farm, is used as a passenger rail line.



6.6 Infrastructure Key Issues

Infrastructural services are provided mainly in urban areas while there is a shortage of services within informal settlements. The existing infrastructure is, in general, old and overburdened and needs rehabilitation and upgrading. While the site for the Regional Sewer Scheme has been identified and the upgrading of existing works has commenced, the excess effluent is finding its way into the rivers and wetlands, creating serious environmental and health problems.

The Sedibeng District Municipality has good quality road and rail networks that extend into other provinces, creating linkages between Sedibeng and other areas. The proposed R59 and N3 corridors present development opportunities at the District.

The Key Infrastructure Issues can be summarised as follows:

1. Lack of services in rural and informal settlements.
2. Pollution problems, especially from overflowing sewage and heavy industry waste.
3. The presence of pit latrines that may add to pollution.
4. Shortage of east/west road networks.
5. Ageing road infrastructure, especially in Emfuleni.
6. Low threshold for services such as rail, and public transport such as busses.

7. Spatial Structure

7.1 Structuring Elements

In order to achieve sustainable development, it is imperative that all parties (public sector, private sector and end users) involved in development, have an agreed common vision and strategy for the Spatial Structure of the District. To this end it is important that there is a common Vision, Objectives and understanding of the preferred Spatial Structure of the District. This requires agreement on "Structuring Elements".

The Sedibeng District Municipality 2012-/13-2016/17 Integrated Development Plan (IDP) adopted a set of development principles and objectives that should inform structuring elements for spatial planning in the medium to long term. The following principles were adopted:

Sustainability

Development is to be implemented in a manner that ensures sustainability of environmental resources while creating opportunities for future generations.

Efficiency

Efficient use of resources is to be achieved through a robust urban form and structure, managed growth, based on availability of infrastructure and interconnectivity between facilities.

Accessibility

Accessibility is to result in the enhanced ability of residents to access various opportunities with reduced costs.

Spatial Development Objectives

The following spatial development objectives were adopted by the IDP for the District:

7.1.1 A Continuous And Sustainable Open Space Network

The creation is required of an uninterrupted open space network that utilises the ridges, rivers and nature reserves including the Suikerbosrand and the Vaal river area as the key elements within the system.

7.1.2 A System Of Functionally Defined Activity Nodes

The main activity node is currently Vereeniging/Vanderbijlpark, with Meyerton in Midvaal and Heidelberg/ Ratanda in Lesedi being secondary nodes. Rural services nodes are located in areas throughout the District.

7.1.3 Linkages

The main roads, such as R29, R42, R59, R82, R54 and R553 should be optimised to link different areas. These routes should promote mixed-use high density development.

7.1.4 Urban Development Boundary (UDB)

UDBs are to be used to prevent urban development sprawl, to promote more compact urban development and to protect the agricultural and ecological potential of the rural areas. Future urban development is to be within the UDB to ensure infill and densification.

7.1.5 Existing Major Development Opportunities

Opportunities for development around Suikerbosrand, the Vaal River and along the R59 are to be sought and utilised.

7.1.6 Corridors

The R59 and N3 corridors should be enhanced as well as along other major routes by promoting high density development along and at main public transport links (road/ rail).

7.1.7 Services

Upgrading of services is to be focused primarily on previously disadvantaged communities. The strategic concept is to focus on existing strengths and development opportunities whilst addressing areas of critical need through building on urban and rural strengths. There should also be high order investment (infrastructure, housing and economic enterprises) in the urban core areas as well as in upgrading existing rural settlements.

7.1.8 Urban Development Focus Areas

The identified focus areas include:

1. Vereeniging/ Vanderbijlpark
2. Meyerton CBD
3. N3 zone of opportunity
4. R59 corridor

7.1.9 Precincts

Identified Precincts include:

1. Government Precinct
2. Fresh Produce Market Precinct
3. Doornkuil Precinct
4. Waterfront Precinct

7.1.10 Upgrading Of Existing Settlements

The settlements identified for upgrading are:

1. Heidelberg/Ratanda
2. Devon/ Impumelelo
3. Vischkuil/ Endicott
4. Tshepiso North Ext 3 & 4
5. Sonderwater
6. Boipatong
7. Lakeside Ext 4
8. Sebokeng Ext 24
9. Lakeside Proper

7.1.11 Development Nodes & Corridors

The key structuring elements include development nodes divided into primary, secondary, tertiary, nodes, zone of opportunity, development corridors and mobility corridors.

- Primary Nodes are: Vereeniging and Vanderbijlpark CBDs.
- Secondary Nodes are: Meyerton and Heidelberg

- Tertiary Nodes are: Vischkuil / Endicott, Devon/ Mpumelelo, the Nampak/ Everite area Sebokeng (vicinity of the hospital/ rank) and Evaton (along the Golden Highway).
- Zones of Opportunity are at the intersection of N3 and R42 for mixed retail development.
- Development Corridors are: The R59 (between Meyerton/ Vereeniging), the N17 Freeway (intersection N17/ R24 and N17 / R550), and the N3 Freeway (intersections with R23, R42 and R550).
- Mobility Corridors are: The R54 (between Sebokeng and Vereeniging), the R82 (between Vereeniging and De Deur) and the R42 Route.

7.2 Lesedi Municipal Area

Lesedi municipality adopted the following structuring elements for its area:

Development Nodes

Heidelberg / Ratanda serves as a secondary node for District purposes while it is considered to be a primary node for the local municipal area. Vischkuil / Endicott, Devon /Mpumelelo serve as tertiary nodes for the District while they serve as secondary nodes for the local municipality.

Development Corridors

R24 serves as a Development Corridor.

Zone of opportunity

The following intersections with the N3 are identified as zones of opportunity:

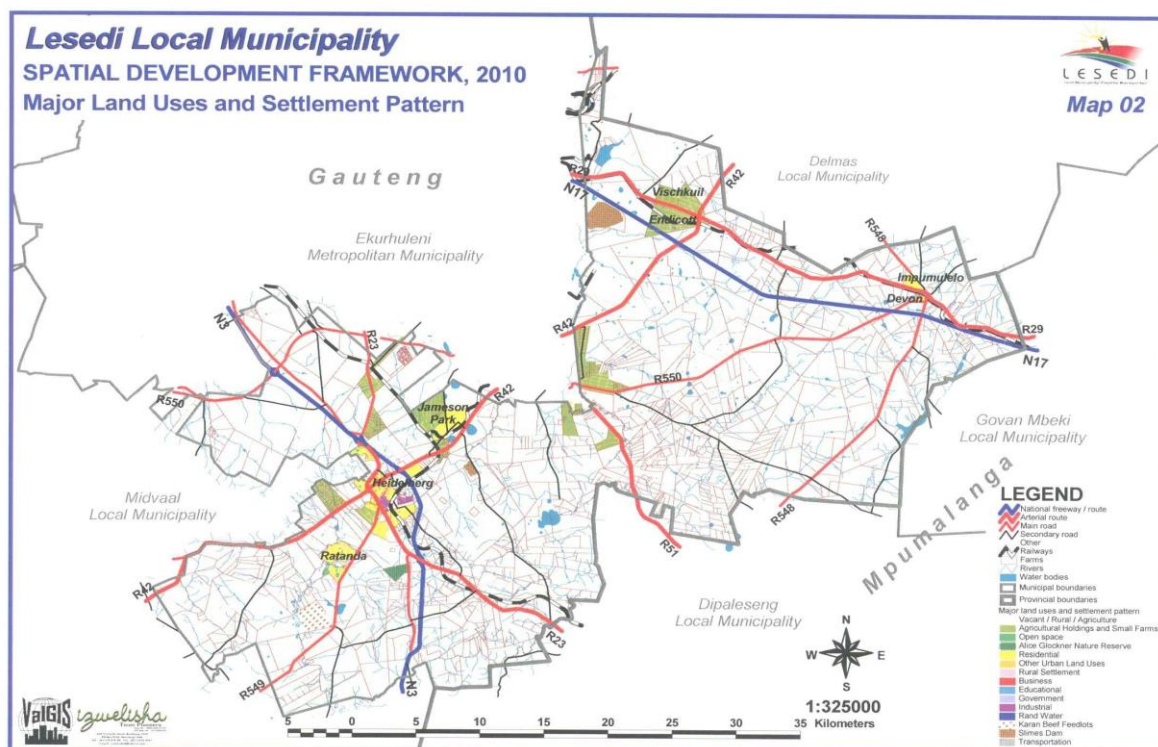
- R23
- R550
- R42

Most of the area to the east is considered good for commercial agriculture while areas to the south – west are suitable for tourism and as ecological corridors.

Less than 5% of the area is used for urban development purposes.

Urban Development Boundaries

Areas indicated above as development nodes, corridors and zone of opportunity are all within urban development boundaries to prevent encroachment into agricultural and conservation land.



7.3 Midvaal Municipal Area

Midvaal Municipality utilised their main development corridor and nodal system as the main structuring elements for the Midvaal Spatial Development Framework (SDF).

Development Corridor

The R59 is used as the dominant development corridor with nodes along the corridor to serve local interests.

Development Nodes

A range of nodes are identified these include, Vaal Marina, Savannah City, Rothdene/Kookrus, Golf park and Meyerton CBD.

Urban Development Boundary

All major residential and business/industrial areas are provided with urban development boundaries. These include Vaal Marina, the R59 corridor, Rothdene/Kookrus, Golfpark and Meyerton CBD, Savannah City and Eye of Africa.

7.4 Emfuleni Municipal Area

Emfuleni Municipality adopted the following structuring elements for its area.

Development Nodes

Vereeniging and Vanderbijlpark CBDs are primary nodes both for Emfuleni and the District, Sebokeng and Evaton are proposed as Secondary nodes

Development Corridors

The R59 and R42 are identified as Development Corridors

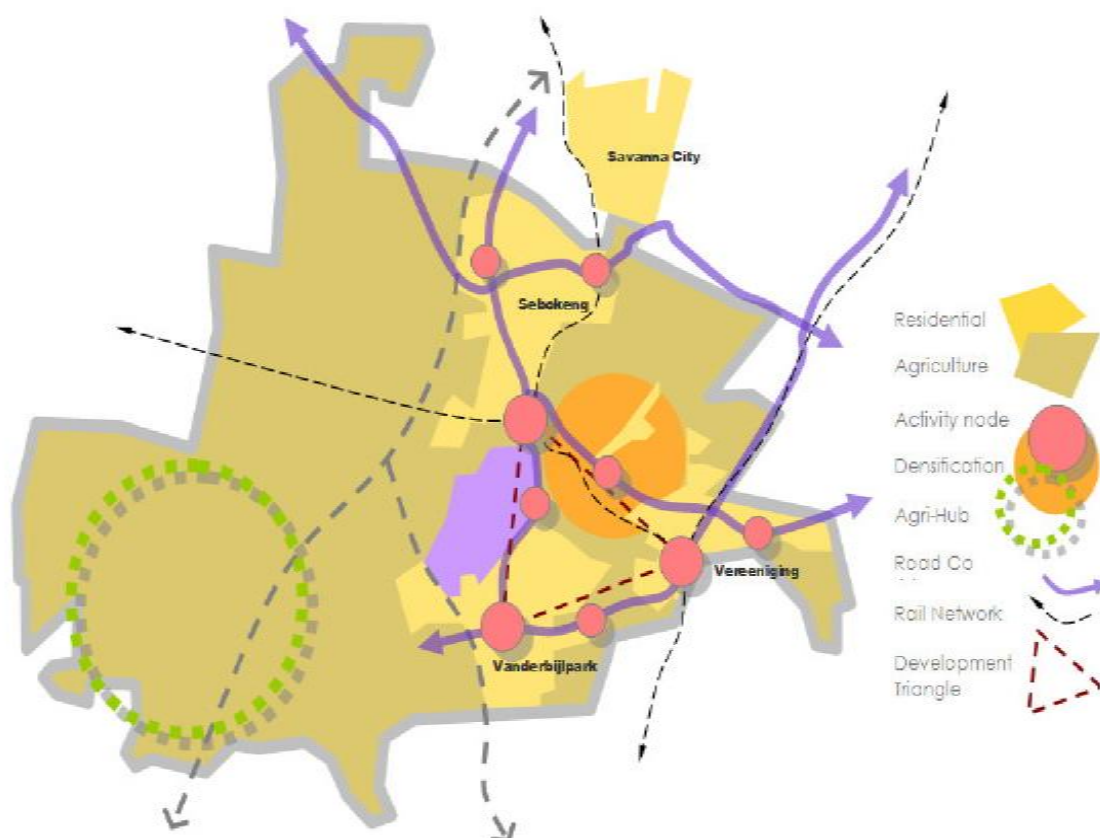
Mobility Corridors

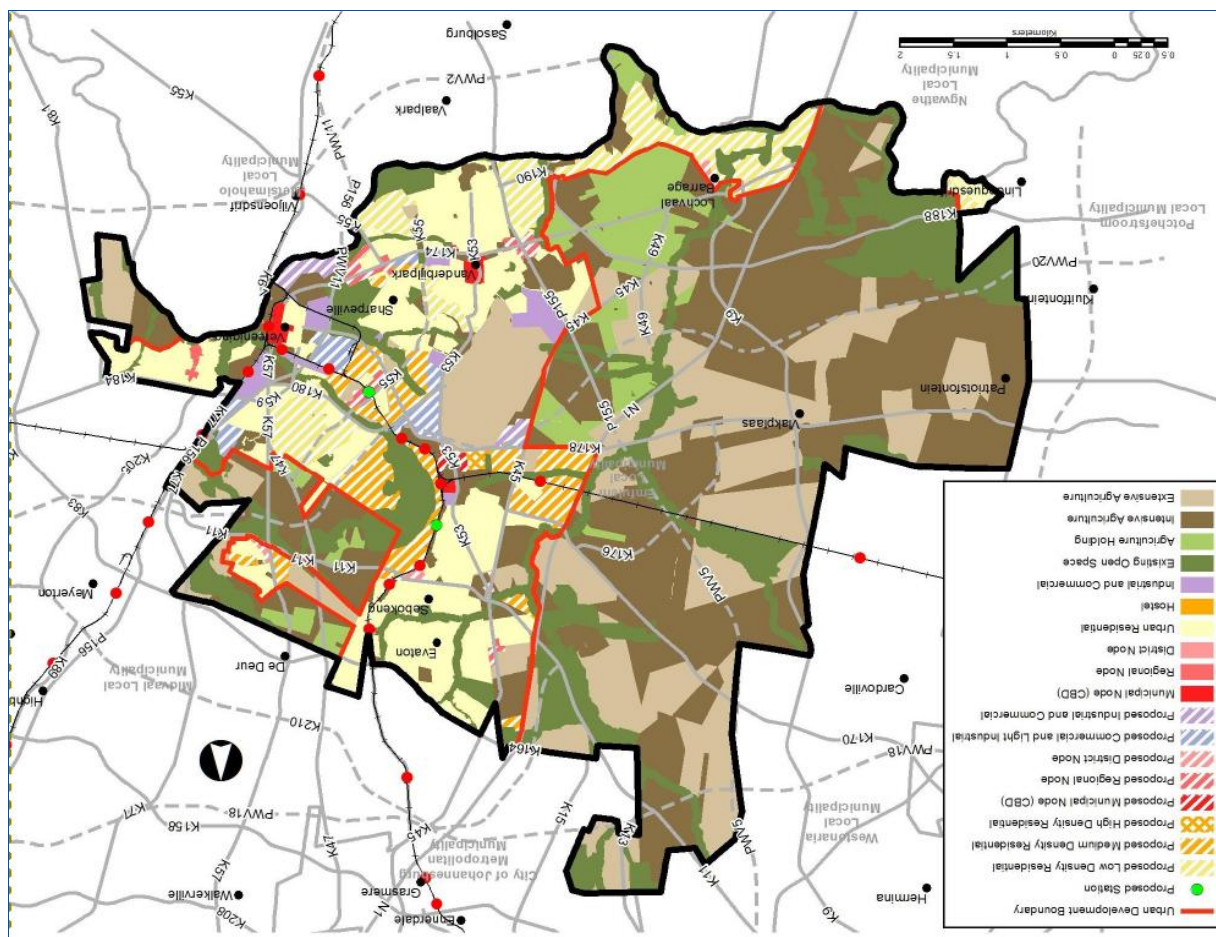
These include the R54 between Sebokeng and Vereeniging and a portion of the R82.

Urban Development Boundary (UDB)

An urban development boundary was adopted for all major urban development areas. The UDB extends north/south approximately at the centre of the municipality, creating an urban east and a rural west.

The above are illustrated in the Development Concept Map and Emfuleni SDF Map from the Emfuleni SDF overleaf.





7.5 Spatial Structure Key Issues

While the various policy documents dealing with spatial structure, in particular the Sedibeng IDP and the Local Municipalities' SDFs, all note the need for densification and investing in identified precincts and nodes within the District, such as the "Development Triangle" and other nodes, the reality indicates that this is not taking place. Major investments in the District over the last few years, particularly in housing and related infrastructure, have been in areas that reinforce the old inappropriate land use patterns, placing people far from opportunities and in areas that do not take advantage of existing infrastructure, as illustrated in the Land Cover Map overleaf.

The three municipalities that constitute Sedibeng District (Lesedi, Midvaal and Emfuleni) are very different and distinct from each other with diverse environments and potentials. Further, the spatial structure and planning of these areas tends to be inward focussed, not taking into account adjacent

areas and the planning that has been done for the region and province does appear to be effectively taken into account, such as the Gauteng Spatial Framework.

Lesedi has high agricultural potential and limited urban development and is functionally linked to Ekurhuleni (Springs and Nigel) for employment and services.

Midvaal has major conservation and tourism potential with little urban development, except for Meyerton, along the R59 and in newly developed residential areas such as the Eye of Africa and the proposed Savannah City. These developments relate to Johannesburg in the north and Emfuleni to a limited extent as they are functionally part of these areas. The northern part of the R59 corridor is, to a great extent, within the sphere of influence of Ekurhuleni (Alberton). Areas in the south of the municipality are functionally linked to Emfuleni. The municipality does not have a strong central economic core.

Emfuleni has defined developed areas with a strong manufacturing sector and has strong linkages and good access. The eastern portion has a developed urban conurbation with high population densities.

The Key Spatial Structure Issues include:

1. The absence of an overall spatial structure, urban form and linkages that define the District as a functional entity.
2. The absence of standardised terminology and definition of terms such as nodes, corridors and precincts in planning documents used by the different municipalities.
3. A gap between urban and rural areas in relation to the provision of services and development plans for the entire District area.
4. Lack of fit with the Gauteng Spatial Development Framework and concepts of a "City Region".
5. Municipalities are not maximising the development potential of their own strengths and resources from the broader perspective of development of the District and Province.
6. From these Spatial Structure Key Issues, the proposed SDF for the Sedibeng District Municipality was developed.

8. SPATIAL DEVELOPMENT FRAMEWORK

The Sedibeng District Municipality seeks to address past Spatial Planning Imbalances by bringing services and economic opportunities close to previously disadvantaged areas. This initiative is supported by the proposed conurbation that will focus development of the district in the conurbation area which includes Vanderbijlpark, Vereeniging, Meyerton, Heidelberg, Sebokeng and R59 corridor.

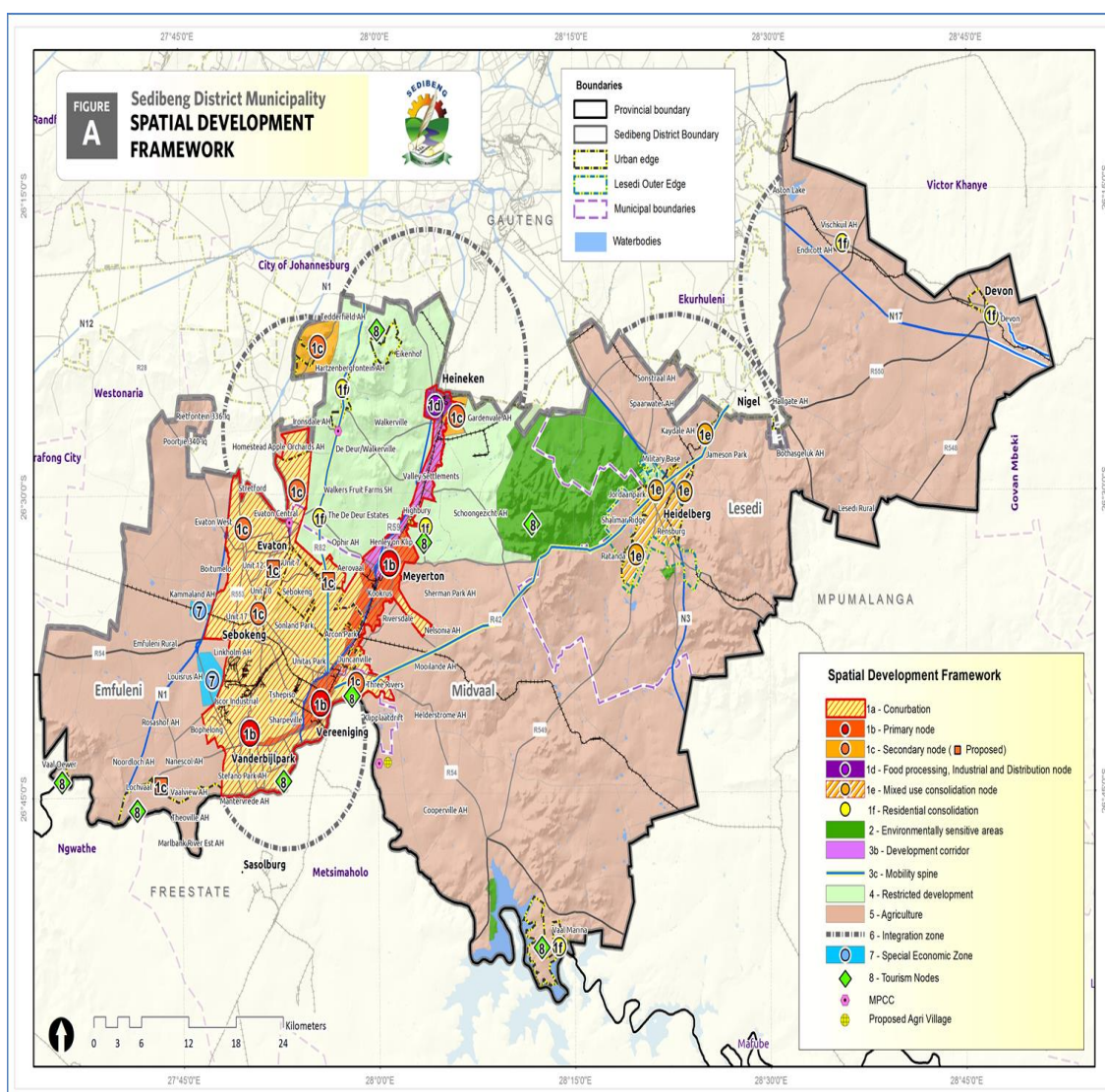
This SDF is developed on the following principles with the intention to:

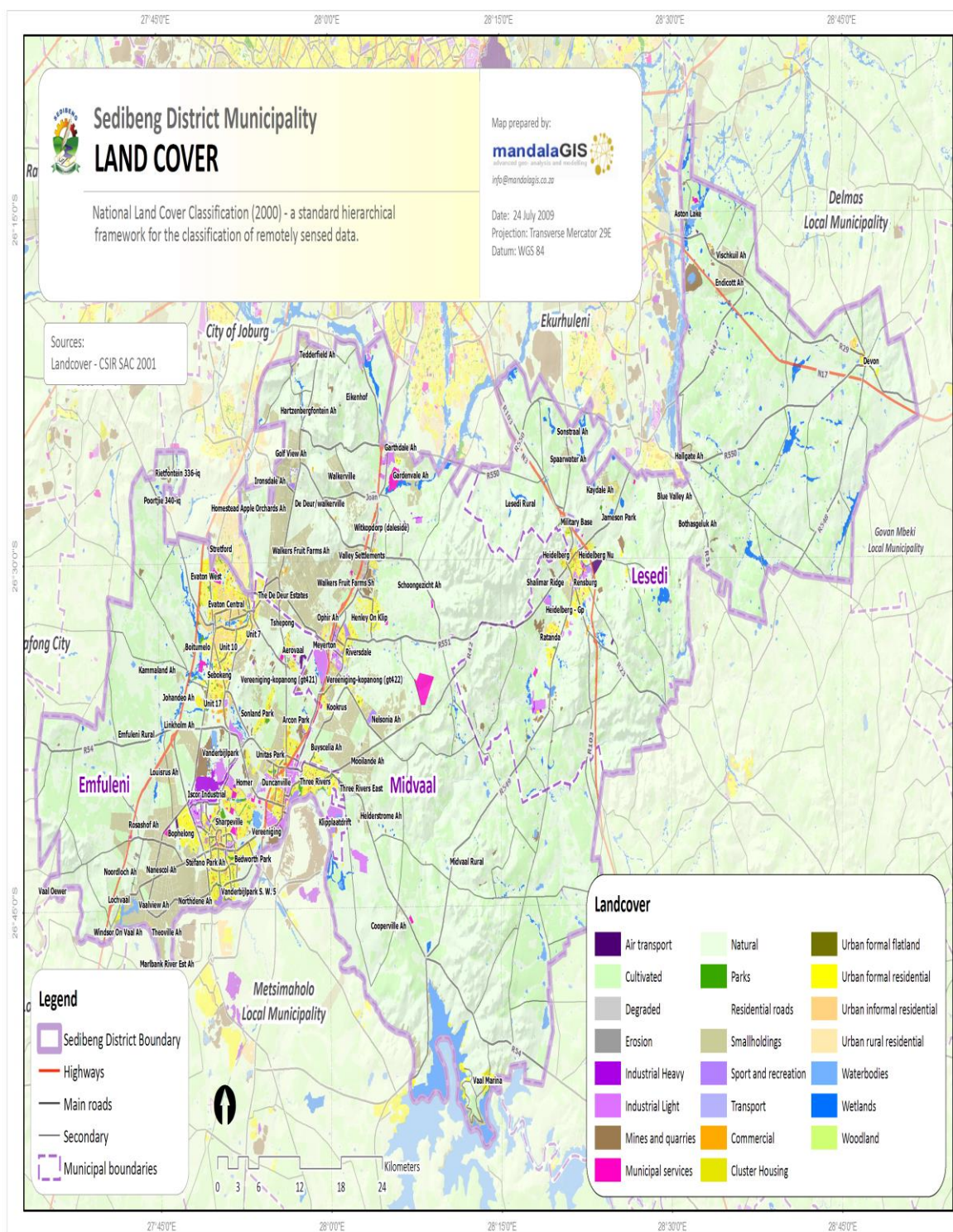
Support and align with national and provincial planning, in particular the National Development Plan, Gauteng City Region, Gauteng Vision 2050, the 25 Year Integrated Transport Master Plan and the Gauteng Spatial Development Framework.

- Support and align with the SDFs of the Gauteng Province and the Local Municipalities within the District (Emfuleni, Midvaal and Lesedi).
- Promote higher densities and infill in the urban core in line with national and provincial policy.
- Promote environmental sustainability.
- Promote effective and appropriate use of high potential agricultural areas.
- Facilitate the development of a continuous sustainable open space system.



- Ensure functionally defined activity nodes.
- Maximize efficiency of service infrastructure and transport systems.
- Build sustainable internal linkages.
- Establish urban development boundaries to reduce sprawl and support strategic infill.
- Support appropriate major current development initiatives and new initiatives.
- Support identified precincts.
- Facilitate the upgrading of existing settlements.
- Support identified development nodes and corridors.





Flagship projects

The flagship projects do not constitute a full list of all interventions and developments that will be undertaken in the area. It rather highlights those priority interventions with the highest catalytic impact, has legacy value or is critical to the future growth of the area. These projects can also be depicted in relation to the spatial development and does not include the policy and regulatory interventions required.

| Project Title | Description | Strategic Importance of Projects | Implementation Agent | Municipality |
|---|--|--|--|-----------------------------|
| Establishment of Vaal Logistical Hub initiative | The Vaalcon Container Depot in Vereeniging was established in 1993 and is mainly used for the steel industry. It is believed that the hub is not operating optimally and that it could play a more prominent role in the economy. | <ul style="list-style-type: none"> • Increase economic development opportunities, • Increased efficiency, • Job creation, • SMME and Cooperative initiatives | Private Sector, Transnet, Public Sector | Emfuleni Local Municipality |
| Sedibeng Regional Sewer Scheme | Due to current capacity constraints sewer network to be upgraded | <ul style="list-style-type: none"> • Increased capacity. • Attracting development. • Legal compliance. • Approval of housing development applications. | Public Sector | Emfuleni Local Municipality |
| Ensure the development of the R59 Corridor | Corridor with well established road and rail infrastructure. Various developments along the corridor to be promoted and facilitated, especially light industrial and manufacturing. Residential development at higher densities should also be promoted to increase feasibility of public transport. | <ul style="list-style-type: none"> • Economic growth and diversity • Increased job opportunities • Increased public transport | Private Sector developments, municipality to provide infrastructure | Midvaal Local Municipality |
| Savannah City | Integrated Housing project with 18 000 households proposed. The first development in SA where township has been linked to financial and urban management model. 20% (3738 houses) of the development (18691 mixed housing) will be dedicated to low-cost housing. | <ul style="list-style-type: none"> • Densification in areas close to economic activities • Social inclusion • Create densities to support public transport | A developer driven project by Basil Read in partnership with Old Mutual. | Midvaal Local Municipality |
| Klipriver Business Park and Graceview | The home of Heineken Brewery. Pick n Pay will be constructing a distribution centre of 300 000m ² , currently busy constructing a trailer manufacturing company measuring 30000m ² | <ul style="list-style-type: none"> • Major investment in area • Consolidation of development corridor and optimal use of engineering services. • Job creation opportunities • Increased rates base | Private sector | Midvaal Local Municipality |
| Sicelo Precinct | Construction of mobility spine roads Creating safe road crossing intersections | <ul style="list-style-type: none"> • Upgrading / consolidation of area • Increased accessibility | Public sector | Midvaal Local Municipality |

| Project Title | Description | Strategic Importance of Projects | Implementation Agent | Municipality |
|---|--|--|---|----------------------------|
| | Establishment of informal trading in the area | | | |
| Meyerton Waste Treatment Works | Due to current capacity constraints sewer network to be upgraded | <ul style="list-style-type: none"> • Increased capacity. • Attracting development. • Legal compliance. • Approval of housing development applications. | Public Sector | Midvaal Local Municipality |
| Implementation of the Dlomo Dam Development | Initiated by South African National Biodiversity Institute (SANBI) who has partnered with GDARD, custodians of Gauteng Province's biodiversity, Sedibeng District and Emfuleni Local municipalities in a process to secure and enhance the biodiversity and amenity value of Sharpeville Dam and its surroundings. | <ul style="list-style-type: none"> • Improved quality of environment and water • Requires protection of natural resource that could be used as an recreational asset for the area. | SANBI, GDARD, Sedibeng, Emfuleni Local Municipality | Emfuleni |
| Zone of Opportunity | Development zone has been identified at the intersection of the R42 and the N3 for the purposes of mixed retail, commerce and service industries. The process of installing bulk services has commenced, with a planned retail shopping centre of approximately 13000m ² to be constructed. | <ul style="list-style-type: none"> • Optimisation of opportunities related to access • Job creation opportunities • Increased accessibility to amenities by community | Private Sector | Lesedi Local Municipality |
| Heidelberg Showground Industrial Township. | The township is ideally situated in relation to the station and the existing industrial areas such as BAT, Escort and Heidelberg Extension 6. The Township is 30Ha in extent and consists of approximately 47 stands. The 47 stands will be made up of 43 industrial/commercial stands, 1 Municipal stand housing the drivers testing area and 3 Public Open Space stands that accommodate the indigenous thorn trees in the area. The township has been registered & proclaimed already and available for investment opportunities. | <ul style="list-style-type: none"> • Optimisation of opportunities related to access • Job creation opportunities • Increased accessibility to amenities by community | Private sector | Lesedi Local Municipality |
| Transnet Bulk Liquid Terminal. | Transnet has started a construction of Bulk Liquid Terminal in Jameson Park along R42 Corridor. This project forms part of the Multi Product Pipeline from Durban to Heidelberg, which carries four products including petrol, diesel, aviation fuel and crude oil. The Bulk Liquid Terminal will serve as a storage point thereby | <ul style="list-style-type: none"> • Resource optimisation • Infrastructure development | Transnet | Lesedi Local Municipality |



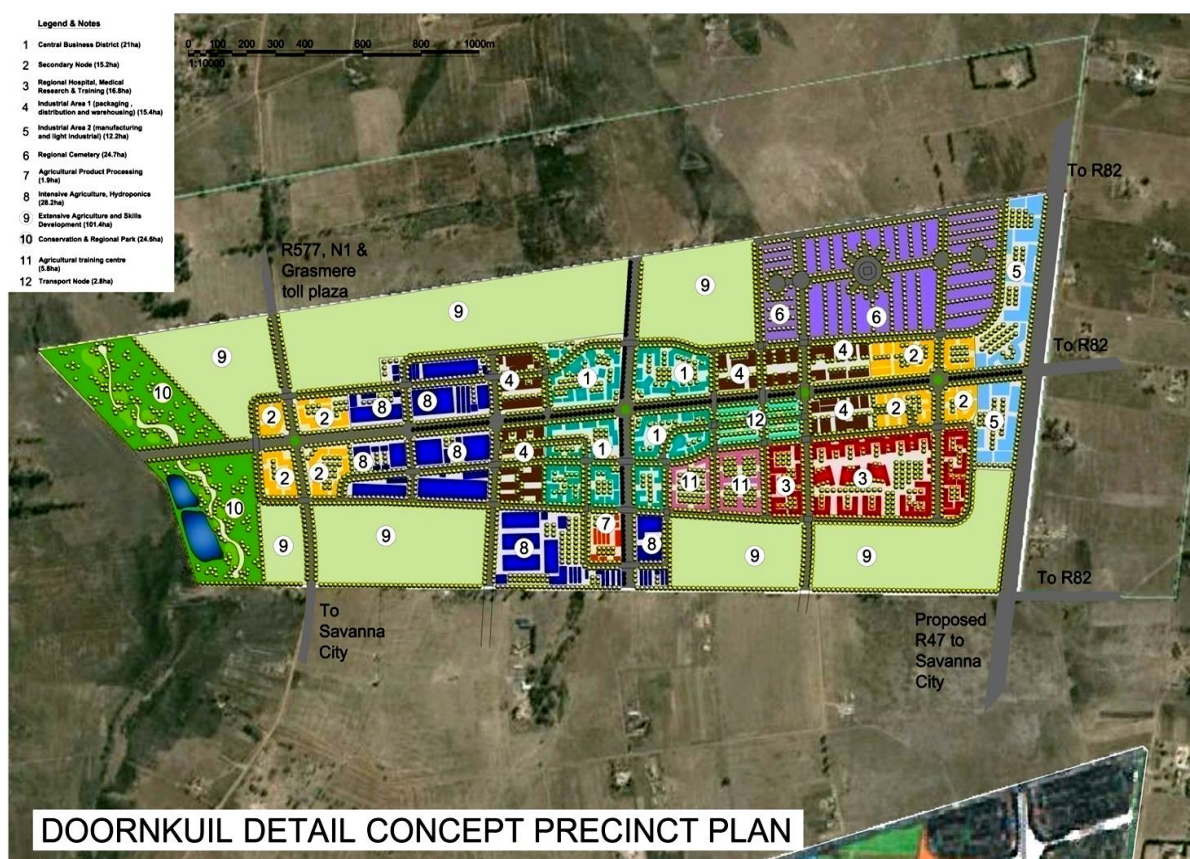
| Project Title | Description | Strategic Importance of Projects | Implementation Agent | Municipality |
|---------------------------------|--|---|----------------------|---------------------------|
| | ensuring that there is enough fuel in inland. | | | |
| Southern Gateway Logistics Hub. | The proposed development is located in between the N3 and R103 corridors (Tamboekiesfontein) and it can be directly accessed from the freeway through R550 corridor. The area measures approximately 550 hectares and ROD has been approved for the first 30ha, another 90ha has a pending ROD and a new EIA has to be processed for the remainder of this portion. It includes uses such as warehousing, container terminal, retail and manufacturing. It forms part of a bigger development across the N3 in Ekurhuleni that will be known as Tambo Springs that will become major inland port to take over capacity from constrained City Deep. | <ul style="list-style-type: none"> Addressing structural economic functioning of Province Development of node that will cater for future needs of Gauteng Increased economic activity and job creation | Private Sector | Lesedi Local Municipality |
| Integrated Medical Facility. | The Council has approved proposed development of an Integrated Medical Facility in the area North of Bergsig along R42. This development is envisaged for the construction of a university hospital that will use alternative healing therapy based of eastern medicine and methods such as acupuncture and herbal cures. Meigui Developers have pledged to inject an amount of R7, 5 Billion for the construction of 600 beds hospital and the project is envisaged to create more than five thousand job opportunities for local communities. | <ul style="list-style-type: none"> Infrastructure Development Investment in social infrastructure | Meigui Developers | Lesedi Local Municipality |
| ObedNkosi Housing Development. | Project is envisaged for development of Six Thousand (6000) mixed income residential stands. Deliver 300 houses and 2000 serviced stands in 2013. Contractor appointed for the construction of 300 houses. The Department in the process of appointing Contractors for the servicing of 2000 stands. | <ul style="list-style-type: none"> Increased residential development Social inclusion through mixed income development Create densities for public transport | Public Sector | Lesedi Local Municipality |

8.9 Precinct Plans

There are four major Precinct Development Plans which are taking place in the Sedibeng region and these Precinct Plans will open up Economic opportunities for the area and have an impact on the economic growth of the area. These Precincts are:

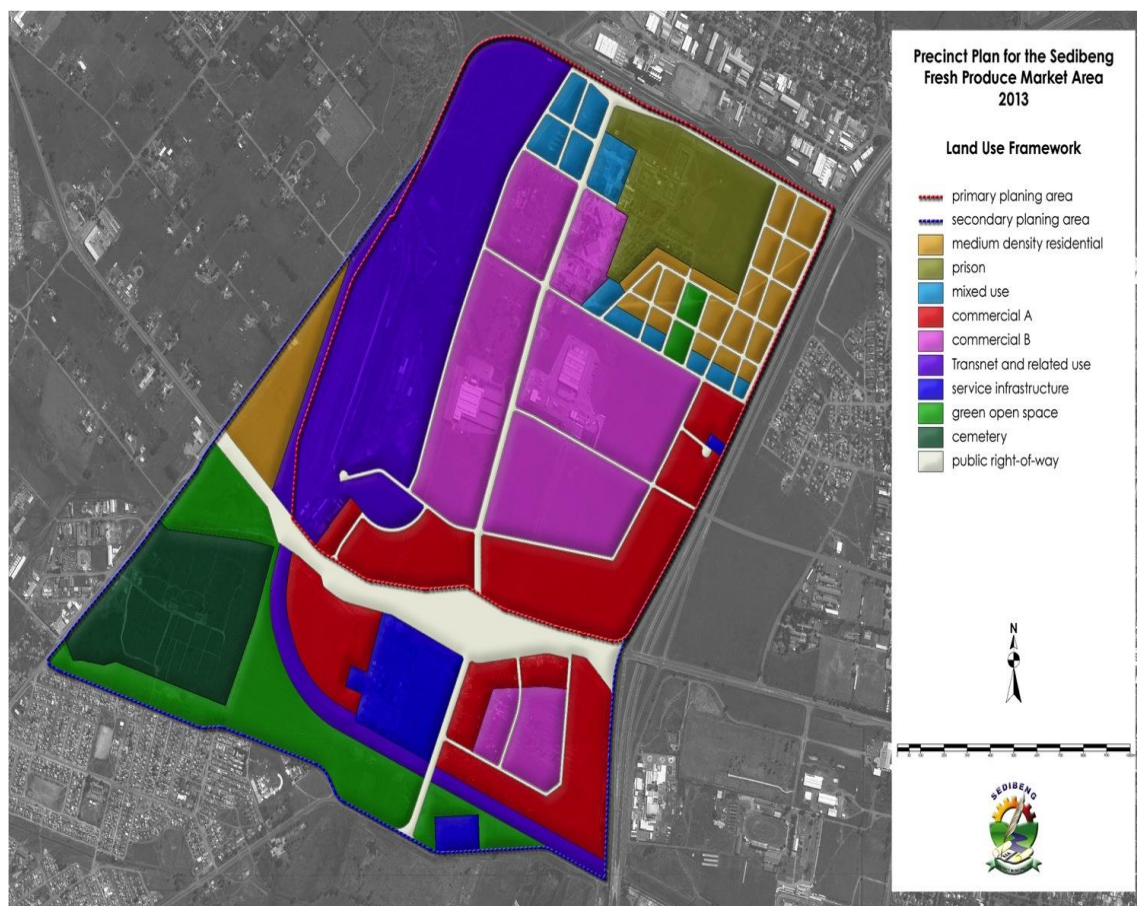
Doornkuil Precinct

This precinct lies close to the Proposed Savanna City Development. The purpose and objective of this precinct is to develop a regional precinct that will support the Savanna City development and benefit the Orange Farm, Lake side and Evaton residents.



Fresh Produce Market

The Purpose of this precinct is the enlargement of the Fresh Produce Market's site in order to allow for its expansion and renovation, as well as for the accommodation of subsidiary businesses (e.g. wholesale). It is also for the creation of sites suitable for new commercial and light industrial developments; improvement of local accessibility and connectivity with the immediate surroundings (currently separated from the planning area by means of high order roads and railway lines); application of at least some TOD principles in the vicinity of Leeuhof station in order to derive benefits from and, at the same time, to support the Johannesburg - Vereeniging public transport (rail) corridor. The objective is the Improvement of environmental quality and ambiance, particularly to ensure safe, pleasant, interesting and comfortable pedestrian environments; a high quality, landmark or gateway development on this very prominent intersection; proposing a clear and appealing vision for the development of the precinct which will be able to entice the commitment and facilitate the cooperation of the three different tiers of government who own different portions of the precinct.

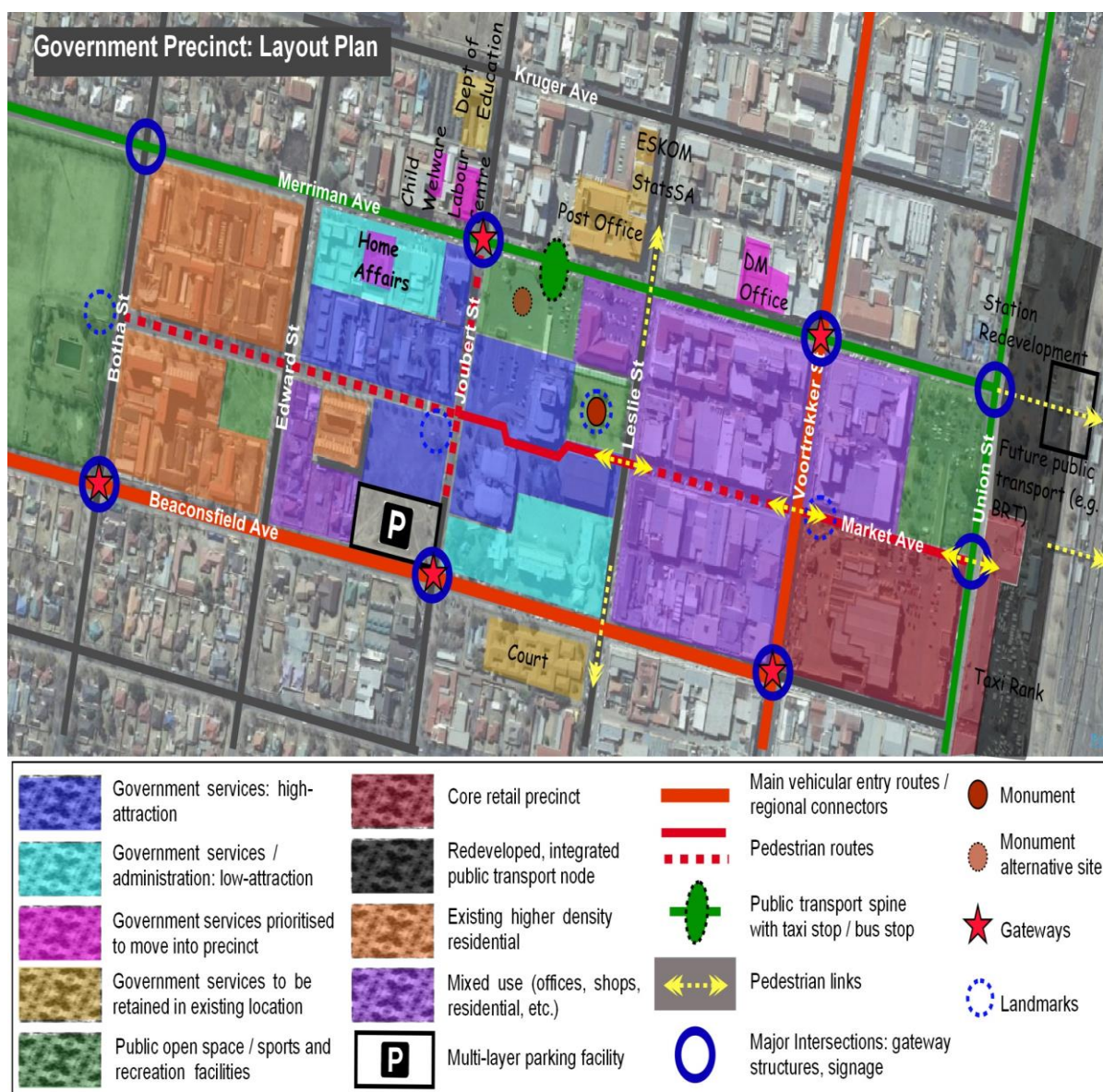


Government Precinct

The Purpose of this precinct is to create a vibrant one-stop civic service area, where a range of government services and civic facilities are easily accessible to the community of the Sedibeng District, which is to form the core of a rejuvenated, mixed use Central Business District.

The objective is to ensure that the precinct is accessible at all scales, i.e:

- At a regional scale in terms of both public and private transport,
- At a local level in terms of workability from entry points to the CBD and
- At a precinct scale in terms of clustering services that require direct public interaction in a single area
- To establish a range of civic uses beyond direct service delivery points, e.g. facilities and spaces for entertainment, cultural activities, sport and recreation, as well as open space and public gathering areas.
- To develop a high quality government precinct that sets the tone for the urban regeneration of the CBD and to ensure that links are established between the government precinct and other focal points in the CBD area.



Waterfront Precinct

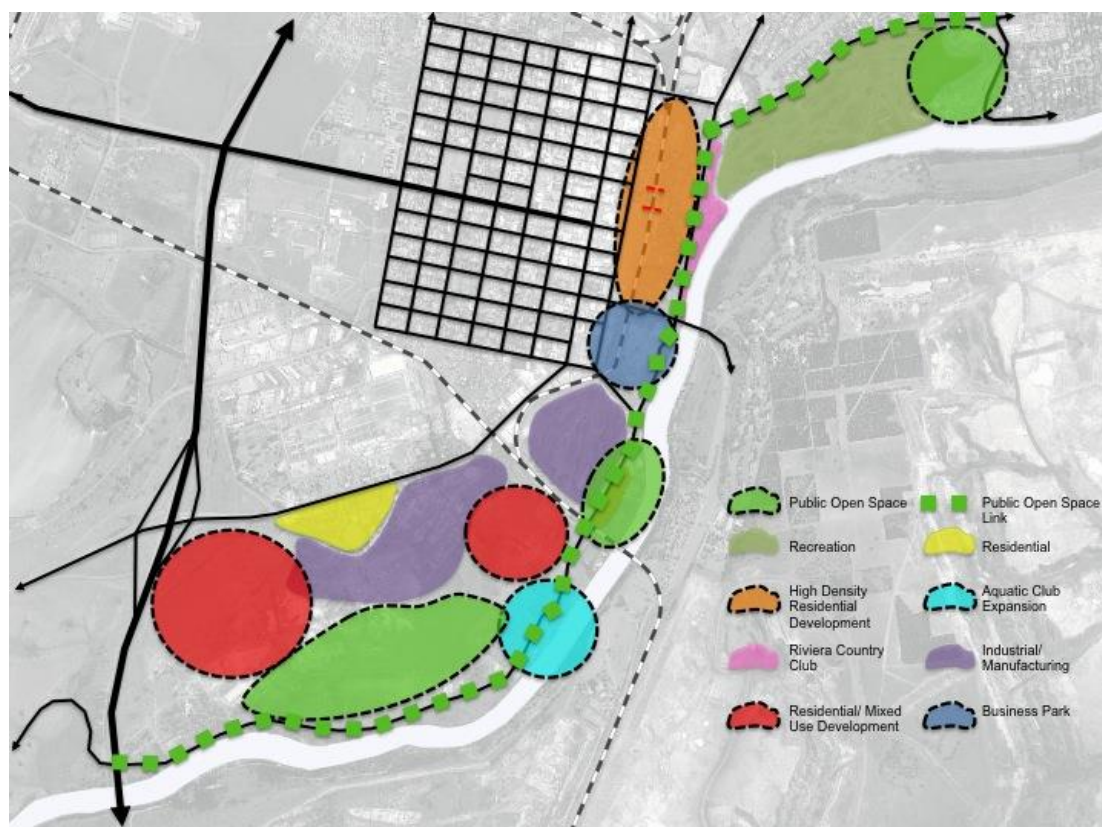
The Precinct Plan proposals have been divided into short to medium term proposals, which focus predominantly on the northern and central part of the precinct and long term proposals, which focus on the southern part of the precinct.

The short to medium term proposals revolve around:

- The establishment of a movement network to improve connectivity within the precinct as well as with surrounding areas,
- The establishment of the linear public open space system (greenway) as the central axis through the precinct;
- The upgrading and improvement of Vosloo Park;
- The development of the vacant land and Transnet land to the east of the Central Business District; and

- The further improvement of Dickinson Park.
- The development concept for this area entails the following key interventions and land uses:
- The realignment of Mario Milani Drive to follow the flood line, incorporating the proposed marina area;
- The creation of a large public open space and recreation area between Mario Milani Drive and the river, with opportunities for tourism facilities and/or residential development adjacent to Mario Milani Drive.
- The extension of the existing Aquatics Club to create a much larger and more comprehensive water sport area, which is integrated with the larger recreational area
- The development of a proposed road to link Mario Milani Drive and Barrage Road, with office-related developments along this road which will act as buffer between the proposed residential area and the existing industrial area
- The development of offices adjacent to Barrage Road which will act as buffer to the proposed residential development to the south but will also optimize the development potential of these two roads

The development of medium density residential neighborhood (i.e. 2 to 4 storey walkups) in the remainder of the area, with adequate provision for social and community facilities .



8.9 Conclusion

As indicated above, the Spatial Development Framework has been formulated in response to a number of strategic objectives, which include the development of an efficient and well-structured river city and the meeting of needs of land for settlement, as well as for different social and economic purposes, in a sustainable manner. These strategic objectives relate directly to the core concerns of Local Agenda 21 and the proposed Framework is seen to contribute positively towards the creation and management of a built and natural environment within which the needs of the most disadvantaged members of Sedibeng's residents may in future be met. In this regard, the Spatial Development Framework seeks to facilitate the development, over time, of a river city within which levels of access to upgraded infrastructure, social facilities and supportive institutions for marginalized residents and those afflicted with disabilities and illness is improved in both urban and rural environments.

The strategy for spatial development cannot on its own ensure the success of the implementation of the SDF. The spatial strategy is supported by various other strategies and programmes which is part of a co-ordinated and integrated package to ensure that investments and programmes form the basis of longer-term growth and development and that it supports a proper hierarchy of settlements. It also requires that there must be a certain level of intervention with decision-making and implementation to ensure a deliberate move towards a more functional and optimal spatial pattern for the municipality, also creating sustainable settlements. The extent in which financial and institutional resources are mobilised will undoubtedly have a major impact and could result in a meaningful change in the existing spatial pattern towards a more natural settlement pattern for the future.

A very high level of co-ordination and joint prioritisation is required with reference to all these strategies to ensure support of the geographic locations of the agreed to macro spatial plan. Minimum requirements for service provision to all communities must exist, but priority settlements must be identified for better levels of services to create the economic threshold, which is required for sustainable development.

Through the SDF, new cities need to be built to redefine norms and standards. Cognisance needs to be taken in the fact that climate change and migration influence settlement patterns therefore the SDF seeks to shift from the normal reactive planning to pro Active spatial planning at all scales. Public Open Spaces should also be promoted to have places of interaction and socializing, also places for kids to play because healthy environments produce healthy youth.

In essence, the conceptual approach acknowledges that the urban areas of greater Lesedi, Emfuleni and Midvaal, are likely to be the focal points for significant economic growth and development within Sedibeng District over an extended period of time.

Therefore, it is concluded that:

- It must be accepted that it is most rational and economically effective to focus higher order development investment (in infrastructure, housing and a diversity of economic enterprises) in the conurbation area.
- A proportion of the resources of the Sedibeng District Municipality must also be targeted in areas of opportunity (Agriculture) and areas of need (Tourism) in fringe rural and peri-urban areas, in order to upgrade existing settlements and create or facilitate new development opportunities in these areas.
- Focus must be on developing and enhancing the strength of Agricultural and Tourism potential of the Sedibeng area by introducing learning institutions which focus on Agriculture and Tourism.
- Small cities need to connect to primate cities, District Municipality and Local Municipalities need to develop common understanding around space economy and settlement patterning, clarify spatial dimensions, understand demographic shifts, growth of employment, environmental pressures and use technologies such as GIS in order to stabilize land.

INTRODUCTION:

This chapter seeks to address the key development priorities, revise strategies, areas of intervention and Projects identified for the 2015/16 financial year.

The Council of Sedibeng District Municipality adopted the **2ndGeneration Sedibeng Growth and Development Strategy (SGDS II)** which reaffirmed its seven pillars.

This is the core of the IDP as it sets out on what the SDM will be doing in 2015/16 financial year. In many instances our strategies remain the same as in the previous year.

The Strategic Areas of Intervention for 2015/16 financial year were formulated in line with National and Provincial Priorities (Outcome based Approach and National Development Plan Vision 2030), 2nd Sedibeng Growth and Development Strategy.

Progress on 2ndGeneration Growth and Development Strategy Implementation:

SGDS Flagship Projects:

GDS-02 Strategy: "GDS-02 sets out numerous and multifarious ideas around broad direction, focused action and possible projects that need to be taken up by the municipality, the private sector, and civil society. Together those ideas, will guarantee a successful Vision 2030. GDS 2 is not a portfolio of projects that belong better in a municipal IDP or a public private partnership (PPP). GDS2 believes that delivery of such projects is necessary to the successful completion of a GDS in the long term.

GDS 2 selects from these ideas the following 10 interventions, that it believes taken together, will get make and enormous change to the face of Sedibeng. They all require a big push from a broad range of stakeholders. Naming them as GDS2 flagship projects will hopefully provide impetus to delivery over the next phase."

The summary below aims to provide an assessment of progress on the Ten Flagship Projects and to assess the milestones as adopted in 2012. The summary also notes some targets for the 2013/2014 Financial Year which would accelerate progress into the future.

1. Sedibeng Development Agency
2. Vaal Freight Logistics Hub
3. Comprehensive Rural Development Project (Sedibeng Maize Triangle Project)
4. Establishment of a River City Metropolitan Municipality
5. Fibre Optic Connectivity and Roll out
6. Heritage Commemorative Events
7. Sedibeng Regional Sanitation Scheme
8. Alternative Energy Generation
9. Implementation of the Transport Model such as BRT
10. Vaal 21



FLAGSHIP PROJECT 01

| 1. SEDIBENG DEVELOPMENT AGENCY | | |
|--|--|--|
| Description of Project: | It is a municipal entity to that is established to initiate, coordinate, manage and implement economic development Projects in Sedibeng. | |
| Impact of Project: | One Stop Shop for business and investment facilitation for Sedibeng, increase take up of incentives and opportunities that comes with investing in the area | |
| Key Milestones | Progress to date, assessment of milestones and adjustments if required. | 2015/2016 Targets |
| 1. Market Sedibeng as a pre-eminent destination of choice for Investment | Gauteng Department of Economic Development has appointed on behalf of the District a service provider to develop Sedibeng Economic Framework which will amongst others assess the viability of the establishment of the Development Agency. SDM together with Gauteng Department of Economic Development organized the Sedibeng Economic Regional Summit to identify Catalytic Strategic partners to position the District. | Established Regional Tourism Organization as a State Own Company which can be used to mobilize investment, profile the region and implement strategic partnership Programme. |
| 2. Facilitate Investment for the Region | | |
| 3. Brand and Profile strategic Catalytic Projects to unleash economic development for Sedibeng | | |
| 4. Reducing Cost of doing business in Sedibeng and fast track development and re-zoning application | | |
| 5. Manage and maintain Strategic Partnerships with other spheres of Government and Private Sector/ Investors | | |

FLAGSHIP PROJECT 02

| 2. VAAL FREIGHT & LOGISTICS HUB | |
|---------------------------------|---|
| Description of Project: | <p>This is a Special Economic Zone to facilitate inland port for freight and logistics and facilitate movement of goods from manufacturing and other sectors for domestic, national and International destination since Vaal is one of the largest industrial hubs in Southern Africa and its proximity to Gauteng markets and its excellent rail and road transport networks make it a natural location for a logistics hub.</p> <p>The project seeks to designate certain infrastructure to support rail and road travel to and from Sedibeng to the domestic, national and International destination</p> |
| Impact of Project: | <p>1. Reduce congestion and traffic on the road to deliver goods on time</p> <p>2. Reduce maintenance cost for road maintenance</p> <p>3. Shift road to rail intermodal facilities to address major issues of</p> |

2. VAAL FREIGHT & LOGISTICS HUB

| | <p>lowering inland transport costs and improve track and trace capacities.</p> <p>4. Realize economic development potential of the area through warehousing facilities, efficient loading, off-loading and freight transfer handling.</p> <p>5. Improve ICT and Connectivity through data interchange, electronic trading and consignment tracking and tracing-Business Process Outsourcing growth</p> | |
|---|--|--|
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015/2016 Targets and adjustments</i> |
| 1. Establish a Special Economic Zone to attract investment into the designated AREA | <p>STEADY PROGRESS WITH PROVINCIAL ENDORSEMENT:</p> <p>The Gauteng Provincial Government has confirmed a project in this regard.</p> <p>Assessments of a suitable location are underway with Emfuleni.</p> | <p>Each province has been allocated two Special Economic Zones and in Gauteng NASREC and OR Tambo International Airport so the freight and logistic hub will not be a SEZ put the project is firm on the table of the District and Provincial Government</p> |
| 2. Increase competitive and comparative advantage Sedibeng (Vaal) has in freight forwarding, transfer, handling and warehousing with ease of travelling | | |
| 3. Direct link to Container depot-Vaal Container Depot | | |
| 4. Create new Infrastructure suitable for handling export orientated production (Iron and Steel) | | |
| 5. Revive rail mode for local heavy Engineering, Iron and Steel, and Metal industries for manufacturing | | |

FLAGSHIP PROJECT 03A

**3. COMPREHENSIVE RURAL DEVELOPMENT PROJECT:
SEDIBENG MAIZE TRIANGLE PROJECT**

| Description of Project: | To provide technical and infrastructure as well as logistical support to small and emerging farmers and cooperative in Agriculture. | |
|-------------------------|---|--|
| Impact of Project: | <ul style="list-style-type: none"> - To directly address the problems of start up by small scale and emerging farmers; - To provide food security and address of rural poverty and create jobs; - To reduce the outflow of the rural poor into urban areas to seek alternative livelihoods; - To avoid congestion into urban centres and create economic migrants thereby causing problems for urban development; - To create sustainability in Agriculture and food security for all - To create and improve infrastructure in rural communities to attract investments and economic development and job creation. | |
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and</i> | <i>2015/2016 Targets and adjustments</i> |

3. COMPREHENSIVE RURAL DEVELOPMENT PROJECT: SEDIBENG MAIZE TRIANGLE PROJECT

| | <i>adjustments if required.</i> | |
|--|--|---|
| Sustainable Agricultural development | <p>STEADY PROGRESS WITH PROVINCIAL ENDORSEMENT: Greater details required of the Provincial Programme. Local initiatives still need to be consolidated especially with Midvaal and Lesedi.</p> <p>Turnaround Strategy for Fresh Produce Market set for commencement at the beginning in July 2013. Rural Development Strategy is still ill-defined.</p> | <p>The Provincial Government in Gauteng is designating Sedibeng as a food basket of the province- Sedibeng to be 'Agro-polis' region. Fresh Produce Market and its turnaround plan are very central in the delivery of a sustainable Agricultural development. It would optimize capacity, value and linkages if a clear link is made between Vereeniging Fresh Produce Market located in Corporate Services and Unit of Agriculture located in SPED.</p> |
| 2. Improve production processes in the Agricultural sector | | |
| 3. Increase agricultural productivity by improving our Fresh Produce Market and other small markets, private sector investment, physical infrastructure, human capital, demand driven research & extension services; | | |
| 4. To come with our own regional integrated and comprehensive rural development strategy, to strengthen the linkages with other sector strategies/improve coordination/and set implementation priorities; | | |
| 5. Create Jobs and sustainable livelihoods | | |
| 6. Improve access to markets for rural/ Agricultural production | | |

FLAGSHIP PROJECT 3B

| 3B. AGRICULTURAL COOPERATIVES | | |
|--|---|--|
| Description of Project: | Rural Development Pilot Project in Midvaal | |
| Impact of Project: | <ul style="list-style-type: none"> - To develop infra-structures in and around Vaal Marine/Bantu Bonke areas; - To reduce the outflow of the rural poor into urban areas; - To increase number of tunnels and create more job opportunities in an area; - To change a mindset that thinks that rural development is all about agricultural development only | |
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015 /2016 Targets and adjustments</i> |
| <ul style="list-style-type: none"> - To formulate plans that will bring sustainable developments in the rural areas; - To come with or support national/provincial fundamental structural reforms to ensure macroeconomic stability and improve market efficiency; - To increase agricultural | <p>(This Flagship Project which is focused on Midvaal requires integration with Flagship Programme 3A above)</p> | <p>Rural development is not funded in local government so any Programme for rural development would require strong partnership with other spheres of Government. Vereeniging Fresh Produce Market and its commercialization is critical in</p> |
| | | |

| | | |
|---|--|--|
| productivity by improving our Fresh Produce Market and other small markets, private sector investment, physical infrastructure, human capital, demand driven research & extension services; | | the development and increased productivity of agricultural sector. |
| - To come with our own regional integrated and comprehensive rural development strategy, to strengthen the linkages with other sector strategies/improve coordination/and set implementation priorities; | | |
| - To reduce the rate of youth unemployment in our rural areas reducing household vulnerability to risk associated with climate and environmental change, as well as fluctuating market prices of agricultural products; | | |

FLAGSHIP PROJECT 04

| ESTABLISHMENT OF A RIVER CITY METROPOLITAN MUNICIPALITY | | |
|---|--|---|
| Description of Project: | The project relates to the processes of disestablishment of the current municipalities within the Sedibeng region and establishment of a single tier form of local government | |
| Impact of Project: | The project will eliminate duplication, maximize efficiencies in service delivery and resource distribution and utilization within the region by promoting: <ul style="list-style-type: none"> - Spatial integration and social development of all; - Equity, social justice and economic prosperity; - Local democracy; - Integrated affordable and efficient services and - Consolidated local government | |
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015/2016</i> |
| 1- Management of Municipal Demarcation Board processes towards the establishment of the Metropolitan Municipality | GOOD PROGRESS: Several engagements and preparatory discussions have been held to adequately cope with the final announcement via a | The announcement of the establishment of the Sedibeng District Municipalities into Metropolitan Municipality was done on the 15 August 2013. The Sedibeng District Municipality actively promoted the viability and benefits of a |
| 2- Establishment of a Multi-disciplinary Task Team to manage the transitional process | | |
| 3- Empowerment of IGR | | |

ESTABLISHMENT OF A RIVER CITY METROPOLITAN MUNICIPALITY

| | | |
|---|----------------------------------|---|
| structures through legislation to enforce their decisions through Councils | Section 21(5) notice of the MDB. | <p>Metro system for the area. There are continuous consultations with all Local Municipalities in the alignment of the Sedibeng Growth and Development Strategy (GDS-02). The benchmark was done through Study Tours to Mangaung City and Buffalo City. The public was also consulted through numerous presentations made to community organisations and stakeholders on the 'Towards A Metro' concept. With regard to Shared Services, IT services remain the only active shared service. The Sedibeng District oversees three areas of the services via Service Level Agreements, i.e. Expanding and maintaining the Wide Area Network, supporting the DRP (Disaster Recovery Programme) and promoting standardisation of systems for easy integration. The system is functional. The following shared services areas are being looked into:</p> <ol style="list-style-type: none"> Sharing Fleet Management Systems Performance Management Systems (PMS) standardisation Accounting and Internal Auditing Services Forensic Investigation Services Centralised Procurement of consumables (stationery, printer cartridges, paper etc.) Banking Services Security Services Insurance Services <p>The above list is by no means complete, and does provide great opportunity to create</p> |
| 4- Management of decisions with potential impact on the region by a regional IGR structure e.g. Joint Political Management Teams' (PMT) Forum | | |
| - Conduct due processes for all municipal functions, e.g. ring fencing of all water and sanitation functions | | |
| Place moratorium on internal restructuring processes rather encourage inter-municipal assistance and deployment of resources | | |
| - Facilitate inter-departmental, inter-municipal and discussion networks on metropolitan governance and integrated approach to service delivery | | |

ESTABLISHMENT OF A RIVER CITY METROPOLITAN MUNICIPALITY

| | | |
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| | | saving through economies of scale and adopting best practices that exists amongst the District and its locals. The future prospects of a Metro, and the associated migration process, may well activate these possibilities in the future. |
|--|--|--|

FLAGSHIP PROJECT 05

FIBRE OPTIC CONNECTIVITY AND ROLL OUT

| | |
|-------------------------|--|
| Description of Project: | Roll-out of a fibre optic communications network to all municipal offices, clinics, libraries and CCTV sites in the Sedibeng District Municipality and its local municipalities. |
| Impact of Project: | <p>The installation of fibre, as a backbone for communications technology in the District is informed by the objectives that seek to create data connectivity to every municipal office, library, clinic, youth centers and CCTV nodal points across the district. This will, amongst other things increase participation by the broader society. This project will contribute to reshaping the District's economy to be more inclusive and broad based by opening up new opportunities for the marginalized communities.</p> <p>The installation of the fibre optic cabling will establish Council's vision for maintaining and enhancing communication throughout the District Municipality and to promote public infrastructural growth as per the key strategy "Improve ICT Connectivity in Sedibeng" in-line with the key deliverable "Reintegrating our Region" to ultimately establish the Sedibeng District as a Smart City.</p> <p>This strategy also focuses on being environmentally sensitive and can reduce Council's carbon footprint whilst at the same time ensuring economic growth and development.</p> <p>The project will ultimately aim to deliver:</p> <ul style="list-style-type: none"> • To create a safe environment for the citizens of the District through the expansion of the CCTV project as part of the fibre footprint being installed. • Connectivity to all of councils buildings to ensure access to systems and solutions to provide a better service to our citizens; • To improve service delivery by providing high quality ICT services through e-government; • To build the network infrastructure and information super-highway to encourage the development of an advanced workforce with better ICT silks; • To ultimately enhance economic productivity through ICT infrastructure |

FIBRE OPTIC CONNECTIVITY AND ROLL OUT

| | <p>development in order to lower the cost of doing business and increase connectivity for companies especially SMMEs;</p> <ul style="list-style-type: none"> To increase the ICT skills capacity within the public and the private sectors to create a pool of ICT practitioners and entrepreneurs; To build an economic and industrial sector with a focus on ICT; To ensure that innovation becomes part of the economic network in Gauteng Province in relation to ICT; To assist with opportunities to create employment in the ICT sector; To create a safe environment for the citizens of the District through the expansion of the CCTV project as part of the fibre footprint being installed. | |
|---------------------------|--|---|
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015/2016</i> |
| Provide backbone for CCTV | To ensure system sustainability, a service provider was appointed to render maintenance and repairs services on CCTV system | <p>Provide CCTV Surveillance System maintenance and repairs</p> <p>Implement the Council approved 2013-2017 SDM Community Safety Strategy</p> |

FLAGSHIP PROJECT 06

HERITAGE COMMEMORATIVE EVENTS

| Description of Project: | Heritage Resources Preservation and Commemoration of Identified National, Provincial and Regional Events. SDM has initiated the Sharpeville Heritage Precinct Legacy Project including significant heritage related events to preserve, promote and commemorate our local history, to promote social cohesion and nation building as well as contributing to the economic development of our region. | |
|---|--|---|
| Impact of Project: | Preservation and promotion of Heritage Resources including Monuments, Museums, Plaques, Outdoor Art, Heritage trails/routes and other symbolic representations that create visible reminders of, and commemoration of our History. | |
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015/2016 Targets and adjustments</i> |
| Commemoration of National Days: Heritage Month, Human Rights Month, 3rd Sept. Vaal Uprising, Signing of the S.A. Constitution, Signing of the Peace Treaty, Zone 7 Night Vigil Massacre, | VERY GOOD PROGRESS: Regional Heritage Summit held successfully on 15 & 16 Nov 2012, Heritage Declaration signed by Heritage stakeholders | <p>Preserve the heritage of our region, including promotion of national and provincial commemorative days.</p> <p>Host commemorative events as per Summit resolution.</p> |

| | | |
|---|--|--|
| Boipatong Massacre and Sports, Arts and Cultural Programmes | <p>Commemorative events hosted successfully:</p> <ul style="list-style-type: none"> Zone 7 Night Vigil massacre Vaal Uprising Human Rights March 21 Anglo Boer War/Signing of Peace Treaty Boipatong Massacre Heritage Month Events including Provincial Carnival Constitution Plaque unveiled. <p>Geographic Names Change (GNC) Committee established.</p> | Facilitate Name Change implementation process. |
|---|--|--|

FLAGSHIP PROJECT 07

| SEDIBENG REGIONAL SANITATION SCHEME | |
|-------------------------------------|---|
| Description of Project: | <p>This is high impact project that is critical to South Africa national as it directly impacts on the national GDP. The estimated budget for the total solution is R4billion. It is aimed at addressing the following problems</p> <ul style="list-style-type: none"> - Spillage of raw sewage into the Vaal river - Discharge of non-compliant effluent into the Vaal River - Negative environmental and health impact - Restricting the potential of socio economic growth and it's an impediment to investment potential of the province - The sanitation infrastructure within the Sedibeng Regional Municipality is old, resulting in high maintenance costs and frequent availability and performance failures - The demand exceeds the design capacity of all Waste Water Treatment Works. <p>The proposed solution is holistic in nature and broken down in 3 phases: short, medium and long term. These terms are phased to address the identified challenges as per their priorities.</p> <p>The solution proposes the expansion of existing waste water treatment plants i.e. Sebokeng from 100MI/day to 200MI/day, Meyerton from about 10ml/day to 20MI/day and construction of outfall sewers, mega pumps station and a new Waste water treatment plant with a capacity of 147MI/day.</p> |

SEDIBENG REGIONAL SANITATION SCHEME

| | <p>The objectives of the project are as follows:</p> <ul style="list-style-type: none"> - Deliver an effective solution that will eradicate the pollution into the Vaal River and its tributaries - Create bulk sanitation infrastructure for the Southern Gauteng Region - Institute interim measures to address immediate/emergency problems - Facilitate local economic development and job creation - Eradicate water & sanitation service delivery challenges, inhibiting both social & economic development in the region - To create institutional capacity to provide water services sustainable in the Region <p>To create project management capacity to deliver the project successfully (Governance, Procurement, IGR, Funding, expertise and systems)</p> | |
|--|--|---|
| Impact of Project: | <p>The impact of the project will be in two folds one at a national level the other provincially as follows:</p> <p>Nationally</p> <ul style="list-style-type: none"> - This project will have an impact on the Gross Domestic product (GDP) estimated at R3 Billion - It is expected that it will create employment opportunities of 12757 - The other impacts extends to an increase to household income, education opportunities etc. <p>Provincially</p> <ul style="list-style-type: none"> - This project will have an impact on the Gross Domestic product (GDP) estimated at R2 Billion - It is expected that it will create employment opportunities of 8900 - The other impact extends to an increase to household income, education opportunities etc. - The project will further unlock a number of developments i.e. Savannah city, low cost housing south of Johannesburg etc. | |
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015/2016 Targets and adjustments</i> |
| <p>Short term</p> <ul style="list-style-type: none"> - Ensure effluent compliance with all plant | <p>SLOW PROGRESS: All process completed for upgrade of Sebokeng and Meyerton WWTW and PIO. Migration of project to Rand Water has delayed progress.</p> | <p>Upgrade to Sebokeng and Meyerton WWTW to commence. PIO to be migrated to Rand Water to execute current and future expansion of the New WWTW.</p> |
| <p>Medium Term - Capacity expansion for</p> <ul style="list-style-type: none"> - Sebokeng by 100MI/day - Meyerton 10MI/day - Bulk reticulation refurbishment | | |
| <p>Long term - Construction of totally new infrastructure as follows:</p> <ul style="list-style-type: none"> - New waste water treatment Plant for 147ml/dal - Linking outfall sewer - Super Pump-station | | |

FLAGSHIP PROJECT 08

| ALTERNATIVE ENERGY GENERATION | | |
|---|---|---|
| Description of Project: | At a household level, the project is about the conversion of the solar energy (sunlight) into electricity for heating up of water for domestic use. | |
| Impact of Project: | In line with the Government drive to reduce the dependence on fossil fuel for the generation of electricity, that is the drive towards clean and green energy (electricity) production, the project will effectively cut out the need to use the current conventionally produced electricity for heating up water for household use. The project can easily be extended to cover the need for heating up water for office use, small business use, sport and recreation use, etc. | |
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015/2016</i> |
| 1. Installations of Solar Geysers 2. Exploring alternative sources of 'Green Energy' | A letter of Intent will be issued to Yaetso Investment and Projects (Pty) for the engagement with ESKOM to acquire funding for Energy Related Projects. | Structural adjustments to the funding model between Eskom and DEA. New service providers to be appointed and projects to be rolled out for Solar Geysers. Broader planning and consolidation required on wider 'Green Energy' projects (other than solar geysers) in collaboration with VUT (Hydrogen Fuel) and other stakeholders. |

FLAGSHIP PROJECT 09

| IMPLEMENTATION OF THE TRANSPORT MODEL SUCH AS THE BRT | | |
|---|--|--|
| Description of Project: | The project looks into the feasibility of developing an long term integrated public transport plan that looks into the integration of modes of transport into the public transport system operating as a single seamless system. | |
| Impact of Project: | Integration of the current independently operating modes of public transport into an integrated public transport system. | |
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015/2016 Targets and adjustments</i> |
| The project's feasibility will be dissected into phases, the Bus Rapid Transport, the Intercity | SLOW PROGRESS: Overall Transport Plan for the region to be | Developed Transport plan as aligned to developing nodes and corridors. |

| | | |
|--|---|--|
| <p>(inter-municipal)Bus Transport, the Intercity (inter-municipal) Speed Train. Experiences and best practices will be sourced from the Johannesburg Metro and the GDRT.</p> <p>The feasibility of these projects is depended on the land use plan, the spatial development framework, and the local economic development plan. That is, the development of these plans must ensure that the framework and foundations are laid for the above integrated public transport system to be feasible.</p> | <p>developed in alignment with the Provincial vision.</p> | |
|--|---|--|

FLAGSHIP PROJECT 10

| VAAL 21 | | |
|--|--|---|
| Description of Project: | | |
| Impact of Project: | | |
| <i>Key Milestones</i> | <i>Progress to date, assessment of milestones and adjustments if required.</i> | <i>2015/2016</i> |
| Consolidating the Vaal 21 Brand | GOOD PROGRESS ON BRANDING , STALLED | The 'Vaal 21' brand continues to grow with sustained usage and branding on all external and internal communications. |
| Development of the Riverfront | PROGRESS ON CROSS BORDER INITIATIVES: | |
| Cross-Border cooperation with FezileDabi on developments on both banks of the Vaal River | The 'Vaal 21' brand continues to grow with sustained usage and branding on flagship projects. Cross border discussions on joint projects with FezileDabi have stalled. | The Sedibeng District Municipality led the cross border discussions with FezileDabi in order to resuscitate joint projects discussions and way forward. |

SGDS ALIGNMENT WITH NATIONAL AND PROVINCIAL PRIORITIES:

- a) Outcomes Based Approach (National & Provincial)

- Improve Quality of Basic Education
- Improve Health and Life Expectancy
- All people in South Africa are protected and feel safe

- Decent employment through inclusive economic growth
- A skilled and capable workforce to support inclusive growth
- An efficient, competitive and responsive economic infrastructure network
- Vibrant, equitable and sustainable rural communities and food security
- Sustainable human settlements and improved quality of household life

- A responsive and accountable, effective and efficient local government system

The Outcome is directly link to Local government, and the role of the province is to develop a specific implementation support plan based on the national Local Government Delivery Agreement, and establish provincially based Technical Support Units.

A key role of the province in the implementation of Outcome 9 is to undertake critical support, monitoring, and reporting roles based on their provincial-specific municipal implementation support plan related to the outputs and targets agreed to in this agreement. This will include:

- I] Alignment with the National Government approach and national Delivery Agreement and similarly undertake the applicable actions at a provincial level.
- II] Allocation of more and appropriate resources towards the Local Government function
 - Better spending and outcomes in municipalities
 - Alignment and resource commitments of provincial departments in IDPs
- III] Improvement of provincial participation, including better communication, with municipalities and communities in planning and execution of provincial functions.
E.g. by ensuring municipal and public participation in provincial sector programmes
- IV] Improved support to and oversight of municipalities
- V] Monitoring and reporting on the implementation of targets and activities

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- Improve Health and Life Expectancy
- All people in South Africa are protected and feel safe
- Decent employment through inclusive economic growth
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E.g. by ensuring municipal and public participation in provincial sector programmes
 - IV] Improved support to and oversight of municipalities
 - V] Monitoring and reporting on the implementation of targets and activities.
- Protection and enhancement of environmental assets and natural resources
 - *A better South Africa, a better and safer Africa and world*
 - *A development-orientated public service and inclusive citizenship*

b) National Development Plan Vision 2030:

This is the plan by the National Government Planning Commission (Vision 2030) and it was released in June 2011. The plan is about writing a different story about South Africa in the years to ahead. In this new story, every citizen is concern about the well-being of all citizens, and the development of South Africa means the development of everyone who lives in it. This plan focuses on the following key priority areas;

- Economy and Economy
- Economic Infrastructure
- Transition to a low carbon economy
- Transforming urban and rural spaces
- Positioning South Africa in the region and world
- Human Settlements
- Improving education, innovation and training
- Promoting Health
- Social protection
- Building safer communities
- Building a capable state
- Promoting accountability and fighting corruption
- Transforming society and uniting the country

PILLARS OF THE GROWTH AND DEVELOPMENT STRATEGY:

A) IDP KEY PERFORMANCE AREA: Reinventing the Economy *from an old to a new by consolidating existing sectors and exploring new sectors of growth and in this way build local economies to create more employment and sustainable livelihoods.*

To *Reinvent the Economy*, the Sedibeng municipality plans to align with National and Provincial policies and plans, local municipalities and placing a firm emphasis on the Economy that is more inclusive, more dynamic and in which the fruits of growth are shared equitably as set out in the National Development Plan (Vision 2030).

National and Provincial Outcome 4: Decent Employment through inclusive economic growth
National and Provincial Outcome 7: Vibrant, equitable and sustainable rural communities and food security

National Development Plan: - Economy and Employment
 - Transforming urban and rural space

STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT

| Alignment with National Provincial Outcomes & NDP | IDP Strategy | Project | Source of Funding |
|--|--|--|--|
| <u>Output 1:</u> Faster and Sustainable Inclusive growth | Create long term sustainable jobs, reduce unemployment, poverty and inequalities | <ul style="list-style-type: none"> Functioning RTO Development and implementation of regional plans | <ul style="list-style-type: none"> External funding |
| <u>Output 2:</u> More Labour absorbing Growth | | <ul style="list-style-type: none"> Increase EPWP roll out programmes. | <ul style="list-style-type: none"> Public Work / Infrastructure Department in other spheres |
| <u>Output 3:</u> Multi-pronged strategy to reduce youth unemployment | | <ul style="list-style-type: none"> Coordinate FabLab through products simulation. | <ul style="list-style-type: none"> External |
| <u>Output 4:</u> Increased competitiveness, to raise net exports, grow trade as a share of world trade and improve its composition Sub-outputs: <ul style="list-style-type: none"> Support for Exports and Import competing sector Increase share of world trade increased Restructuring & Development to support growth and development | Promote and Develop Tourism and Leisure sector | <ul style="list-style-type: none"> Support Regional Tourism Organization (Vaal River City Tourism Promotion Company (SOC) Create tourism demand through targeted tourism marketing initiatives Tourism Supply – Skills development and products in the tourism industry Promote the development and maintenance of Tourism Infrastructure. | <ul style="list-style-type: none"> External and Operational Budget |
| <u>Output 7:</u> Implementation of the Extended Public Works programme | | <ul style="list-style-type: none"> Implement EPWP | <ul style="list-style-type: none"> External funding |
| <u>Output 5:</u> Improve Cost structure of the Economy Sub-outputs: Interventions to promote | Promoting a diverse economy within the Sedibeng Region | <ul style="list-style-type: none"> Coordinate the Regional Economic Framework. | <ul style="list-style-type: none"> operational |

| Alignment with National Provincial Outcomes & NDP | IDP Strategy | Project | Source of Funding |
|---|-----------------------------------|--|---|
| appropriate cost structure | | | |
| Output 6: Improve support for Small business and Cooperatives | Ensure BBBEE and SMME Development | <ul style="list-style-type: none"> Facilitate support for co-operatives, small scale farmers and small, medium and micro businesses | <ul style="list-style-type: none"> operational |

- National and Provincial Outcome 7: Vibrant, equitable and sustainable rural communities and food security for all
- National Development Plan: *An inclusive and integrated rural economy*. The plan indicates that rural communities should have greater opportunities to participate fully in the economic, social and political life of the country. These opportunities will need to be underpinned by good education, healthcare, transport and other basic services. Successful land reform, job creation and rising agricultural production will all contribute to the development of an inclusive rural economy

| Alignment of NDP with National/ Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|---|--|--|
| Sustainable agrarian reform with thriving farming sector. | Promote and develop agricultural Sector | <ul style="list-style-type: none"> Facilitate support for the small holding agricultural sector striving towards productivity increase. Facilitate programmes in the value chain of agro processing and value-add markets. | <ul style="list-style-type: none"> External |
| Improve access to affordable and diverse food. | | <ul style="list-style-type: none"> Coordinate the support for food security programmes, Households and Institutional food nutrition programmes. Coordinate efforts for local food production and accessibility. | <ul style="list-style-type: none"> External |
| Improve services to support livelihoods | | <ul style="list-style-type: none"> Improved coordination and management of tractor mechanization | <ul style="list-style-type: none"> External |

| Alignment of NDP with National/ Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--------------|---|--|
| | | support programme. | |
| Rural job creation and promoting economic livelihoods. | | <ul style="list-style-type: none"> Improve participation and coordination of CRDP Programme | <ul style="list-style-type: none"> External |
| Enabling institutional environment for sustainable and inclusive growth. | | <ul style="list-style-type: none"> Facilitate local economic opportunities. Facilitate coordination of same line production value chain to optimize local economic opportunities. | <ul style="list-style-type: none"> External |

B) IDP KEY PERFORMANCE AREA: Renewing our communities *from low to high quality through the provision of basic services, improving local public services and broadening access to them, and regenerating and property development to improve the quality of living for.*

To focus on renewing our communities GDS 2 reaffirms the commitment for Sedibeng to strive to transform all urban areas into vibrant economic centers that will contribute to socio-economic development through the creation of viable, stable neighborhood. Townships must become exciting human settlements with adequate infrastructure, delivery of basic services, safety and security, and transport networks.

Focused economic stimulation in these spaces will build strong and prospering centers of retail, manufacturing, industrial or any other business. The Evaton Renewal Project that is aimed at "renewing" or regenerating Evaton, to improve the quality of life of the Evaton community through infrastructure and economic development Evaton community through infrastructure and economic development is an example of this renewal commitment.

To *Renew our Communities*, Sedibeng District municipality plan to ensure concrete alignment with other National and Provincial policies and plans, our local three municipalities and placing a firm emphasis on the National Development Plan vision (2030, on the road to 2050) to ensure that its people will have affordable access to services and quality environments. New developments will break away from old patterns and the significant progress will be made in retrofitting existing settlements.

National and Provincial Outcomes 8: *Sustainable human settlements and improved quality of household life.*

National Development Plan: *Human Settlement.*

| Alignment of NDP with National/ Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|---------------------------------|--|--|
| Output 1: Accelerated delivery of | Promote residential development | <ul style="list-style-type: none"> Monitor & Co-ordinate housing programmes | <ul style="list-style-type: none"> External |

| Alignment of NDP with National/ Provincial Outcomes | IDP Strategy | Project | Source Funding of |
|---|--|---|--|
| Housing Opportunities. | and urban renewal. | <ul style="list-style-type: none"> Facilitate enrolment to National upgrading support programme. | |
| <u>Output3:</u> More Efficient Land utilisation. | Implement Integrated Spatial Development and Land Use Management | <ul style="list-style-type: none"> Implement the Spatial Development Framework | <ul style="list-style-type: none"> Internal |
| | | <ul style="list-style-type: none"> Improve the Geographic Information Systems. | <ul style="list-style-type: none"> Internal |
| <u>Output4:</u> Improved Property Market. | | <ul style="list-style-type: none"> Coordinate Urban Renewal | <ul style="list-style-type: none"> Internal |
| | | <ul style="list-style-type: none"> Facilitate the implementation of SLUM | <ul style="list-style-type: none"> Internal |

C) IDP KEY PERFORMANCE AREA: Reviving a sustainable environment *from waste dumps to a green region, by increasing the focus on improving air, water, and soil quality and moving from being a producer and receiver of waste to a green city.*

- National and Provincial Outcomes: *Protection and enhancement of environmental assets and natural resources.*
- National Development Plan: *Transition to low carbon economy.*

• Environment

| Alignment of NDP with National/ Provincial Outcomes | IDP Strategy | Project | Source Funding of |
|---|--|---|---|
| <u>Output 2:</u> Reduce greenhouse gas emissions, climate change impacts and improved air/atmospheric quality | Implementation of effective environment management in the Sedibeng District. | <ul style="list-style-type: none"> Reduction of atmospheric pollutants to comply with Ambient Air Quality Standards. Development of climate change response strategy. | <ul style="list-style-type: none"> Capex |

| Alignment of NDP with National/ Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|--|--|--|
| | | <ul style="list-style-type: none"> Implementation of renewable energy programmes in the district. Facilitate rehabilitation of land parcels to contribute to ecosystem resilience Protection of indigenous forest assets and be transferred to appropriate conservation and relevant agencies Solid waste management and minimization through improved collection, disposal and recycling and increase landfill sites with permits Identify and develop strategy for facilitating the rehabilitation of derelict and ownerless industrial sites Ensure greater alignment of sustainability criteria in all levels of integrated and spatial planning as well as project Restoration and rehabilitation, management degraded ecosystems. | <ul style="list-style-type: none"> OPEX |
| <u>Output 3:</u> Sustainable Environmental Management | Ensure the implementation of MHS programme to reduce environmental health risks. | <ul style="list-style-type: none"> Rendering of Municipal Health Services to all communities Management of environmental impacts from industrial and related activities | <ul style="list-style-type: none"> Opex |
| | Ensure a safe and healthy environment for people to live and work in | Rendering of Municipal Health Services to all communities | Opex |

| Alignment of NDP with National/ Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|--|--|-------------------|
| | Less and better managed waste | Facilitate and ensure implementation of the National Waste Management Strategy | Opex |
| <u>Output 4:</u> Protected Biodiversity. | Ensure Implementation of Effective and Efficient Environmental Management in Sedibeng District Municipality. | <ul style="list-style-type: none"> Facilitate the rationalization of governance processes with regard to biodiversity management. Integration of climate change considerations into existing biodiversity management plans/ programmes for climate change adaptation. Enhancement and management of threatened species through partnerships. Quantification of the value ecosystem and the mechanism to reflect the value of biodiversity in national resource account. Facilitate the identification and protection of high potential agricultural land. | Opex |

• Infrastructure

| Alignment of NDP with National/ Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--|--|-------------------|
| <u>Output 6:</u> An efficient, competitive and responsive economic infrastructure network. | Plan for effective, efficient and sustainable infrastructure for water and sanitation services, and provision of electricity | <ul style="list-style-type: none"> Develop regional master plan for water, sanitation and electricity | Internal |

D) IDP KEY PERFORMANCE AREA: Reintegrating the Region: *with the rest of Gauteng, South and Southern African to move from an edge to a frontier region, through improving connectivity and transport links.*

Reintegrating the region focuses on replacing the apartheid geography and long commuting distances with better quality of houses close to economic opportunities. It requires a bold and dedicated emphasis on road and rail corridor development and the need to establish east-west transport links and logistics support to industry. A key advantage of Sedibeng is its proximity and linkages into to the Gauteng urban complex as well as strong links with Sasolburg in the Northern Free State. One of its weaknesses is poor intra-Sedibeng links due in part to poor East-West transport routes. Key to reintegration is creating high levels of transport and other forms of connectivity.

The components of this focus area relate to:

- Road and rail transport corridors
- Improved logistics support for industry
- ICT connectivity
- Residential Development

All efforts have been made to align this pillar, Reintegrating our Region of the GDS and IDP with other National and Provincial Strategies, our local three municipalities and placing a firm emphasis on *Positioning South Africa in the region and world and Infrastructure development* that will address issues of economic inefficiency created by the backlog in the infrastructure development as set out in the National Development Plan (Vision 2030).

ALIGNMENT OF NDP WITH NATIONAL AND PROVINCIAL STRATEGIES;

Outcome 06: An efficient, competitive and responsive economic infrastructure network

Outcome 12: An efficient, effective and development oriented public service an empowered, fair and inclusive citizenships.

National Development Plan: Positioning South Africa in the region and the world.

• Transport

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|---|---|--|
| Output6: An efficient, competitive and responsive economic infrastructure network. | Plan and develop accessible, safe and affordable public transport systems and facilities. | <ul style="list-style-type: none"> ▪ In partnership with Province, upgrade the Vereeniging Taxido Junction. | <ul style="list-style-type: none"> ▪ External |
| | Promote efficient movement of freight in the region. | <ul style="list-style-type: none"> ▪ In partnership with Province and Emfuleni Local Municipality, commission a study on the | <ul style="list-style-type: none"> ▪ External |

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--------------|---|-------------------|
| | | feasibility of a freight facility in the region. <ul style="list-style-type: none"> Developing a framework for developing freight plan and freight strategy. | |

• **Information Technology**

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|---|---|---|
| <u>Output</u> 5: Communication and Information Technology | World class ICT infrastructure in support of a "Smart Sedibeng" | <ul style="list-style-type: none"> Investment into communication infrastructure and improve linkages | <ul style="list-style-type: none"> Capex |

• **Licensing**

| IDP Strategy | Delivery Agenda |
|---|---|
| Render an efficient, effective and corruption free vehicle state registration and licensing service | <ul style="list-style-type: none"> Demolish and rebuild the Vereeniging LSC and provide additional offices Commission the filing system for licensing related files and records Upgrading of driver testing terrains to increase testing capacity. |

E) IDP KEY PERFORMANCE AREA: Releasing human potential; *from low to high skills and build social capital through building united, non-racial, integrated and safer communities.*

Sedibeng will be a place where life-long learning is promoted and learning is done in partnership with communities, educational institutions, and the private sector. The region needs to build social capital through key socio-economic interventions with making use of the human potential of Sedibeng.

Endeavors towards economic growth should concern themselves with making use of the human potential of Sedibeng. The region should become a skill centre of beneficiation for example in a new growing sector. As skills improve, so does productivity and the quality of jobs that can be offered. The focus on releasing human potential extends beyond accelerating skills development. It involves increasing the 'social capital' of Sedibeng. This involves building the capacity of individuals and communities to:

- Be effectively involved in their communities through ward committees and related structures;
- Protect women and children from abuse;
- Have effective crime prevention programmes;
- Be involved in volunteerism;
- Have effective campaigns against HIV and AIDS and supporting those who are infected and affected; and
- Develop and protect young people through for examples programmes on art, culture, sport etc. as well as against drug abuse.

To Release Human Potential, programmes/projects will be identified in achieving alignment with Provincial and National strategies as follows.

Alignment with National and Provincial Outcomes:

- Outcome 1: Improve quality of basic education
- Outcome 3: All people in South Africa are and feel safe.
- Outcome 4: *A skilled and capable workforce to support inclusive growth*
- Alignment with National Development Plan:
 - Social Protection
 - Building safer communities
 - Improving Education, Innovation and Training

• Human Resources

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|---|--|--|
| <u>Output2:</u> Human Resource Management and Development | Ensure effective, competent and motivated staff | <ul style="list-style-type: none"> • Institutionalize: <ul style="list-style-type: none"> – Training – Employee Wellness – Occupational Health & Safety • Institutionalize Batho –Pele strategies • Institutionalization of Electronic Performance Management system • Institutionalization of proactive programmes to harmonize Labour Relations. • Corporatization of Job Descriptions to | <ul style="list-style-type: none"> • Opex |

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--------------|---|-------------------|
| | | organizational structure. • Transform the organization : <ul style="list-style-type: none"> – Demographics – Operation Systems | |

Labour Relations

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|---|---|-------------------|
| <u>Output2</u> : Human Resource Management and Development | Ensure Effective, Competent and Motivated Staff | Improve Labour Relations and maintain conducive working environment Good Employee relations management | • Opex |

COMMUNITY SERVICES

- Health**

Outcome 2: Improve Health and Life expectancy

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|---|---|---------------------------|
| <u>Output</u> : Combating HIV and AIDS and decreasing the burden of the diseases from tuberculosis | Facilitate and coordinate internal and external HIV&AIDS and TB mainstreaming | <ul style="list-style-type: none"> ▪ Ward-based implementation of HIV&AIDS and TB programme ▪ Door-to-door HIV&AIDS behaviour change campaigns ▪ Effective functioning of District and Local Municipalities AIDS | Provincial HIV/AIDS Grant |

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--------------|---|-------------------|
| | | <ul style="list-style-type: none"> Councils Coordinate workplace programme implementation Increase in HCT uptake and coverage Intergovernmental collaboration | |

• **Sports, Recreation, Arts, Culture and Heritage**

Outcome 2: A long and healthy life for all South Africans

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|---|--|-------------------|
| <u>Output 1</u> : Increasing life expectancy | Support Sports, Arts and Cultural Programs | Support Sports and Recreation programmes Support Arts and Cultural Programmes Support Regional Craft Hub | Province /SDM |
| Output 1: Increasing life expectancy | Preserve the heritage and museums of our region, including promotion of national and provincial commemorative days. | Host commemorative events in partnership with other spheres of government. Facilitate the name change process Facilitate declaration of Heritage resources | Province/SDM |

• **Community Safety**

Outcome 3: All people in South Africa feel safe

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|---|---|------------------------|
| <u>Output 1</u> : Reduced the overall levels of serious crime in particular contact and trio crimes. | Provide an Integrated Support in Ensuring that Communities are Safe and | Render CCTV Maintenance and repairs services and produce a fully completed CCTV Maintenance & Repairs Register. | SDM / COMMUNITY SAFETY |

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--------------|--|--|
| | Secure | Implement and support community safety programmes. | |
| | | Support events safety planning processes through development and submissions of Events Safety Plans. | |
| <u>Output 2:</u> An effective Criminal Justice System | | Generate and provide quality evidential materials from the CCTV Surveillance Centre for investigation and prosecution purposes. | COMMUNITY SAFETY / Criminal Justice System / SDM |
| <u>Output 3:</u> Corruption within the JCPS Cluster combated to ensure its effectiveness and its ability to serve as deterrent against crime | | Contribute to overall anti- fraud and corruption efforts across government | SDM / COMMUNITY SAFETY |
| <u>Output 4:</u> Perceptions of crime among the population managed and improved | | Implement and support community safety programmes. Strengthen and monitor Community Safety Forum through regular stakeholder's engagements. | SDM / COMMUNITY SAFETY |
| <u>Output 5:</u> Level of corruption reduced thus improving investor perception, trust and willingness to invest in South Africa. | | Implement and support community safety programmes | SDM / COMMUNITY SAFETY |

• **Disaster Management**

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--|--|-------------------|
| Output 2: Enhanced Regional integration. | Promote disaster resilient communities | ▪ Intensification of public awareness and education programs in Disaster Management throughout the region. | Opex |
| | | ▪ Broad inclusion of all relevant stakeholders in the Disaster Management Advisory forum | Opex |
| | | ▪ Implement Disaster Management Legislation requirements. | Opex |
| | | ▪ Coordinate disaster early warning measures as received from relevant and reliable sources. | Opex |
| | | ▪ Put in place an effective communication strategy. | Opex |

F) IDP KEY PERFORMANCE AREA: Good and financially sustainable governance; *through building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.*

Outcome 9: A responsive, accountable, effective and efficient local government

• **Office of the Municipal Manager**

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--------------|---------|-------------------|
|--|--------------|---------|-------------------|



| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|------------------------------------|--|-------------------|
| <p>Output 7: Single Window of Coordination</p> <p>Output 4: Corruption tackled effectively</p> | High level of Corporate Governance | Effective Intergovernmental Relations. | OPEX |
| | | Implementation of the Enterprise Risk Management Programmes. | |
| | | Implementation of an Anti-fraud and Anti-Corruption Plan. | |
| | | Development and implementation of Internal Audit Plans. | |
| | | Improve the quality of Performance Management Systems | OPEX |
| | | Development and approval of the Service Delivery & Budget Implementation Plan. | |
| | | Quality assurance and submission for auditing and approval of Quarterly Reports, Mid-year and Annual Reports, as per legislative requirements. | |
| | | Consolidate Progress Report on the implementation of the 2 nd Generation GDS | OPEX |
| | | Undertake IDP review process and submit for approval the 2015/16 IDP. | OPEX |

Outcome 6: An Efficient, Competitive and Responsive Economic Infrastructure Network

Outcome 9: A Responsive accountable, Effective and Efficient local government system

• Utilities

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|---|---|-------------------|
| A Responsive accountable, Effective and Efficient local government system | Ensure financial Sustainable Local Government including of revenue collection management and financial mobilization | <ol style="list-style-type: none"> 1. Implement and monitoring a long term plan model for efficient Management of Utilities. 2. Implement infrastructural needs as well as Human Resource and financial requirements on Taxi Ranks Facilities. 3. Implement effective Management control of Vereeniging Fresh Produce Market | Opex |

Outcome 12: An efficient, effective and development orientated public service & empowered, fair and inclusive citizenship

• Facilities

| Alignment with National and Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--|--|-------------------|
| A Responsive accountable, Effective and Efficient local government system Output 1: Service Delivery Quality and Access | Develop and Maintain high quality Municipal facilities | Improve access to Government and Public Services . | Opex |

Outcome 12: An efficient, effective and development and empowered, fair and inclusive citizenship.

• Legal and Support Services

| Alignment with National and Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|--|--|-------------------|
| Output 03: Business Processes, Systems, Decisions Rights and Accountability | Effective management of Council business | Effective secretarial services to Council, Mayoral and related Committee meetings Reviewing and | Opex |



| Alignment with National and Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|--------------|---|-------------------|
| | | monitoring effective records management systems. Effective and efficient legal support | |

FINANCE

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|---|--|---|
| <p><u>Output 6 of National Outcome 9:</u> Improve Municipal financial and administrative capability</p> <p><u>Output 2 of National Outcome 4:</u> More labour-absorbing Growth</p> <p><u>Output 5 of National Outcome 4:</u> Improved Cost Structure in the Economy</p> <p><u>Output 6 of National Outcome 4:</u> Improved support to small business and cooperatives</p> | <ul style="list-style-type: none"> ▪ Institutionalize Long Term Financial Plan with Locals. ▪ Institutionalize Regional Tariff funding model. ▪ Maintain Unqualified and Clean Audit outcomes of the District and Locals. ▪ Implement cost reduction and containment strategy. ▪ Resource mobilization and alternative source of funding. ▪ Develop and implement SDM's Procurement Strategy; ▪ Develop and implement an Integrated SCM Model with local municipalities; | <ul style="list-style-type: none"> ▪ Expand monthly internal processes that verify and support credible financial reporting; ▪ Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining clean audit status; ▪ Conduct risk assessment of asset base to identify areas requiring improvement in municipal financial and administrative efficiency; ▪ Firmer internal controls to respond to internal audit reports and recommendations more effectively; ▪ Progressive SDBIP reporting to :- <ul style="list-style-type: none"> ○ Provide strategic alignment of operations; ○ Continuous performance monitoring, reporting and review; ○ Coaching and mentorship on all reporting levels ▪ Continual implementation of SDM's | <ul style="list-style-type: none"> ▪ Operational expenditure (internally funded) |

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|--|---|--|
| | | <p>Procurement Strategy as developed in 2012/2013</p> <ul style="list-style-type: none"> The Integrated SCM Model with local municipalities has been developed however, implementation is subject to the Transition to Metro Governance Model processes to be undertaken in 2015/2016 | |
| <p><u>Output 7 of National Outcome 9: Single window of coordination</u></p> | <ul style="list-style-type: none"> Coordinated Support, Facilitation, Monitoring and Intervention to support local Municipalities Decentralize institutional arrangements for SALGA and Inter-municipal relations for policy and strategic coherence | <p>Review of the regional tariff and funding model towards migration processes of Metro Governance model; Review of skills set of Finance cluster to determine level of capacity towards migration processes of Metro Governance model, institutional knowledge transfer and business continuity model as well as attainment of district employment equity goals together with capacitating and development goals in alignment with MFMA Minimum Competency Regulations</p> | <p>Operational expenditure (internally funded)</p> |

G) IDP KEY PERFORMANCE AREA: Deepening democracy; *through enabling all South Africans to progressively exercise their constitutional rights and enjoy the full dignity of freedom. To promote more active community participation in local government, including further strengthening the voice of communities and making sure that community based structures such as ward committees, police forums, school governing bodies are legislatively supported to function effectively.*

Office of the Executive Mayor

| Alignment of NDP with National And Provincial Outcomes | GDS and IDP Strategy For Five Year | Project | Source of Funding |
|---|--|--|-------------------------|
| <u>Output 1:</u> Nation building and National Identity <u>Output 2:</u> Citizen participation <u>Output 3:</u> Social Cohesion <u>Outcome 9: Output 4:</u> Single window of Coordination | Improve stakeholder relations through public participation | Convene Izimbizo and the State of the District Address to account to communities. Convene stakeholder engagements for the review of the IDP. Observe national and local commemorative days. Strengthen IGR structures. Develop campaigns for national identity and social cohesion. Convene Joint Mayor's Forums and Joint Mayoral Committee engagements. | Operational expenditure |

Office of the Speaker

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|--|--|-------------------|
| <u>Output 1:</u> Nation Building and developing National Identity Output 2: Citizen Participation Output 3: Social Cohesion | Improve stakeholder relations through public participation | High level of awareness and mobilization for Public Participation in Governance | OPEX |
| | | Awareness on moral regeneration programmes for the district. | OPEX |
| | | Implementing and coordinating a petition management system to effectively deal with petitions from members of the public | OPEX |
| | | Implement new communication channels with stakeholders including Woman's month programme | OPEX |

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|---|--|---|-------------------------------------|
| <u>Outcome 9 :</u> Output 7: Single Window of coordination- Sub-output 1: Review local government legislation sub –output 2: coordinated support, monitoring and interventions in provinces and municipalities | The pursuit of efficient, accountable and cooperative governance | Implementation of separation of powers policy framework | (Provincial Competency) OPEX |
| | | Strengthening and implementation of various policy frameworks | OPEX |
| | | Effective functioning of MPAC | OPEX |

Office of the Chief Whip

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--|--|--|
| <u>Outcome 9: Output 4:</u> Single window of Coordination <u>Output1:</u> Ensure effective oversight | The pursuit of efficient, accountable and cooperative governance | <ul style="list-style-type: none"> • Tighten coordination of oversight • Strengthen facilitation of oversight i.e. Study Groups Sitzings • Improve coordination of caucuses strategic and Makgotla retreats i.e. Joint Whippery and District Wide Caucuses Lekgotla • Strengthen and improve coordination and facilitation of benchmark visits • Strengthen and improve coordination caucuses and caucuses forums i.e. Chief Whips, Whippery and Multi Party Forums • Strengthen and improve coordination of Political | <ul style="list-style-type: none"> • OPEX |

| Alignment of NDP with National And Provincial Outcomes | IDP Strategy | Project | Source of Funding |
|--|--------------|--|-------------------|
| | | Management Team meetings • Strengthen and improve coordination councilors capacity building and training programs | |

External Communications

| Alignment of NDP with National And Provincial Outcomes | GDS and IDP Strategy For Five Year | Project | Source of Funding |
|---|--|---|--|
| Responsive, accountable effective and efficient local government system | Improving stakeholder relations through public participation | <ul style="list-style-type: none"> ▪ Media Monitoring Services ▪ Develop a Communications Strategy ▪ Develop a Stakeholder Database ▪ Develop a Marketing and Branding Strategy ▪ Develop a Marketing and Branding Strategy - "<i>Towards a Vaal Metropolitan River City</i>" ▪ Update the Events Management policy ▪ Finalize a SDM Corporate Identity Manual ▪ Develop a Stakeholder Relations Strategy ▪ District Communications Forum Meetings ▪ Commemorative, Service Delivery & Other Events | <ul style="list-style-type: none"> ▪ OPEX |

WORKING WITH THE GAUTENG PROVINCE

The following 8 projects will be undertaken in collaboration with the Gauteng Provincial Government.

| Programme | | Coordinator | Description | Deliverable for 2015/2016 |
|-----------|------------------------------------|-------------|--|--|
| 1. | Building New Cities (GAME CHANGER) | GPD | Vaal River City (Hydropolis) Checking potential of waterfront developments of Emfuleni & Midvaal areas | Facilitate and co-ordinate all relevant activities and projects relating to the development of the River City |
| | | | Gauteng Highlands 20km south of Johannesburg situation between R59 and old Vereeniging road | Facilitate and co-ordinate all relevant activities and projects relating to the development the Gauteng Highlands situated between R59 and old Vereeniging road |
| | | | Savannah City, new Node provision | Facilitate and co-ordinate where relevant activities aimed at ensuring the success of the Savannah City project |
| Programme | | Coordinator | Description | Deliverable for 2015/2016 |
| 2. | Agritropolis (GAMECHANGER) | GDARD | To unlock the agricultural potential of Sedibeng region to serves as Gauteng food basket | Liaise, participate and co-ordinate (where necessary) engagements and processes leading to the realization of the agritropolis. |
| | | | Upgrade of the facilities of the Vereeniging Market interventions to restore and upgrade market facilities to provide enhanced services | Finalise the Vereeniging Fresh Produce Market Development Precinct and execute the Project Rebirth Implementation Plan |
| | | | Agri-processing facilities and related infrastructure identification of planning for and delivery of requisite facilities and infrastructure. | Liaise, participate and co-ordinate (where necessary) engagements and processes leading to the realization of the agritropolis inclusive of provision of resources where possible. |
| | | | Upgrade road and rail links to improve connectivity planning for and implementation of identified roads and rail connections | Facilitate and participate in the processes relating to the upgrading of the road and rail infrastructure in the region to improve connectivity and regional integration |



| Programme | | Coordinator | Description | Deliverable for 2015/2016 |
|-----------|---|-------------|---|---|
| 3. | Mega sustainable human settlements (approximately 15 000 units per identified node) (STRATEGIC PROJECT) | GDHS | To develop nodes at <ul style="list-style-type: none"> • Boiketlong • Evaton • Golden Highway • Vereeniging • Savannah City • R59 Corridor • Ratanda | Facilitate and co-ordinate processes ensure successful completion of various Human Settlement development nodes inclusive of: <ul style="list-style-type: none"> • Boiketlong • Evaton • Golden Highway • Vereeniging • Savannah City • R59 Corridor • Ratanda |
| 4. | Freight and Logistics Hub (STRATEGIC PROJECT) | GDRT | Vaal Logistics hub | Facilitate and co-ordinate activities and processes relevant to the establishment of Freight and Logistic Hub |
| Programme | | Coordinator | Description | Deliverable for 2015/2016 |
| 5. | Sedibeng Regional Sanitation Scheme (STRATEGIC PROJECT) | COGTA | Sebokeng & Meyerton interim upgrades to existing WWTW | Ensure continuing monitoring and reporting of status of implementation. |
| 6. | Gauteng e-connect (STRATEGIC PROJECT) | GDF | Sedibeng connectivity project | Facilitate and co-ordinate processes and activities to ensure continuity in the Sedibeng connectivity project and its final linkage with the Gauteng e-connect project |
| 7. | Liberation, Struggle and Heritage Routes (STRATEGIC PROJECT) | DSARC | Boipatong – new project to be identified to link to struggles and heritage routes | <p>The Heritage Department will be embarking on a research and oral history project on Boipatong, Evaton and Sebokeng.</p> <p>The Heritage Department in conjunction with the local municipalities will develop a Tour Route for the Boipatong area including Sebokeng and Evaton.</p> <p>Tour Routes will be accompanied by brochures with maps, GPS coordinates and historical information.</p> |



| Programme | | Coordinator | Description | Deliverable for 2015/2016 |
|-----------|--|-------------|----------------------------------|---|
| | | | | <p>A more in-depth research document will be available for students and researchers.</p> <p>The Boipatong Tour will be launched in conjunction with the local municipalities, GTA GP SACR and the relevant community.</p> <p>The Boipatong, Sebokeng and Evaton Tour Routes will be registered with the National Heritage Council to form part of the National Heritage Liberation Routes</p> <p>Specialist Tour Guides and Site Guides will have to be trained to ensure tourists and visitors have access to the correct historical information</p> |
| 8. | Gauteng energy strategy (STRATGIC PROJECT) | GDED | Sedibeng waste to energy project | Facilitate and Co-ordinate the Sedibeng waste to energy project. |

BACKGROUND

National Treasury prescribes the guidelines of the MTREF period through a sustained and viable process as taken from the priorities of the country's National Development Plan. This is confined to our Growth and Development Strategy and our 5-Year IDP. In addition the Gauteng Province has pronounced on plans to transform, modernise and re-industrialise the beauty and resiliency of the province. These plans are confined in a ten pillar vision by the Premier which states the following:

- Radical economic transformation;
- Decisive spatial transformation;
- Accelerating social transformation;
- Transformation of the state and governance;
- Modernisation of the economy;
- Modernisation of the public service and the state;
- Modernisation of human settlements and urban development;
- Modernisation of the public transport and other infrastructure;
- Re-industrialising Gauteng as the country's economic hub; and
- Taking the lead in Africa's new industrial revolution.

However, as economic uncertainty continues throughout the country, it is imperative that we take a conservative approach to the budget in order to give financial stability and start building financial reserves for the municipality. Controlling municipal spending by spending less than the municipality takes in, demonstrates a commitment to common-sense budgeting and economic health that Sedibeng District Municipality deserve. In addition the District has been able to sustain our cost containment or austerity measure program during our budgeting process which is still ongoing.

The reporting requirements of this draft budget are disclosed in terms of the MFMA circulars 48, 51, 54, 55, 58, 66, 67, 70 and 74 as well as the Municipal Budget and Reporting Regulations.

The favourable conditions of revenue growth exceeding CPI and the associated expenditure are no longer present as we do not have control over the economic and consumer output. In this light the District had to implement certain cost containment measures over the last 5 years. These steps were necessary to ensure continued progress towards a better life for all. If managed properly it would lay the foundation for better economic reforms and job creation looking into the future.

The Municipality is obliged to safeguard the public finances, its assets and manage the liquidity levels and cash-flow with due diligence without exposing it to risk. To do the opposite will expose the municipality to a debt trap which will have damaging consequences from a financial and sustainability perspective whereby we would have to pay-off interest on debt.

Notwithstanding the weaker economic environment and the limited fiscal room to manoeuvre, the 2016 budget remains firmly focused on the transformation of the District's functions over the long term towards optimising governance. Our primary goals remain the reconstruction and development of our country, the building of a shared future in which we can take pride, the creation of jobs and security in our communities.

Every year the **National Government** publishes a Budget Review which estimates how much revenue can be raised. Government firstly consider the economic environment, which informs the ability to raise

taxes. The more the economy grows the more revenue government will be able to collect. Mostly based on this an allocation will be done in the DORact indicating the portion of revenue allocated to the Municipality.

The Municipality will go through the same exercise as Government, looking at their own ability to raise revenue taken into consideration the powers and functions assigned to the Municipality.

1. BUDGET DISCUSSION

The Draft Annual Budget is strategically aligned to the IDP 2015/2016(as revised) and provides the financial framework to the strategic objectives and targets. Our budget conforms to the key objectives and strategies of the District Municipality. In this process the Finance Cluster met individually with the ED's and HODs (or their duly delegated representatives) of all Clusters after their respective consultations with their relevant MMC's. In addition a Budget Panel was convened where Clusters were requested to correct and make adjustments to their submissions through a priority model towards the core functions of the District Municipality. As a result of the limited resources as determined by National Treasury by means of the equitable share allocation the budget had to be drawn up within those tight constraints based on the decline of this major revenue source over the last five years.

During the 2015/2016 budget process, Clusters were tasked to provide their budgetary requests as per their needs analysis and within their pre-determined indicative allocation and in alignment to IDP key performance areas. Incremental based budgeting was only used for expenses which have existing obligations, such as employee-related costs.

The budget was compiled based on a trend analysis taking into consideration the expected revenue to realise in the 2015/16 financial year. Contractual obligations such as salaries and contracted services were first determined whereby general expenses were reduced in order to obtain a balanced budget where minimal reserve funds will be utilised for capital purposes.

1.1. FINANCING OF OPERATING ACTIVITIES

The budget on financial performance (previously income and expenditure statement) has been drawn up on the GRAP (Generally Recognised Accounting Practices) principles of accounting where provision for depreciation has been taken into account.

The following should be noted:

1.1.1. Indicative Macroeconomic Forecasts

Municipalities are expected to levy their tariffs taking into account their local economic conditions, affordability levels and remain broadly in line with macro-economic policy. Municipalities must also take account the policy and recent developments in government sectors relevant to their local communities. Tariff increases must be thoroughly substantiated in the municipal budget documentation for consultation with the community.



| <i>Fiscal year</i> | 2013/14 Actual | 2014/15 Estimate | 2015/16 Forecast | 2016/17 Forecast | 2017/18 Forecast |
|----------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| <i>CPI Inflation</i> | 5.6% | 6.2% | 5.8% | 5.5% | 5.3% |

Source: MFMA Circular 74

NB: The reclining factor of the equitable share from National Treasury over the last 5 years will have a negative impact on the Municipality meeting its short-term obligations towards the operations of the District and the potential increase towards personnel costs.

1.1.2. Transfers to Municipalities

Section 214 of the Constitution provides for national government to transfer resources to municipalities in terms of the Division of Revenue Act (DoRA) to assist them in exercising their powers and performing their functions. Transfers to municipalities from national government are supplemented with transfers from provincial government. The two spheres of government must gazette these allocations as part of the budget implementation process. The DoRA and Section 37 of the MFMA further requires transfers between district and local municipalities to be made transparent and reflected in the budgets of both transferring and receiving municipalities.

The Municipal Council were requested to ensure that the 2015/2016 performance contracts of their municipal managers, as well as those of senior officials, reflect among other key performance areas, the above responsibilities and accountabilities.

| <i>National Allocation as per DORA Bill, Government Gazette February 2015</i> | 2015/2016 Allocation R'000 | 2016/2017 Forward Estimate R'000 | 2017/2018 Forward Estimate R'000 |
|--|---|---|---|
| EQUITABLE SHARE | 245,670 | 250,824 | 255,332 |
| Local Government Financial Management Grant | 1,250 | 1,250 | 1,250 |
| Municipal Systems Improvement Grant | 930 | 960 | 1,018 |
| Extended Public Works Program Integrated Grant | 1,000 | 0 | 0 |
| Infrastructure – Rural roads | 2,080 | 2,350 | 2,467 |
| Neighborhood Development Partnership Grant (Capital Grant) | 0 | 0 | 0 |

| <i>Provincial Allocation as per MFMA 35(c,d), 36(2) Provincial Gazette March 2015</i> | 2015/2016 Allocation R'000 | 2016/2017 Forward Estimate R'000 | 2017/2018 Forward Estimate R'000 |
|--|---|---|---|
| HIV & AIDS | 7,043 | 7,416 | 7,787 |
| GDARD | 2,818 | 2,430 | 2,552 |

1.1.3. Key Legal Provisions to be Strictly Enforced

All municipalities must prepare budgets, adjustments budgets and in-year reports for the 2015/16 financial year in accordance with the Municipal Budget and Reporting Regulations. In this regard, municipalities must comply with both:

- The formats set out in Schedules A, B and C of the regulations; and
- The relevant attachments to each of the Schedules (the Excel Formats).

All municipalities must do a funding compliance assessment of their 2015/16 budgets in accordance with the guidance given in MFMA Circular 42 and the MFMA Funding Compliance Guideline before tabling their budget, and where necessary rework their budget to comply so that they table a properly funded budget.

The deadline for approval of tabled draft budgets is 31 March 2015 as per Section (16)2 of the MFMA.

The deadline for the submission to National Treasury, MEC, DLG, AG and SALGA of approved budgets is ten working days after Council approves the annual budget.

1.1.4. Operating Income

The service charges and rental income have been increased between 7 - 15% in accordance with the guidelines as prescribed by National Treasury.

| DESCRIPTION | Budget by Source R'000 | BUDGET 15/16 R'000 |
|---|------------------------|--------------------|
| <u>A. OPERATING REVENUE</u> | | |
| <u>Service Charges</u> | | 8,717 |
| Fresh Produce Market | 8,700 | |
| Heritage (Technorama Sales) | 17 | |
| <u>Rental Of Facilities And Equipment</u> | | 808 |
| Maintenance & Cleaning | 569 | |
| Vereeniging Theatre | 133 | |
| Mphatlalatsane Theatre | 106 | |
| <u>Interest Earned - External Investments</u> | | 2,040 |
| Finance Cluster - Financial Management | 2,040 | |
| <u>Licenses And Permits</u> | | 59,826 |
| License Services Centre – Support | 0 | |
| License Services Centre – Vereeniging | 19,927 | |



| DESCRIPTION | Budget by Source R'000 | BUDGET 15/16 R'000 |
|---|------------------------|--------------------|
| <u>A. OPERATING REVENUE</u> | | |
| License Services Centre – Vanderbijlpark | 17,184 | |
| License Services Centre – Meyerton | 14,332 | |
| License Services Centre – Heidelberg | 8,383 | |
| <u>Government Grants And Subsidies</u> | | 262,738 |
| Finance Cluster - Financial Management (Equitable Share, FMG, MSIG, EPWP, Transformation) | 250,797 | |
| SPED Cluster – GDARD | 818 | |
| TIE – Infrastructure rural roads | 2,080 | |
| SPED – Agriculture – milling plant | 2,000 | |
| Community Services Cluster - HIV & AIDS | 7,043 | |
| <u>Revenue From Agency Services</u> | | 6,721 |
| Corporate Services Cluster - IT Emfuleni | 5,994 | |
| Corporate Services Cluster - IT Midvaal | 727 | |
| <u>Other Revenue (Minor Tariffs)</u> | | 18,956 |
| Finance Cluster - Financial Management & Tender Income | 14,997 | |
| Corporate Services Cluster - Human Resources Administration (SDL) | 496 | |
| Telephone Income | 163 | |
| Vereeniging Airport (Airfield Fuel and Usage Fees) | 3,300 | |
| Total Operating Revenue | | 359,806 |

| DESCRIPTION | BUDGET 14/15 R'000 |
|--|--------------------|
| <u>B. OPERATING EXPENDITURE</u> | |
| Employee/Councilor Related Cost | 219,309 |
| Bad Or Doubtful Debts | 0 |
| Depreciation | 26,767 |
| Repair And Maintenance | 3,891 |
| Contracted Services | 17,917 |
| Grants And Subsidies | 6,283 |
| General Expenses | 85,014 |
| Provisions | 500 |
| Total Operating Expenditure | 359,681 |
| Operating Surplus / (Deficit) A – B | 125 |

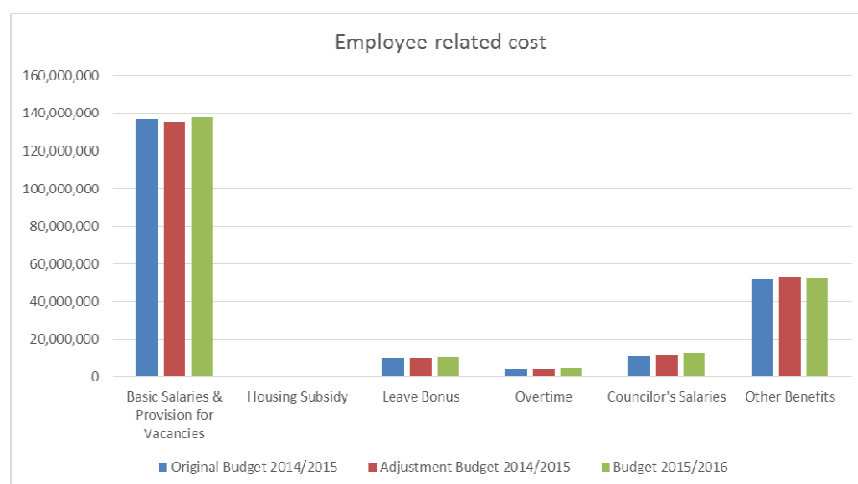
1.1.5. Employee and Councillor Related Costs

Salaries are projected at R219 million for the 2015/2016 financial year. There is no collective labour salary agreement (SALGA & SALGBC) currently in place and according to circular 74 the estimated increase is 5.8%. No provision for vacancies (new posts and attritions) was made for all Clusters as part of cost-containment and reduction measures.

Council must note that although employee related costs have grown by 5.8%, the provisional equitable share allocation has only grown by 2.6% leaving Council to fund a deficit of 3.2%. This deficit has had to be filled by reducing other operational expenditure, potentially reducing Council's ability to render services but still able to fulfil our coordinating role based on our current human capital on powers and functions for the District.

It should be noted by Council that as there is no agreement currently in place for the collective salary agreement, the District faces a risk of potentially having to apply for an exemption from National Treasury if the increase is above the 5,8% allocated in the equitable share for the 2015/16 financial budget.

Attention is drawn to the current trend of the steep growth in employee-related expenditure for the total organisation.



1.1.6. Depreciation

In accordance with the GRAP principles and standards and the prescription of the approved asset management policy, depreciation on all assets needs to be provided for within the statement of financial performance. This will allow Council to charge consumers during the useful life of the asset on a proportionate basis and not at the date of acquiring the asset. The amount provided for the 2015/2016 financial year amounts to R27million, which is cash generated and serves as capital replacement reserves to maintain the assets for the outer years of 2015/16 and 2016/17.

1.1.7. Repair and maintenance

Repairs and maintenance will be for current buildings occupied by Sedibeng District Council as well as the movable assets on the asset register. An amount of R3, 891 million has been provided. This is a decrease on the 2014/2015 budget which amounts of R5, 545 million.

Repairs and maintenance of Council's assets are allocated as follows:-



| REPAIR AND MAINTENANCE | R'000 |
|-------------------------------|--------------|
| Buildings Fences & Sites | 1,900 |
| Network / Infrastructure | 646 |
| Plant Equipment & Furniture | 843 |
| Vehicles | 522 |

National Treasury Circular 48 makes reference to repairs and maintenance and renewal backlogs that exist in relation to municipal infrastructure, and based on National Treasury parameters, the repairs and maintenance backlogs were not catered for in the draft 2015/16 MTREF as prescribed by National Treasury due to financial constraints and reduced revenue.

1.1.8. Contracted services

Contracted services have been determined by the need for services to be rendered by service providers and taking the current obligations into account.

The top ten user-departments are stated below and the projects relate to:-

| CONTRACTED SERVICES | R'000 |
|---|--------------|
| Corporate Services: Security Outsourced | 12,000 |
| Corporate Services: Maintenance & Cleaning of Council Buildings | 720 |
| Community Services : CCTV Maintenance contract | 1,634 |
| MM's Office: Internal Audit Function Outsourced | 1,400 |
| Corporate Services-Records Management | 182 |
| TIE: Licensing Service Center – Support Drop Safe Deposit a's and Coin Security contract | 1,080 |
| Corporate Services: Utilities Maintenance Contracts for Fresh Produce Market System and Taxi ranks | 707 |
| Corporate Services: IT Sedibeng (IT System Maintenance Contracts) | 601 |
| Human Resources Administration:(EAP Psychological Referrals, Trauma debriefing and OHS Compliance Services) | 55 |
| MM's Office – Risk Analysis survey & Performance Management | 55 |
| MM's Office-Performance Assessments and Moderation | 110 |

1.1.9. General Expenses

The general expenditure budget has been drawn up in order to assist the employees of Council to provide them with the necessary tools to achieve the deliverables as set in the GDS, IDP and SDBIP. The budget has also been drawn up taking into consideration that the main purpose of the District is to plan and co-ordinate, whereas the execution process will be performed at a Local Municipality level. Note should be taken that there has been a decrease in general expenditure of R26 million from the adjustment budget due to the Equitable share being consumed by the salary increase which is above the equitable share by 3,2%.

Council are advised to review training and development costs in terms of the operational and service delivery requirements of Council, and an effort be made immediately to approach the various SETA's to gain grant funding as income before the approval of the final budget for 2015/2016 by Council. Council is also urged, through management processes to improve human capital performance and productivity levels by allocating this commodity towards services delivery projects that has a direct output from each Clusters IDP and SDBIP's.

3.1.10 Sourcing of Donor and Grant Funding

In support of the SDM sourcing of donor funding programme, a framework and policy was adopted as initiative that fundamentally serves social economic and infrastructure development objectives of the District as well as that of Provincial Government and the State.

Should additional funding be secured after the approval of the tabled annual budget, it will be dealt with as an adjustment budget item for Council's consideration and approval, in terms of MFMA section 28. Through this framework, MSIG of R930, 000 was secured for the 2015/2016 year for the SPED GIS system.

3.1.11 Upgrading of the Financial Database in the Region

After an evaluation of the financial database platform by the IGR CFO Forum it was established that the current system when compared to new technology available is outdated and can have a detrimental effect on our revenue collection ability. In essence the Regions financial viability, sustainability and collection ratings can be hampered if this exercise was not undertaken and consolidated at the District. An analysis was then conducted to establish the cost towards software, hardware infrastructure, training, maintenance and license fees which is currently being finalised by the District to determine the value of the upgrade process for the District and its Local Municipalities. Economy of scale was considered and discussions to obtain grant funding is currently in process. Once the grant funding has been secured the formal procurement processes would follow to obtain approval towards this project.

3.1.12 Registration of Expanded Public Work Projects in the Region

The District is currently in a process to register new and existing projects with the Department of Public Works towards the EPWP program with the intention to create job opportunities within our region. Discussions with the respective department is at an advanced stage to secure the grant funding. Once the program has been approved for registration the District would be required to keep record of the expense and thereafter claim it back from the EPWP program subject to written confirmation of the grant commitment between the District and the Department of Public Works. Once the funding has been secured it is intended that the project would start immediately.

3.2 INVESTMENT INTO CAPITAL

The total Capital investment for 2015/2016 will be R13, 616,000 whereby the full amount will be funded from our internal reserve resources (**See Annexure "D"**). Clusters are encouraged to source grant funding for future capital projects. Donor and Grant Funding must also be considered for planned projects as outlined in the IDP to ensure that it is properly funded before the final 2015/16 budget is approved by Council.

3.3 BUDGET STEERING COMMITTEE

In terms of the Municipal Budget and Reporting Regulations no. 4, the mayor must establish a *budget steering committee* (Budget Panel) to provide technical assistance to the mayor in discharging his responsibilities as per section 53 MFMA. The Municipal Manager together with The Chief Financial Officer and the Director: Financial Management & Budgets consulted extensively internally during the drafting of this annual budget and as a result, successfully balanced the capital and operational requirements (CAPEX & OPEX) to the operational resources allocations and were able to present to the Executive Mayor and MMC: Finance with a balanced budget that is aligned to the strategic objectives of Council's IDP as well as conformed to MFMA requirements.

The budget preparation process highlighted several operational issues which the Municipal Manager has since earmarked for closer monitoring of performance for future evaluation and assessment. These would include:-

- Revenue generating abilities or sharing of services with SAPS of CCTV monitoring and surveillance centre;
- Revenue generating abilities (potential asset offset versus existing levels of operational viability) of the Vereeniging Fresh Produce Market and the Vereeniging Airport;
- Revenue generating abilities of Ambulance Despatch Service to Provincial Health on Communication centre; and
- Operational expenditure versus organisational requirements and resource allocation for internal security.

On matters relating to financial investment activities into other operational, maintenance, repair, improvement and additions to property, plant and equipment, it has been recommended that Clusters prepare their procurement plans with the purpose of regular monitoring and reporting on the performance of the organisation against these procurement plans.

2. ALIGNMENT WITH COUNCIL STRATEGIES

This report is aligned to the Reviewed IDP for 2015/2016, the district's GDS-2, Municipal Budget and Reporting regulations GN 32141 as well as circulars 48, 51, 54, 55, 58, 66, 70 and 74 of National Treasury.

3. FINANCIAL IMPLICATIONS

| | |
|--|----------------|
| The total estimated operating revenue of | R 359,806,000; |
| The total estimated operating expenditure of | R 359,681,007; |
| resulting in a minor operational surplus of | R 124,994; and |
| The total estimated Capital Budget of | R 13,616,000. |

Section 18 of the MFMA act needs to be adhered to when looking at the budget funding requirements. This section indicates the following:

- "18. (1) *An annual budget may only be funded from—*
- (a) *Realistically anticipated revenues to be collected;*
 - (b) *cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and*

- (c) *Borrowed funds, but only for the capital budget referred to in section 17(2).*
- (2) *Revenue projections in the budget must be realistic, taking into account—*
 - (a) *Projected revenue for the current year based on collection levels to date; and*
 - (b) *Actual revenue collected in previous financial years.”*

The following Annexures are attached:

| | |
|--------------|--|
| Annexure “A” | Budget Summary & A Schedule |
| Annexure “B” | Budgeted Financial Performance by classification |
| Annexure “C” | Budgeted Financial Performance by vote (cluster) |
| Annexure “D” | Budgeted Capital Expenditure |
| Annexure “E” | Budgeted Financial Performance – revenue & expenditure |
| Annexure “F” | Tariff of Charges |

4. LEGAL IMPLICATIONS

The budget has been drawn up in line with the MFMA, Act 56 of 2003 (SS 16-17) which inter alia states:

“The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.”

The Sedibeng District Municipality has successfully integrated its Integrated Development Planning with electronic Performance Management System. This has made it possible for the municipality to monitor, measure and report against all set deliverables in its IDP. SDM is fully compliant with Section 38 of the Local Government: Municipal Systems Act, 32 of 2000, which states that: All municipalities must establish performance management system that is –

- (i) Commensurate with its resources;
- (ii) Best suited to its circumstances; and
- (iii) In line with the priorities, objectives, indicators and targets contained in our integrated development plan.

The establishment, development, monitoring and general management of performance at a municipal level is governed by stipulations in Chapter 6 of the Local Government: Municipal Systems Act, No. 32 of 2000.

This electronic Performance Management System (ePMS) is developed in total compliance with all legislations related to performance management. The system reflects a clear line of sight in alignment cascading from the National Development Plan Vision 2030 (NDP), National and Provincial Outcomes (Gauteng 10 Pillars), the second Sedibeng Growth and Development Strategy (GDS II), the 5-year IDP, the 1-year IDP, the Service Delivery and Budget Implementation Plan (SDBIP), and the Performance Agreements of Section 56 employees.

The IDP-SDBIP alignment makes it possible for SDM Clusters to progress report and collates evidence against the set deliverables. Such reports are consolidated on monthly, quarterly, mid-year and annual basis, measured against the set 'SMART' targets. The system has an inherent monitoring tool in form of dashboards, thus showcase areas of performance and under-performance on continuous basis. This tool gives progress status against the set deliverables in all Clusters and affords early detection and intervention in areas of need.

In terms of progress in the completed 2014/15 financial year, the Municipality has progressed very well against the set deliverables and targets. It successfully completed 86% of all set targets in its SDBIP. The Office of the Auditor General gave SDM a 'clean audit' opinion two years in succession, 2012/13 and 2013/14. The Sedibeng District Municipality conducts its planning, as reflected in this chapter, to show a clear alignment between its Strategies and Sector Plans, outlined in Chapter 4 and 6 of this document, respectively. The set performance areas for the financial year 2015/16, as captured herein below, indicate all measurable projects and programmes planned to be implemented by the municipality. This Chapter will be provided as part of the analysis of the next IDP review.

1. PROJECTS AND PROGRAMMES IN 2015/16

A)IDP KEY PERFORMANCE AREA: Reinventing the Economy *from an old to a new by consolidating existing sectors and exploring new sectors of growth and in this way build local economies to create more employment and sustainable livelihoods.*

National and Provincial Outcome 7: Vibrant, equitable and sustainable rural communities and food security

STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT

- **Local Economic Development**

| IDP Strategy | Project |
|--|---|
| Create long term sustainable jobs, reduce unemployment, poverty and inequalities | <ul style="list-style-type: none"> ▪ Functioning RTO ▪ Development and implementation of regional plans |
| | <ul style="list-style-type: none"> ▪ Increase CWP and EPWP roll out programmes. |
| | <ul style="list-style-type: none"> ▪ Implement FabLab through products simulation. |

| IDP Strategy | Project |
|--|---|
| Promote and Develop Tourism and Leisure sector | <ul style="list-style-type: none"> Support Regional Tourism Organization (Vaal River City Tourism Promotion Company (SOC) Create tourism demand through targeted tourism marketing initiatives Establishment of Visitor Information Services Centers Tourism Supply – Skills development and products in the tourism industry Promote the development and maintenance of Tourism Infrastructure. |
| Promoting a diverse economy within the Sedibeng Region | <ul style="list-style-type: none"> Implement EPWP and CWP. |
| Ensure BBBEE and SMME Development | <ul style="list-style-type: none"> Facilitate support for co-operatives, small scale farmers and small, medium and micro businesses |

- National and Provincial Outcome 7:** Vibrant, equitable and sustainable rural communities and food security for all

| IDP Strategy | Project |
|---|--|
| Promote and develop agricultural Sector | <ul style="list-style-type: none"> Facilitate support for the small holding agricultural sector striving towards productivity increase. Facilitate programmes in the value chain of agro processing and value-add markets. |
| | <ul style="list-style-type: none"> Coordinate the support for food security programmes, Households and Institutional food nutrition programmes. Coordinate efforts for local food production and accessibility. |
| | <ul style="list-style-type: none"> Improved coordination and management of tractor mechanization support programme. |
| | <ul style="list-style-type: none"> Improve participation and coordination of CRDP Programme |
| | <ul style="list-style-type: none"> Facilitate local economic opportunities. Facilitate coordination of same line production value chain to optimize local economic opportunities. |

B) IDP KEY PERFORMANCE AREA: Renewing our communities *from low to high quality through the provision of basic services, improving local public services and broadening access to them, and regenerating and property development to improve the quality of living for.*

National and Provincial Outcomes 8: *Sustainable human settlements and improved quality of household life. National Development Plan: Human Settlement.*

| IDP Strategy | Project |
|---|---|
| Promote residential development and urban renewal. | <ul style="list-style-type: none"> Facilitate the upgrading and located informal settlements with access to basic services and secure tenure. Facilitate enrolment to National upgrading support programme. |
| Ensure Integrated Spatial Development and Promote good Land Use | <ul style="list-style-type: none"> Spatial Development Framework and improve the Geographic Information Systems. |

| IDP Strategy | Project |
|--------------|--|
| | <ul style="list-style-type: none"> Regeneration of Township through Public and Private Funding. Identify land parcels owned by state to facilitate growth in strategic sites for economic and social development |

IDP KEY PERFORMANCE AREA: Reviving a sustainable environment *from waste dumps to a green region, by increasing the focus on improving air, water, and soil quality and moving from being a producer and receiver of waste to a green city.*

▪ **National and Provincial Outcomes:** *Protection and enhancement of environmental assets and natural resources.*

• **Infrastructure**

| IDP Strategy | Project |
|--|--|
| Plan for effective, efficient and sustainable infrastructure for water and sanitation services, and provision of electricity | <ul style="list-style-type: none"> Develop regional master plan for water, sanitation and electricity |
| | <ul style="list-style-type: none"> Coordinate the establishment of Freight and Logistic Hub SEZ and strategic economic nodes. |

• **Environment**

| IDP Strategy | Project |
|--|--|
| Ensure Implementation of Effective and Efficient Environmental Management in Sedibeng District Municipality. | <ul style="list-style-type: none"> Reduction of atmospheric pollutants to comply with Ambient Air Quality Standards. Restoration and rehabilitation, management degraded ecosystems. |
| Ensure the implementation of MHS programme to reduce environmental health risks. | <ul style="list-style-type: none"> Rendering of Municipal Health Services to all communities Management of environmental impacts from industrial and related activities |
| Less and better managed waste | <ul style="list-style-type: none"> Facilitate and ensure implementation of the National Waste Management Strategy |

D) IDP KEY PERFORMANCE AREA: Reintegrating the Region: *with the rest of Gauteng, South and Southern African to move from an edge to a frontier region, through improving connectivity and transport links.*

ALIGNMENT OF NDP WITH NATIONAL AND PROVINCIAL STRATEGIES:

Outcome 06: *An efficient, competitive and responsive economic infrastructure network*

Outcome 12: *An efficient, effective and development oriented public service an empowered, fair and inclusive citizenships.*

- **Transport**

| IDP Strategy | Project |
|---|--|
| Plan and develop accessible, safe and affordable public transport systems and facilities. | <ul style="list-style-type: none"> ▪ In partnership with Province, upgrade the Vereeniging Taxido Junction. |
| Promote efficient movement of freight in the region. | <ul style="list-style-type: none"> ▪ In partnership with Province and Emfuleni Local Municipality, commission a study on the feasibility of a freight facility in the region. ▪ Developing a framework for developing freight plan and freight strategy. |

- **Information Technology**

| IDP Strategy | Project |
|---|---|
| World class ICT infrastructure in support of a "Smart Sedibeng" | <ul style="list-style-type: none"> ▪ Investment into communication infrastructure and improve linkages |

- **Licensing**

| IDP Strategy | Delivery Agenda |
|---|---|
| Render an efficient, effective and corruption free vehicle state registration and licensing service | <ul style="list-style-type: none"> ▪ Demolish and rebuild the Vereeniging LSC and provide additional offices |
| | <ul style="list-style-type: none"> ▪ Commission the filing system for licensing related files and records |
| | <ul style="list-style-type: none"> ▪ Upgrading of driver testing terrains to increase testing capacity. |

E)IDP KEY PERFORMANCE AREA: Releasing human potential; *from low to high skills and build social capital through building united, non-racial, integrated and safer communities.*

Alignment with National and Provincial Outcomes:

- **Outcome 1:** Improve quality of basic education
- **Outcome 3:** All people in South Africa are and feel safe.
- **Outcome 4:** *A skilled and capable workforce to support inclusive growth*

- Human Resources**

| IDP Strategy | Project |
|---|--|
| Ensure effective, competent and motivated staff | <ul style="list-style-type: none"> Institutionalize: <ul style="list-style-type: none"> Training Employee Wellness Occupational Health & Safety Institutionalize Batho –Pele strategies |
| | <ul style="list-style-type: none"> Institutionalization of proactive programmes to harmonize Labour Relations. Corporatization of Job Descriptions to organizational structure. Transform the organization : <ul style="list-style-type: none"> Demographics Operation Systems |

- Labour Relations**

| IDP Strategy | Project |
|---|--|
| Ensure Effective, Competent and Motivated Staff | <p>Improve Labour Relations and maintain conducive working environment</p> <p>Good Employee relations management</p> |

COMMUNITY SERVICES

- Health and Social Development**

Outcome 2: Improve Health and Life expectancy

| IDP Strategy | Project |
|---|--|
| Promote Efficient Delivery of Primary Health Care | Support implementation of Health programmes |
| | Prevention and management of non-communicable and chronic diseases |
| | Support maternal and child health services |
| | Facilitate District Health Council (DHC) activities. |
| Facilitate and coordinate internal and external HIV&AIDS and TB mainstreaming | <ul style="list-style-type: none"> Ward-based implementation of HIV&AIDS and TB programme Door-to-door HIV&AIDS behavior change campaigns Effective functioning of District and Local Municipalities AIDS Councils Coordinate workplace programme implementation Increase in HCT uptake and coverage Intergovernmental collaboration |

- **Community Safety**

Outcome 3: All people in South Africa feel safe

| IDP Strategy | Project |
|--|---|
| Provide an Integrated Support in Ensuring that Communities are Safe and Secure | <ul style="list-style-type: none"> • Reduced crime levels especially in areas under CCTV surveillance. |
| | <ul style="list-style-type: none"> • Sustain support and further strengthen Community Policing Forums and its sub-structures. |
| | <ul style="list-style-type: none"> • Generate and provide quality evidential materials from the CCTV Surveillance Centre for investigation and prosecution purposes. |
| | <ul style="list-style-type: none"> • Contribute to overall anti- fraud and corruption efforts across government |
| | <ul style="list-style-type: none"> • Promote publicity of police successes of foiled crimes, arrests, including convictions achieved with the aim of improving community confidence towards the police. |
| | <ul style="list-style-type: none"> • Provide feedback reports on positive breakthroughs made in relation to crime reduction, including newly introduced interventions to address criminality within the society. |

- **Disaster Management**

| IDP Strategy | Project |
|--|--|
| Promote disaster resilient communities | <ul style="list-style-type: none"> ▪ Intensification of public awareness and education programs in Disaster Management throughout the region. |
| | <ul style="list-style-type: none"> ▪ Broad inclusion of all relevant stakeholders in the Disaster Management Advisory forum |
| | <ul style="list-style-type: none"> ▪ Implement Disaster Management Legislation requirements. |
| | <ul style="list-style-type: none"> ▪ Coordinate disaster early warning measures as received from relevant and reliable sources. |
| | <ul style="list-style-type: none"> ▪ Put in place an effective communication strategy. |

F) IDP KEY PERFORMANCE AREA: Good and financially sustainable governance; *through building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.*

Outcome 9: A responsive, accountable, effective and efficient local government

- **Office of the Municipal Manager**

| IDP Strategy | Project |
|--------------|---------|
|--------------|---------|

| IDP Strategy | Project |
|------------------------------------|---|
| High level of Corporate Governance | <ul style="list-style-type: none"> Effective Intergovernmental Relations. Implementation of the Enterprise Risk Management Programmes. Implementation of an Anti-fraud and Anti- Corruption Plan. Development and implementation of Internal Audit Plans. |
| | <ul style="list-style-type: none"> Improve the quality of Performance Management Systems Development and approval of the Service Delivery & Budget Implementation Plan. Quality assurance and submission for auditing and approval of Quarterly Reports, Mid-year and Annual Reports, as per legislative requirements. |
| | <ul style="list-style-type: none"> Consolidate Progress Report on the implementation of the 2nd Generation GDS |
| | <ul style="list-style-type: none"> Undertake IDP review process and submit for approval the 2015/16 IDP. |

Outcome 6: An Efficient, Competitive and Responsive Economic Infrastructure Network

Outcome 9: A Responsive accountable, Effective and Efficient local government system

• **Utilities**

| IDP Strategy | Project |
|---|--|
| Ensure financial Sustainable Local Government including of revenue collection management and financial mobilization | <ol style="list-style-type: none"> Implement and monitoring a long term plan model for efficient Management of Utilities. Implement infrastructural needs as well as Human Resource and financial requirements on Taxi Ranks Facilities. Implement effective Management control of Vereeniging Fresh Produce Market |

Outcome 12: An efficient, effective and development orientated public service & empowered, fair and inclusive citizenship

• **Facilities**

| IDP Strategy | Project |
|--|--|
| Develop and Maintain high quality Municipal facilities | Improve access to Government and Public Services . |

Outcome 12: An efficient, effective and development and empowered, fair and inclusive citizenship.

• **Legal and Support Services**

| IDP Strategy | Project |
|--------------|---------|
|--------------|---------|

| IDP Strategy | Project |
|--|--|
| Effective management of Council business | <ul style="list-style-type: none"> Effective secretarial services to Council, Mayoral and related Committee meetings Reviewing and monitoring effective records management systems. Effective and efficient legal support |

• **FINANCE**

| IDP Strategy | Project |
|--|---|
| <ul style="list-style-type: none"> Institutionalize Long Term Financial Plan with Locals. Institutionalize Regional Tariff funding model. Maintain Unqualified and Clean Audit outcomes of the District and Locals. Implement cost reduction and containment strategy. Resource mobilization and alternative source of funding. .Develop and implement SDM's Procurement Strategy; Develop and implement an Integrated SCM Model with local municipalities; | <ul style="list-style-type: none"> Expand monthly internal processes that verify and support credible financial reporting; Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining clean audit status; Conduct risk assessment of asset base to identify areas requiring improvement in municipal financial and administrative efficiency; Firmer internal controls to respond to internal audit reports and recommendations more effectively; Progressive SDBIP reporting to :- <ul style="list-style-type: none"> Provide strategic alignment of operations; Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels Continual implementation of SDM's Procurement Strategy as developed in 2012/2013 The Integrated SCM Model with local municipalities has been developed however, implementation is subject to the Transition to Metro Governance Model processes to be undertaken in 2015/2016 |
| <ul style="list-style-type: none"> Coordinated Support, Facilitation, Monitoring and Intervention to support local Municipalities Decentralize institutional arrangements for SALGA and Inter-municipal relations for policy and strategic coherence | <ul style="list-style-type: none"> Review of the regional tariff and funding model towards migration processes of Metro Governance model; Review of skills set of Finance cluster to determine level of capacity towards migration processes of Metro Governance model, institutional knowledge transfer and business continuity model as well as attainment of district employment equity goals together with capacitating and development goals in alignment with MFMA Minimum Competency Regulations |

G) IDP KEY PERFORMANCE AREA: Deepening democracy; *through enabling all South Africans to progressively exercise their constitutional rights and enjoy the full dignity of freedom. To promote more active community participation in local government, including further strengthening the voice of communities and making sure that community based structures such as ward committees, police forums, school governing bodies are legislatively supported to function effectively.*

• **Office of the Executive Mayor**

| IDP Strategy | Project |
|--|---|
| Improve stakeholder relations through public participation | <ul style="list-style-type: none"> Convene Izimbizo and the State of the District Address to account to communities. Convene stakeholder engagements for the review of the IDP. Observe national and local commemorative days. |

| IDP Strategy | Project |
|--------------|---|
| | <ul style="list-style-type: none"> Strengthen IGR structures. Develop campaigns for national identity and social cohesion. Convene Joint Mayor's Forums and Joint Mayoral Committee engagements. |

• **Office of the Speaker**

| IDP Strategy | Project |
|--|--|
| Improve stakeholder relations through public participation | <ul style="list-style-type: none"> High level of awareness and mobilization for Public Participation in Governance |
| | <ul style="list-style-type: none"> Re-establish strong Moral Regeneration Movement and Develop sustainable moral regeneration programmes for the district. |
| | <ul style="list-style-type: none"> Expand mandate of the Petitions Committee into a Public Participation Committee |
| | <ul style="list-style-type: none"> Improve stakeholder relations through public participation |
| | <ul style="list-style-type: none"> Implementing and coordinating a petition management system to effectively deal with petitions from members of the public |
| | <ul style="list-style-type: none"> Holding public meetings and putting public documents in the public domain as required in terms of the MSA and MFMA. |
| The pursuit of efficient, accountable and cooperative governance | <ul style="list-style-type: none"> Implement new communication channels with stakeholders including Woman's month programme |
| | <ul style="list-style-type: none"> Implementation of separation of powers policy framework |
| | <ul style="list-style-type: none"> Strengthening and implementation of various policy frameworks |
| | <ul style="list-style-type: none"> Effective functioning of MPAC |

• **Office of the Chief Whip**

| IDP Strategy | Project |
|--|--|
| The pursuit of efficient, accountable and cooperative governance | <ul style="list-style-type: none"> Tighten coordination of oversight Strengthen facilitation of oversight i.e. Study Groups Sitzings Improve coordination of caucuses strategic and Makgotla retreats i.e. Joint Whippery and District Wide Caucuses Lekgotla Strengthen and improve coordination and facilitation of benchmark visits Strengthen and improve coordination caucuses and caucuses forums i.e. Chief Whips, Whippery and Multi Party Forums Strengthen and improve coordination of Political Management Team meetings Strengthen and improve coordination councilors capacity |

| IDP Strategy | Project |
|--------------|--------------------------------|
| | building and training programs |

- External Communications**

| IDP Strategy | Project |
|--|---|
| Improving stakeholder relations through public participation | <ul style="list-style-type: none"> Media Monitoring Services Develop a Communications Strategy Develop a Stakeholder Database Develop a Marketing and Branding Strategy Develop a Marketing and Branding Strategy - <i>"Towards a Vaal Metropolitan River City"</i> Update the Events Management policy Finalize a SDM Corporate Identity Manual Develop a Stakeholder Relations Strategy District Communications Forum Meetings Commemorative, Service Delivery & Other Events |

2. SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN (SDBIP)

A) KEY PERFORMANCE AREA: Reinventing the Economy

- Strategic Planning and Economic Development**

| IDP Strategy | Project | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|-----|-----|-----|------|
| Create long term sustainable jobs, reduce unemployment, poverty and inequalities | Functioning RTO | 100% | 25% | 50% | 75% | 100% |
| | Development and implementation of regional plans | 100% | 25% | 50% | 75% | 100% |
| | Increase EPWP roll out programmes. | 100% | 25% | 50% | 75% | 100% |
| | Coordinate FabLab through products simulation. | 100% | 25% | 50% | 75% | 100% |
| | Coordinate the establishment of Freight and Logistic Hub SEZ and strategic economic nodes. | 100% | 25% | 50% | 75% | 100% |
| Promote and Develop Tourism and Leisure sector | Support Regional Tourism Organization (Vaal River City Tourism Promotion Company (SOC) | 100% | 25% | 50% | 75% | 100% |
| | Create tourism demand through targeted tourism marketing initiatives | 100% | 25% | 50% | 75% | 100% |
| | Tourism Supply – Skills development and products in | 100% | 25% | 50% | 75% | 100% |

| IDP Strategy | Project | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|-----|-----|-----|------|
| | the tourism industry | | | | | |
| | Promote the development and maintenance of Tourism Infrastructure. | 100% | 25% | 50% | 75% | 100% |
| Promoting a diverse economy within the Sedibeng Region | Coordinate the Regional Economic Framework. | 100% | 25% | 50% | 75% | 100% |
| | Facilitate and coordinate CWP Programmes | 100% | 25% | 50% | 75% | 100% |
| Ensure BBBEE and SMME Development | Facilitate support for co-operatives, small scale farmers and small, medium and micro businesses | 100% | 25% | 50% | 75% | 100% |

| IDP Strategy | Project | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|--|-------------|-----|-----|-----|------|
| Promote and develop agricultural Sector | Facilitate support for the small holding agricultural sector striving towards productivity increase. | 100% | 25% | 50% | 75% | 100% |
| | Facilitate programmes in the value chain of agro processing and value-add markets. | 100% | 25% | 50% | 75% | 100% |
| | Coordinate the support for food security programmes, Households and Institutional food nutrition programmes. | 100% | 25% | 50% | 75% | 100% |
| | Coordinate efforts for local food production and accessibility. | 100% | 25% | 50% | 75% | 100% |
| | Facilitate coordination and management of tractor mechanization support programme. | 100% | 25% | 50% | 75% | 100% |
| | Improve participation and coordination of CRDP Programme | 100% | 25% | 50% | 75% | 100% |
| | Facilitate local economic opportunities. | 100% | 25% | 50% | 75% | 100% |
| | Facilitate coordination of same line production value chain to optimize local economic opportunities. | 100% | 25% | 50% | 75% | 100% |

B) IDP KEY PERFORMANCE AREA: Renewing our communities

| IDP Strategy | Project | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|---|-------------|-----|-----|-----|------|
| Promote residential development and urban renewal. | Monitor and evaluate housing programmes | 100% | 25% | 50% | 75% | 100% |

| IDP Strategy | Project | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|---|-------------|-----|-----|-----|------|
| Implement Integrated Spatial Development and Land Use Management | Implement the Spatial Development Framework | 100% | 25% | 50% | 75% | 100% |
| | Improve the Geographic Information Systems. | | | | | |
| | Coordinate urban regeneration projects | 100% | 25% | 50% | 75% | 100% |
| | Facilitate the implementation of SPLUMA | 100% | 25% | 50% | 75% | 100% |

- Infrastructure**

| IDP Strategy | Delivery agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|----|----|----|----|
| Plan for effective, efficient and sustainable infrastructure for water and sanitation services, and provision of electricity | Develop regional master plan for water, sanitation and electricity | 1 | | 1 | | |

C) IDP KEY PERFORMANCE AREA: Reviving a sustainable environment
Environment

| IDP Strategy | Project | Budget | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|---|----------------|-------------|-----|-----|-----|------|
| Ensure Implementation of Effective and Efficient Environmental Management in Sedibeng District Municipality. | Reduction of atmospheric pollutants to comply with Ambient Air Quality Standards. | R670 400.00 | 40% | 10% | 20% | 30% | 40% |
| | Restoration and rehabilitation, management degraded ecosystems. | | 100% | 25% | 50% | 75% | 100% |
| Ensure the implementation of MHS programme to reduce environmental health risks. | Rendering of Municipal Health Services to all communities | R17,736,576.00 | 100% | 25% | 50% | 75% | 100% |
| | Management of environmental impacts from industrial and related activities | | 100% | 25% | 50% | 75% | 100% |
| Less and better managed waste | Facilitate and ensure implementation | | 100% | 25% | 50% | 75% | 100% |

| IDP Strategy | Project | Budget | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--------------|---|--------|-------------|----|----|----|----|
| | of the National Waste Management Strategy | | | | | | |

D) IDP KEY PERFORMANCE AREA: Reintegrating the Region
• Transport

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|--|-------------|-----|-------|-----|------|
| Plan and develop accessible, safe and affordable public transport systems and facilities. | In partnership with Province, upgrade the Vereeniging Taxido Junction. | 100% | 25% | 50 % | 75% | 100% |
| Promote efficient movement of freight in the region. | In partnership with Province and Emfuleni Local Municipality, commission a study on the feasibility of a freight facility in the region. | 100% | 50% | 100 % | | |
| | Developing a framework for developing freight plan and freight strategy. | 1 | 1 | | | |
| | Coordinate the establishment of Freight and Logistic Hub SEZ and strategic economic nodes. | 100% | 25% | 50% | 75% | 100% |

• Information Technology

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|---|-------------|-----|-----|-----|------|
| World class ICT infrastructure in support of a "Smart Sedibeng" | Investment into communication infrastructure and improve linkages | 100% | 25% | 50% | 75% | 100% |

E) IDP KEY PERFORMANCE AREA: Releasing human potential.
• Human Resources

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|---|-------------|-----|-----|-----|------|
| Ensure effective, competent and motivated staff | <ul style="list-style-type: none"> Institutionalize: <ul style="list-style-type: none"> Training Employee Wellness Occupational Health & | 100% | 25% | 50% | 75% | 100% |

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--------------|--|-------------|-----|-----|-----|------|
| | Safety | | | | | |
| | Institutionalize Batho –Pele strategies | 100% | 25% | 50% | 75% | 100% |
| | Institutionalization of proactive programmes to harmonize Labour Relations. | 100% | 25% | 50% | 75% | 100% |
| | Corporatization of Job Descriptions to organizational structure. | 100% | 25% | 50% | 75% | 100% |
| | <ul style="list-style-type: none"> Transform the organization : <ul style="list-style-type: none"> Demographics Operation Systems | 100% | 25% | 50% | 75% | 100% |

• **Labor Relations**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|--|-------------|-----|-----|------|------|
| Ensure Effective, Competent and Motivated Staff | Improve Labor Relations and maintain conducive working environment | 100% | 25% | 50% | 75 % | 100% |
| | Good Employee relations management | 100% | 25% | 50% | 75 % | 100% |

COMMUNITY SERVICES

• **Health and Social Development**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|---|-------------|----|----|----|----|
| Promote Efficient Delivery of Primary Health Care | Facilitate District Health Council (DHC) meetings and activities. | 4 | 1 | 1 | 1 | 1 |
| | Support implementation of Health programmes | 2 | 1 | | 1 | |
| Promote Social development of our communities | Facilitate implementation of Gender and Women programmes | 3 | 1 | 1 | | 1 |
| | Support Social Development forums activities | 4 | 1 | 1 | 1 | 1 |
| | Facilitate implementation of Early Childhood Development (ECD) policy | 4 | 1 | 1 | 1 | 1 |

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|--|-------------|-----|-----|------|------|
| | Support Youth Development programmes | 4 | 1 | 1 | 1 | 1 |
| | Facilitate implementation of Youth Advisory Centre programmes | 2400 | 600 | 600 | 600 | 600 |
| | Facilitate implementation of Sedibeng External Student Financial support programme | 29 | 0 | 0 | 0 | 29 |
| Facilitate and coordinate internal and external HIV&AIDS and TB mainstreaming | Ward-based implementation of HIV&AIDS and TB programme | 100% | 25% | 50% | 75 % | 100% |
| | Door-to-door HIV&AIDS behaviour change campaigns | 100% | 25% | 50% | 75 % | 100% |
| | Effective functioning of District and Local Municipalities AIDS Councils | 4 | 1 | 1 | 1 | 1 |
| | Coordinate workplace programme implementation | 100% | 25% | 50% | 75 % | 100% |
| | Increase in HCT uptake and coverage | 100% | 25% | 50% | 75 % | 100% |
| | Intergovernmental collaboration | 4 | 1 | 1 | 1 | 1 |

• **SRAC & H**

| IDP Strategy | Project | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|--|-------------|----|----|----|------|
| Support Sports, Arts and Cultural Programs | Support Sports and Recreation programmes | 4 | 1 | 1 | 1 | 1 |
| | Support Arts and Cultural Programmes | 4 | 1 | 1 | 1 | 1 |
| | Support Regional Craft Hub | 4 | 1 | 1 | 1 | 1 |
| Preserve the heritage and museums of our region, including promotion of national and provincial commemorative days. | Host commemorative events in partnership National and Province | 1 | 1 | 2 | 2 | 100% |
| | Facilitate the name change process | 0 | 1 | 0 | 1 | 100% |

| IDP Strategy | Project | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--------------|--|-------------|----|----|----|------|
| | Facilitate declaration of Heritage resources | 0 | 0 | 0 | 5 | 100% |

- Community Safety**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|----|----|----|----|
| Provide an Integrated Support in Ensuring that Communities are Safe and Secure | Render CCTV Maintenance and repairs services and produce a fully completed CCTV Maintenance & Repairs Register | 04 | 01 | 01 | 01 | 01 |
| | Implement and support community safety programmes | 40 | 10 | 10 | 10 | 10 |
| | Support events safety planning processes through development and submissions of Events Safety Plans | 04 | 01 | 01 | 01 | 01 |
| | Strengthen and monitor Community Safety Forum through regular stakeholders engagements | 08 | 02 | 02 | 02 | 02 |

- Disaster Management**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|-------|------|-------|------|
| Promote disaster resilient communities | Intensification of public awareness and education programs in Disaster Management throughout the region. | 100% | 25% | 50% | 75 % | 100% |
| | Broad inclusion of all relevant stakeholders in the Disaster Management Advisory forum | 100% | 25% | 50% | 75 % | 100% |
| | Implement Disaster Management Legislation requirements. | 100% | 100 % | 100% | 100 % | 100% |
| | Coordinate disaster early warning measures as received from relevant and reliable sources. | 100% | 100 % | 100% | 100 % | 100% |
| | Put in place an effective communication strategy. | 1 | 1 | | | |

F) IDP KEY PERFORMANCE AREA: Good and financially sustainable governance

- Office of the Municipal Manager**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|------------------------------------|--|-------------|-----|-----|------|------|
| High level of Corporate Governance | Effective Intergovernmental Relations. | 100% | 25% | 50% | 75 % | 100% |
| | Implementation of the Enterprise Risk Management Programmes. | 4 | 1 | 1 | 1 | 1 |
| | Implementation of an Anti-fraud and Anti- Corruption Plan. | 100% | 25% | 50% | 75 % | 100% |
| | Development and implementation of Internal Audit Plans. | 100% | 25% | 50% | 75 % | 100% |
| | Improve the quality of Performance Management Systems | 100% | 25% | 50% | 75 % | 100% |
| | Development and approval of the Service Delivery & Budget Implementation Plan. | 1 | | | | 1 |
| | Quality assurance and submission for auditing and approval of Quarterly Reports, Mid-year and Annual Reports, as per legislative requirements. | 6 | 1 | 2 | 2 | 1 |
| | Consolidate Progress Report on the implementation of the 2 nd Generation GDS | 4 | 1 | 1 | 1 | 1 |
| | Undertake IDP review process and submit for approval the 2015/16 IDP. | 1 | | | 1 | |

- Utilities**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|--|-------------|-----|-----|------|------|
| Ensure financial Sustainable Local Government including of revenue collection management and financial mobilization | Implement and monitor a long term plan model for efficient Management of Utilities. | 100% | 25% | 50% | 75 % | 100% |
| | Implement infrastructural needs as well as Human Resource and financial requirements on Taxi Ranks Facilities. | 100% | 25% | 50% | 75 % | 100% |

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--------------|--|-------------|-----|-----|------|------|
| | Implement effective Management control of Vereeniging Fresh Produce Market | 100% | 25% | 50% | 75 % | 100% |

- Facilities**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|-----|-----|------|------|
| Develop and Maintain high quality Municipal facilities | Improve access to Government and Public Services | 100% | 25% | 50% | 75 % | 100% |

- Legal and Support Services**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|---|-------------|-------|------|-------|------|
| Effective management of Council business | Effective secretarial services to Council, Mayoral and related Committee meetings | 100% | 100 % | 100% | 100 % | 100% |
| | Reviewing and monitoring effective records management systems. | 100% | 100 % | 100% | 100 % | 100% |
| | Effective and efficient legal support | 100% | 100 % | 100% | 100 % | 100% |

- FINANCE**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|---|---|-------------|-------|-------|-------|------|
| Institutionalize Long Term Financial Plan with Locals. | Expand monthly internal processes that verify and support credible financial reporting | 100% | 25% | 50% | 75% | 100% |
| | Conduct risk assessment of asset base to identify areas requiring improvement in municipal financial and administrative efficiency | 100% | 100 % | 100 % | 100 % | 100% |
| Institutionalize Regional Tariff funding model. | Institutionalize Regional Tariff funding model. | 100% | 25% | 50% | 75% | 100% |
| Maintain Unqualified and Clean Audit outcomes of the District and Locals. | Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining clean audit status | 100% | 100 % | 100 % | 100 % | 100% |

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|---|-------------|------|------|------|------|
| | Firmer internal controls to respond to internal audit reports and recommendations more effectively | 100% | 100% | 100% | 100% | 100% |
| Resource mobilization and alternative source of funding. | Resource mobilization and alternative source of funding. | 100% | 25% | 50% | 75% | 100% |
| Develop and implement SDM's Procurement Strategy | Continual implementation of SDM's Procurement Strategy as developed in 2012/2013 | 100% | 100% | 100% | 100% | 100% |
| | Progressive SDBIP reporting to :- <ul style="list-style-type: none"> Provide strategic alignment of operations; Continuous performance monitoring, reporting and review; Coaching and mentorship on all reporting levels | 100% | 100% | 100% | 100% | 100% |
| Develop and implement an Integrated SCM Model with local municipalities | The Integrated SCM Model with local municipalities has been developed however, implementation is subject to the Transition to Metro Governance Model processes to be undertaken in 2015/2016 | 100% | 100% | 100% | 100% | 100% |
| Coordinated Support, Facilitation, Monitoring and Intervention to support local Municipalities | Review of the regional tariff and funding model towards migration processes of Metro Governance model | 100% | 25% | 50% | 75% | 100% |
| Decentralize institutional arrangements for SALGA and Inter-municipal relations for policy and strategic coherence | Review of skills set of Finance cluster to determine level of capacity towards migration processes of Metro Governance model, institutional knowledge transfer and business continuity model as well as attainment of district employment equity goals together with capacitating and development goals in alignment with MFMA Minimum Competency Regulations | 100% | 25% | 50% | 75% | 100% |

G) IDP KEY PERFORMANCE AREA: Deepening democracy

- Office of the Executive Mayor**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|---|-------------|-------|-------|-------|------|
| Improve stakeholder relations through public participation | Convene Izimbizo and the State of the District Address to account to communities. | 2 | | 1 | 1 | |
| | Convene stakeholder engagements for the review of the IDP. | 2 | | 1 | 1 | |
| | Observe national and local commemorative days. | 100% | 100 % | 100 % | 100 % | 100% |
| | Strengthen IGR structures. | 100% | 25% | 50% | 75% | 100% |
| | Develop campaigns for national identity and social cohesion. | 4 | 1 | 1 | 1 | 1 |
| | Convene Joint Mayor's Forums and Joint Mayoral Committee engagements. | 4 | 1 | 1 | 1 | |

- Office of the Speaker**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|----|----|----|----|
| Improve stakeholder relations through public participation | High level of awareness and mobilization for Public Participation in Governance | 4 | 1 | 1 | 1 | 1 |
| | Re-establish strong Moral Regeneration Movement and Develop sustainable moral regeneration programmes for the district. | 4 | 1 | 1 | 1 | 1 |
| | Expand mandate of the Petitions Committee into a Public Participation Committee | 1 | 1 | | | |
| | Improve stakeholder relations through public participation | 2 | | 1 | 1 | |
| | Implementing and coordinating a petition management system to effectively deal with petitions from members of the public | 1 | | 1 | | |
| | Holding public meetings and putting public documents in the public domain as required in terms of the MSA and MFMA. | 2 | | 1 | 1 | |

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|-----|-----|------|------|
| | Implement new communication channels with stakeholders including Woman's month programme | 4 | 1 | 1 | 1 | 1 |
| The pursuit of efficient, accountable and cooperative governance | Implementation of separation of powers policy framework | 100% | 25% | 50% | 75 % | 100% |
| | Strengthening and implementation of various policy frameworks | 100% | 25% | 50% | 75 % | 100% |
| | Effective functioning of MPAC | 100% | 25% | 50% | 75 % | 100% |

- Office of the Chief Whip**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|--|-------------|----|----|----|----|
| The pursuit of efficient, accountable and cooperative governance | Tighten coordination of oversight | 100% | 1 | 1 | 1 | 1 |
| | Strengthen facilitation of oversight i.e. Study Groups Sitzings | 12 | 3 | 3 | 3 | 3 |
| | Improve coordination of caucuses strategic and Makgotla retreats i.e. Joint Whippery and District Wide Caucuses Lekgotla | 3 | 1 | 1 | 0 | 1 |
| | Strengthen and improve coordination and facilitation of benchmark visits | 2 | | 1 | | 1 |
| | Strengthen and improve coordination caucuses and caucuses forums i.e. Chief Whips, Whippery and Multi Party Forums | 4 | 1 | 1 | 1 | 1 |
| | Strengthen and improve coordination of Political Management Team meetings | 4 | 1 | 1 | 1 | 1 |
| | Strengthen and improve coordination councilors capacity building and training programs | 4 | 1 | 1 | 1 | 1 |
| | | | | | | |

- External Communications**

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|-----------------------|---------------------------|-------------|-----|-----|------|------|
| Improving stakeholder | Media Monitoring Services | 100% | 25% | 50% | 75 % | 100% |

| IDP Strategy | Delivery Agenda | Annual Plan | Q1 | Q2 | Q3 | Q4 |
|--|---|-------------|----|----|----|----|
| relations through public participation | Develop a Communications Strategy | 1 | 1 | | | |
| | Develop a Stakeholder Database | 1 | 1 | | | |
| | Develop a Marketing and Branding Strategy | 1 | 1 | | | |
| | Develop a Marketing and Branding Strategy - <i>"Towards a Vaal Metropolitan River City"</i> | 1 | | | 1 | |
| | Update the Events Management policy | 1 | 1 | | | |
| | Finalize a SDM Corporate Identity Manual | 1 | 1 | | | |
| | Develop a Stakeholder Relations Strategy | 1 | 1 | | | |
| | District Communications Forum Meetings | 4 | 1 | 1 | 1 | 1 |
| | Commemorative, Service Delivery & Other Events | 12 | 3 | 3 | 3 | 3 |

MAINSTREAMING

In this section the general deliverables for designated groups namely women, children, youth, and people with disabilities, elderly and ex-combatants are outlined. These are guided by various policies of SDM aimed at benefiting the designated groups. These include the following:

- Youth Development Policy;
- Ex – combatant Policy;
- Gender Policy;
- Pro – poor Policy; and
- Gender Equity Policy. And Employment Equity
- Disability Policies

The general deliverables have been categorised as follows:

Training and job opportunities

- Ensure that training and job opportunities that may arise will target designated groups;
- Continue with looking at regional sewer works for opportunities; EPWP; BnM (people used in demonstrating technique); and greening initiatives (SDM role to assist local labor and communities in getting involved in national and provincial programmes); and
- Greening and cleaning.

Ownership - Facilitate ownership options for designated groups in:

- Urban renewal projects;
- Industrial Waste Exchange Programme;
- Land release; and
- Concrete targets and mechanisms will be set at BBBEE Summit planned for second half of this year.

Poverty alleviation and social development

- Ensure that alternative options are explored including ensuring designated groups are prioritized in the “shack down programme”.

Volunteers - Volunteers from all designated groups should be involved in:

- HIV and Aids programmes;
- Fire prevention (PIER) and Clean Fires Programme;
- Crime prevention; and
- Greening and cleaning.

Within SDM

- Training of community service students in MHS\EHS (within LMs). AQM – will target 2 students per year

Deliverables for Different Designated Groups

| IDP Key Performance Area | National Development Plan (NDP Vision 2030) | Alignment with National and Provincial Outcomes | Designated Group | Deliverable Programme 2015/16 |
|---|---|--|---|--|
| REINVENTING THE ECONOMY | ACHIEVING AND SUSTAINING ECONOMIC GROWTH | Outcome 4: Decent Employment Through Inclusive Growth Outcome 09: A responsive, Accountable, Effective and Efficient Local Government System | Women Youth Ex-Combatants People with disability | <ul style="list-style-type: none"> Identify and assist designated groups in accessing training opportunities related to economic development programmes including co-operatives. Develop leadership programmes for all designated groups Involving designated groups in all programmes of Regional Sewer, EPWP, BNM and Greening. Encourage participation of designated groups in SMME's |
| RENEWING THE COMMUNITY | TRANSFORMING HUMAN SETTLEMENT | Outcome 08: Sustainable human settlements and improved quality of household life | People with disability Women Youth Ex-Combatants | <ul style="list-style-type: none"> Ensure participation of designated groups in connectivity related projects Ensure that child headed households are accommodated in urban renewal projects; Get involved in all programmes of Regional Sewer, EPWP, BnM, Greening; and |
| REVIVING A SUSTAINABLE ENVIRONMENT | TRANSITION OF LOW CARBON ECONOMY | Outcome 11: Protection and enhancement of environmental assets and natural resources. | People with disability Women Youth Ex-Combatants | <ul style="list-style-type: none"> Get involved in all programmes of Regional Sewer, EPWP, BasanjengoMagogo and Greening projects. Ensure improved air quality and reduction of dangerous emissions which impact on the health of vulnerable group especially young |

| IDP Key Performance Area | National Development Plan (NDP Vision 2030) | Alignment with National and Provincial Outcomes | Designated Group | Deliverable Programme 2015/16 |
|----------------------------------|---|---|--|--|
| | | | | <p>children (e.g. asthma);</p> <ul style="list-style-type: none"> Continue environmental awareness programmes aimed at school children;. |
| REINTEGRATING OUR REGION | POSITIONING SOUTH AFRICA AND THE WORLD | Outcome 06: An efficient, competitive and responsive economic infrastructure network | People with disability Women Youth Ex-Combatants | <ul style="list-style-type: none"> Ensure that child headed households are accommodated in urban renewal projects; Facilitate participation of designated groups in transport and environment projects |
| RELEASING HUMAN POTENTIAL | PROMOTING HEALTH | Outcome 02: Improve Health and Life Expectancy | ElderlyPeople with disability Women Youth Ex-Combatants | <ul style="list-style-type: none"> Ensure participation of designated groups in Sports, Arts, Culture and other Heritage project To build resilient communities throughDisaster related public awareness and education programs including schools Support HIV Counselling and Testing (HCT) services at all Community based activities Advocate against women abuse through men's forum Encourage men and youth to undergo medical male circumcision Support Early Childhood Development programmes Support community based crime prevention programmes . |

| IDP Key Performance Area | National Development Plan (NDP Vision 2030) | Alignment with National and Provincial Outcomes | Designated Group | Deliverable Programme 2015/16 |
|--------------------------|---|---|---|---|
| GOOD GOVERNANCE | CREATING A RESPONSIVE AND ACCOUNTABLE PUBLIC SERVICE | Outcome 09: A responsive, Accountable, Effective and Efficient Local Government System | Elderly People with disability Women Youth Ex-Combatants | <p>Ensure community participation in relevant municipal activities for all designated groups</p> <ul style="list-style-type: none"> Set concrete targets for ownership and empowerment for all designated groups Facilitate and coordinate leadership programmes for women. |

INTRODUCTION

This Chapter encompasses the core plans of Integrated Development Plan as determined by Section 26 of the Local Government: Municipal Systems Act and Regulations 32 of 2000.

The following plans are therefore included in this document:

1. Sedibeng District Municipality Disaster Management Plan
2. Sedibeng District Municipality ITP 2008-13
3. Community Safety Strategy 2013 – 2017
4. District Aids Strategic Plan 2012-16

The Sedibeng District Municipality is aware of the potential impact of disasters and other related risks on its service delivery mandate and how they continue to threaten the day to day lives of its communities. Several extensive disaster risk management and mitigation measures are therefore executed for both strategic and operational risks in order to prevent and minimize the impact of such situations and in compliance with the Disaster Management Act. The life span of the 5 year Integrated Transport Plan ended in 2013, but was maintained in use as the District is planning to transform into a metropolitan municipality. An ITP review process shall be undertaken by the newly established administration of the metropolitan municipality.

INTRODUCTION AND OVERVIEW

The form of local government in the Vaal Region has evolved since the dawn of democracy in 1994. It has been marked by the following distinct phases:

| No | PERIOD | TYPE | CHARACTERISTICS |
|----|-----------|--|--|
| 1 | Pre-1994 | Racially segregated. | Municipalities elected by white voters with Black Local Authorities and during the Tri-cameral System with separate Management Committees for Indians and Coloureds. |
| 2 | 1994-1995 | Pre- Interim Transitional Phase based on estimates. | In the absence of voter support data, based on an estimate formula, a Council was established to prepare for the 1 st democratic local government. |
| 3 | 1995-2000 | Interim Phase(Metro with sub-structures) based on universal franchise. | The first democratic local elections gave rise to the first municipalities based on voter support. |
| 4 | 2000-2016 | Final Phase (District Municipality with 3 Locals) | The Vaal lost its Metro status as the Demarcation Board established a District with local municipalities in the region. |
| 5 | 2016 | Metropolitan Municipality | Single, integrated Municipality serving all people with single political and administrative leadership. |

Of greater importance than the form of government, is the ability of the local government system to deliver on its key electoral mandates. That remains the criteria for any system of government. With unemployment and poverty still rife in our region, the question that the Demarcation Board must ask is which system of local government is best able to deliver a developmental state that can address the challenges of poverty and inequality?

In South Africa, a metropolitan municipality (or Category A municipality) is a municipality which executes all the functions of local government for a city or conurbation. This is by contrast to areas which are primarily rural, where the local government is divided into district municipalities and local municipalities.

| DATE | EVENT | CONTRIBUTION TOWARDS THE METRO |
|----------------------|---|---|
| December 2000 | Elections for a Sedibeng District with 3 Local Municipalities bring the Lekoa-vaal Metro to an end. | <p>Although ELM was largely a successor in law of the Dis-established Lekoa-Vaal Metropolitan Council it is important to note that the latter was founded from the following former apartheid municipalities:</p> <ul style="list-style-type: none"> • Vereeniging Town Council – Deficit Account • Lekoa Town Council – Deficit Account • Vanderbijlpark Town Council Cash Account but far less than the two deficits together <p>ELM STATUS AT ESTABLISHMENT</p> <ul style="list-style-type: none"> • Revenue base was shrinking and the council budget was R1.2b. • Economy was in decline • Staff costs was increasing with head heavy structure whilst staff budget shrinking • Maintenance costs were increasing but budget shrinking below norm of at least 10% of the total budget • General Fleet and Machinery aging spent more time in the workshops • Infrastructure aging water and sewage leaks all over the area with poor turn-around time to fix defects • Financial resources were drying out |
| 2001 | | RESTRUCTURING PLAN |
| | | <p>As the starting point to understand what needs to be done to address the situation as stated above Emfuleni Local Municipality discussed and resolved on the following items:</p> <p>On the 10th April 2001 the Council of ELM discussed and resolved under Item 037 titled Strategy on the Implementation of the Elections Manifesto in Promoting Local Economic Development and Tourism, with the aim of revisiting all LED Strategies from their predecessors and on their basis develop the new LED Strategy.</p> <p>On the 26th June 2001 the Council of ELM discussed and resolved under Item 096 titled A Needs Analysis and Performance Monitor for Participative Local Governance with the main aim of establishing the service delivery challenges that the municipality is facing.</p> <p>On the 26th June 2001 the Council of ELM discussed and resolved under Item 098 titled Progress Report And Strategic Planning: Emfuleni Riverfront Development, with the aim to diversify the economy from the heavy steel manufacturing that was in decline by tapping from the emerging economic sectors informed by</p> |

| | | |
|--|--|--|
| | | <p>the area's potential of being the host of the country's heritage in the form of the largest water body in the main in-land as well as rich history of struggle. Tourism was the most potential sector to be driven by water sports – leisure, recreation and entertainment, struggle heritage and the retail sector.</p> <p>Realising that on its own it will not be able to rollout the waterfront development that will have impact on both sides of the Vaal River the ELM engage Metsimaholo Local Municipality in the Free State province where several engagements were held including taking the formal council resolution on this endeavour. The initiative was however killed by the lack of commitment on the part of the Free State side at all levels including their provincial government which attended few meetings but could not have the process going.</p> <p>On the 28th August 2001 the Council of ELM discussed and resolved under Item 114 titled Restructuring of some of the Municipal Services, with the aim of suggesting alternative service delivery mechanisms to improve the effectiveness, efficiency economic rendering of services to the rate payers.</p> <p>On the 02nd October 2001 the Council of ELM discussed and resolved under Item 135 titled Action Plan to Implement the Local Economic Development and Urbanization and Development Plan: Core Strategic Tasks with the aim of implementing some of the policy directives taken on the 10th April 2001 in line with the elections manifesto.</p> <p>Based on the policy directives emerging from some of if not all the reports mentioned above the council embarked on the following activities amongst others.</p> <ul style="list-style-type: none"> • Conducted Survey on the State of the Economy in November 2001 which was found to be depended on heavy steel manufacturing which was in decline. However opportunities identified to explore new sectors of economy to diversify the economy and growing of the SMMEs. The study was conducted by the Vaal Research Group titled A Local Economic Development Strategy for Emfuleni Municipal Area: Part of Research Report No.8. • Urban Economic Development Review and Projection of Local Economic Sustainability up to 2012 was conducted in 2002 and necessary immediate, short, medium and long term interventions were identified and implemented. • LED Strategy based on the above two studies was developed and approved for implementation. Series of meetings were held with existing business by sector by size to ensure retention and growth which yielded positive |
|--|--|--|

| | | |
|--|--|--|
| | | <p>results, in that the economy grew with sectors like in particular the service sector growing to surpass the manufacturing. The council revenue base expanded such that today the council budget has grown to R4.3b, whilst the total GVA of the area grew from R12b in 2001 to R24b at present.</p> <ul style="list-style-type: none"> • Road and Pavement Maintenance Survey to establish the degree of defects with the estimated costs to fix them was conducted. Today almost every interconnecting streets in our major townships of Sebokeng, Evaton, Sharpeville, Bophelong and Boipatong are tarred and continue to tare new ones with maintenance taking place in former white areas. • Conducted Assessment of Level of Service Delivery, forwater electricity, sanitation, refuse removal which were found to be in an appalling situation. Drew up a plan in terms of the Restructuring Plan with the Theme: Getting the Basics Right aimed at building hope for all our people that tomorrow will be better. All the services mentioned above are now rendered both quantitatively and qualitatively such that refuse removal is sitting at 99% whilst the rest of others are over 90% . <p>The Mayoral Imbizos were held throughout the area to give the community a message of hope and explain the challenges the government is facing and the fact that those challenges are inherited from the previous apartheid government as well as encouraging them to pay their services so that the municipality can improve services rendered to them.</p> |
|--|--|--|

| 2001/2002 | | INTERNATIONAL STUDY TOURS |
|---|--|---|
| Visits to the sister municipalities abroad | | <p>Study tours were undertaken to Eindhoven Municipality in 2001 and to Tilburg Municipality in 2002 to learn how they survived the decline of the lead industry for example in Eindhoven the Textile industry. During the Tilburg tour we also went for a short two day course on how to deal with the situation of the decline in lead sector. Both from the municipalities and from the University what was common was the need to identify the new sector as well as retaining the existing sector. The other important was the identification of the economic leak that needed to be plugged. In our case the affluent communities from Vanderbijlpark, Vereeniging and Sebokeng as well the</p> |

| | | |
|--------------------------|--|---|
| | | Northern parts like Evaton and Palm springs with huge population were doing their monthly buying in Johannesburg, Alberton and Germiston. The region was leaking over R60m in just simple buying power per month. |
| September 2007 | Study Tour to Bilbao- Spain | The two day visit to Bilbao in northern Spain was primarily to explore how a region which faced very similar circumstances to the Vaal has managed to reinvent itself. Faced with high unemployment, high levels of air and water pollution and a declining steel industry, Bilbao set up an agency called Bilbao Ria 2000 which set up transforming the economy from one based on steel to one based on tourism and services. The Vaal 21 concept was born during this tour |
| August 2006 | Bela-Bela Retreat | Regional Strategic Framework adopted which included consolidation of Regional key programmes, Regional development framework and regional approach to Powers and Functions |
| September 2007 | Growth and Development Summit (GDS-01) | The place of SDM in a Global City Region is discussed. MEC Qedani Mahlangu said "She said since Gauteng has moved to being a Globally City Region, the objective was to build Gauteng as an integrated and globally competitive province, where the economic activities of all municipalities complement each other as opposed to competing against one another" |
| 15-16 May 2008 | IGR Lekgotla at Alpine Heath | Regional Planning and cooperation discussed during IDP alignment sessions |
| 11 August 2009 | Meeting with Pascal Moloi | In a presentation Mr Moloi outlined the phases, conditions, conditions for success and other aspects of 'Towards A Metro' based on his experience working in the field. |
| June 2010 | FIFA World Cup | The Sedibeng District and its 3 Local collaborate seamlessly to work together to offer a World cup experience as a single entity. The test of working as a single authority is executed flawlessly. |
| 07 September 2011 | Study Tour to Buffalo City | First hand observations and engagements on the challenges of moving towards a Metro. |
| 27 September 2011 | Study Tour to Mangaung | First hand observations and engagements on the challenges of moving towards a Metro. |
| September 2011 | Kievietskroon Strategic Retreat | The SDM and its three Local reconfirm the pillars of GDS-02 and the flagship projects which include the 'Single Authority' as a key flagship project |
| November 2011 | GDS Summit at Emerald Resort | Stakeholders assess GDS-01 and develop GDS-02 which includes the move to a Metro. |

| | | |
|--------------------------|---|---|
| 6 August 2012 | MDB Public Meeting – Vereeniging City Hall | Stakeholders engaged on the Metro options |
| 14 March 2013 | Midrand IGR Lekgotla | Engagements on 'Shared Services' further the Metro debate |
| 25 September 2013 | Development Overview of Emfuleni and Midvaal presented to MDB | The growth and development trajectory as stimulated by key projects in the relevant areas is consolidated into a report to the MDB. |
| 15 October 2013 | MDB Announces the Vaal Metro | The move back to a Metro is announced by the MDB |

The Constitution, section 155.1.a, defines "Category A" municipalities. In the Municipal Structures Act it is laid out that this type of local government is to be used for conurbations, "centre[s] of economic activity", areas "for which integrated development planning is desirable", and areas with "strong interdependent social and economic linkages".

The desire of the people of the Vaal for a 'single tax base' is deeply rooted in a series of events that go as far back as the 1960 Sharpeville Massacre, that was alive in the rejection of the black local authorities during the 1980's and that suffered for its aspiration through the Zone 7 Massacre and the Boipatong Massacre. It was therefore befitting that President Nelson Mandela chose Sharpeville in 1996 to be the place where South Africa's last Constitution was signed. It became the system that delivered a united and fully democratic South Africa with a fully democratic system of developmental local government.

The Municipal Demarcation Board (MDB) announced the move to a Metro on 15 August 2013. This important announcement had a significant impact on the Municipalities within the region.

The District and its three local municipalities met between 03-05 March 2014 at a District Wide Lekgotla to align their IDP's and to map out a transition process toward the Metro.

The formal process was initiated with the publication of Section 14(5) Notice and the first Joint Sitting of the incoming Metro Council (Sedibeng, Emfuleni and Midvaal) was held on 16 April 2014. Since the Joint sitting, the nominated members onto the political and technical steering Committees have not been convened by the MEC for CoGTA. This process had unfolded in parallel to a legal challenge from the Midvaal Local Municipality.

The next steps required to activate the process rests with the MEC for CoGTA (Gauteng) in that the Political Steering Committee needs to be convened. Thereafter, a Transitional Manager should be appointed to implement the Transitional Plan. The Gauteng Provincial Government has also undertaken an exercise in costing the transitional process and has identified sources of funding, including its own available budgets.

The Ward Delimitation by the MDB has already begun in the Vaal Region. Technical teams are presently at work to craft proposed wards for the new Vaal Metro.

THE ROAD TO THE METRO

It is a distortion to see the move to the Metro as a recent event driven by a few. Instead it has been a long and energetic struggle by many who have stayed true to the vision of a single municipality for the Vaal. The following table lists a series of events and efforts that , amongst others, have helped to move the region closer to a Vaal Metro.

WARD DELIMITATION PROCESS CRITERIA - GT 42

Currently the Vaal metro will be based on the following criteria:

| | |
|--|----------------------------------|
| Total number of Registered voters | 411 017 |
| Total number of Wards | 50 (Fifty) |
| Norm | $8220 = (411\ 017/50)$ |
| Minimum Number of Voters | $6987 = (15\% \text{ of } 8220)$ |
| Maximum Numbers of Voters | $9453 = (15\% \text{ of } 8220)$ |
| Number of Current Councillors | |
| MIDVAAL | EMFULENI |
| 27 | 68 |
| SEDIBENG DM | TOTAL |
| 13 | 108 |
| New number of Councillors (METRO) | |
| METRO - 100 | |
| Current wards | |
| Midvaal | Emfuleni |
| 13 | 48 |
| New wards | |
| Midvaal | Emfuleni |
| 7 | 43 |

TRANSITIONAL WORKSTREAMS

While many Transitional Models exists, the adoption of a model is largely dependent on the availability of resources and the time needed to execute the Transitional Process.

The following Work-Streams have been identified as the most feasible given the time and resources available:

1. Human Resources Management
2. Financial Management
3. Integrated Development Planning
4. Communications
5. Governance and Legal
6. Service Delivery Integration
7. ICT and Systems Integration

CRITICAL SUCCESS FACTORS FOR MUNICIPAL MERGERS

Based on previous experience, a technical workshop convened by the Gauteng Provincial department of CoGTA has identified the following critical factors:

- An independent, credible and capable transformation manager should be appointed to oversee the merger process.
- Full and continuous participation of Municipal Manager's, Accounting officers and HOD's.
- Institutional arrangements are critical – ensure that the Political Steering Committees, Technical Steering Committees and Work Streams are constituted, and all the required meetings are scheduled.
- Ensure that unions are fully involved in all aspects of the merger.
- Identify and continuously monitor and manage the top risks.

- Consider a decentralized service model, especially during the merger to ensure that critical service delivery functions are not Post-merger support is of critical importance.
- Ensure that critical systems, policies, procedures and by-laws are integrated.
- Particular focus should be placed on the development of the organization structure and resultant salary structure (province guideline/ policy directive).
- There needs to be a strong focus on economic development (policies, initiatives, growing the revenue potential).
- The capital prioritization model needs to take on a “metro” focus.
- A rapid response team should be formed in order to focus on service delivery, risks and challenges (visible).

MUNICIPAL MODELS (Internal Units and External Units)

In order to best achieve the objectives of local government, the incoming Metro presents with an opportunity to design a system that is effective and service-delivery orientated. One of the biggest challenges that has faced our Municipalities, especially large ones such as Emfuleni, is the ability to see each aspect of its operations in a clear and individually defined manner. With all of its management, resources and finances in a single ‘pot’ it becomes increasingly difficult to diagnose areas of underperformance and inefficiencies.

Section 76 of the Municipal Systems Act provides that a municipality may provide a municipal service in its area or a part of its area through an internal or external mechanism.

An internal mechanism may be:

- A department or other administrative unit within its administration.
- Any business unit devised by the municipality, provided it operates within the municipality’s administration and under the control of the council in accordance with operational and performance criteria determined by the council.
- Any other component of its administration. An external mechanism may be:
- A municipal entity with which the municipality has concluded a service delivery agreement.
- Another municipal entity with which the municipality has concluded a service delivery agreement.
- An organ of state entity with which the municipality has concluded a service delivery agreement.
- A community-based organisation or other nongovernmental organisation competent to enter into such a service delivery agreement.
- Any other institution, entity or person legally competent to operate a business activity with which the municipality has concluded a service delivery agreement.

External delivery mechanisms

The Municipal Systems Act recognises the following kinds of municipal entities:

- A private company, as referred to in the Companies Act, 1973, established by one or more municipalities, or in which one or more municipalities have acquired or hold an interest.
- A service utility established by a municipality.
- A multi-jurisdictional service utility established by two or more municipalities.

Matters for consideration

- A municipal service can easily be managed and accounted for separately, that is the costs of providing the service are known, the level of cross-subsidisation to, or from, other municipal services is known.
- A duplication of functions may occur, that is a situation may arise where both the electricity and water services business units have a credit control department.
- Holistically focused on effective delivery of a service.

CONCLUSION

The incoming Metro presents a great administrative challenge to the administrative and political deployed in Local Government. Equally so, it presents great opportunity to shape a system of local government that will best achieve the aims and objectives of a developmental state and to address the needs of the residents in the Vaal area .